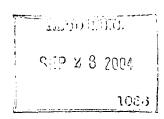


SECURITIES AND EXCHANGE COMMISSION WASHINGTON, DC 20549 FORM CB TENDER OFFER/RIGHTS OFFERING NOTIFICATION FORM



Please place an X in the box(es) to designate the appropriate rule provision(s) relied upon to file this Form:

Securities Act Rule 801 (Rights Offering) []

Securities Act Rule 802 (Exchange Offer) [X]

Exchange Act Rule 13e-4(h)(8) (Issuer Tender Offer) []

Exchange Act Rule 14d-1(c) (Third Party Tender Offer) []

Exchange Act Rule 14e-2(d) (Subject Company Response) []

Filed or submitted in paper if permitted by Regulation S-T Rule 101(b)(8) [X]

TOKYU HYAKKATEN KABUSHIKI KAISHA

(Name of Subject Company)

TOKYU DEPARTMENT STORE CO., LTD.

(Translation of Subject Company's Name into English (if applicable))

JAPAN

(Jurisdiction of Subject Company's Incorporation or Organization)

TOKYU CORPORATION

(Name of Person(s) Furnishing Form)

N/A

(Title of Class of Subject Securities)

N/A

(CUSIP Number of Class of Securities (if applicable))

PROCESSED

SEP 2 8 2004

THOMSON FINANCIAL

Hisashi Takai Tokyu Corporation 5-6 Nampeidai-cho Shibuya-ku, Tokyo 150-8511 Japan Telephone 81-3-3477-6622

(Name, Address (including zip code) and Telephone Number (including area code) of Person(s) Authorized to Receive Notices and Communications on Behalf of Subject Company)

N/A

(Date Tender Offer/Rights offering Commenced)

PART I INFORMATION SENT TO SECURITY HOLDERS

Attached as Attachment I is an English translation of a press release made in Japan, Tokyu Corporation's home jurisdiction, on September 27, 2004 (Tokyo) which is available on Tokyu Corporation's website at http://www.ir.tokyu.co.jp/index e.html.

Attached as Attachment II is a copy of a press release issued in the United States on September 27, 2004 which summarizes the Japanese press release and includes information regarding how a copy of the full English translation of the Japanese press release may be obtained.

Attached as Attachment III is an English translation of the public notice advertisement published in the *Nihon Keizai Shimbun* and the *Sankei Shimbun* in Japan, Tokyu's home jurisdiction, on September 28, 2004 (Tokyo) which is available on Tokyu Corporation's website at http://www.ir.tokyu.co.jp/index e.html.

Attached as Attachment IV is a copy of the public notice advertisement in English published in the New York Times in the United States on September 28, 2004 which is less detailed than the full Japanese public notice advertisement described above but includes information regarding how a copy of the full English translation of the Japanese public notice advertisement may be obtained.

Attached as Attachment V is a copy of a slide presentation entitled "Reference" which Tokyu Corporation presented at an investors meeting held in Japan on September 27, 2004 and has posted on its website at http://www.ir.tokyu.co.jp/index_e.html.

PART II INFORMATION NOT REQUIRED TO BE SENT TO SECURITY HOLDERS

Attached as Exhibit I is an English translation of the Current Report of Tokyu Corporation (which includes a copy of the Memorandum of Understanding and an excerpt from the minutes of the board of directors of Tokyu Corporation) filed with the Kanto Finance Bureau of the Japanese Ministry of Finance, on September 27, 2004. Tokyu Corporation and Toku Department Store Co., Ltd. also jointly submitted notice in Japanese to the Tokyu Stock Exchange on September 27, 2004 (Tokyo) in the same form as the Japanese press release referenced in Part I, an English translation of which is attached hereto as Attachment I.

Attached as Exhibit II is an English translation of the Tender Offer Registration Statement of Tokyu Corporation filed with the Kanto Finance Bureau of the Japanese Ministry of Finance, on September 28, 2004 (Tokyo). The contents of the Tender Offer Registration Statement (with a different cover page entitled "Tender Offer Explanation Statement") is available to any shareholder of Tokyu Department Store Co., Ltd. upon written request to Tokyu Corporation in accordance with Japanese law.

PART III CONSENT TO SERVICE OF PROCESS

| | Filed concurrently | with this Fo | rm CB | is a Form l | F-X appo | ointing an | agent for | service of | ٥f |
|---------|--------------------|--------------|-------|-------------|----------|------------|-----------|------------|----|
| process | S. | | | | | | | | |

PART IV SIGNATURES

After due inquiry and to the best of my knowledge and belief, I certify that the information set forth in this statement is true, complete and correct.

(Signature)

Yuji Kinoshita
General Manager
Accounting, Group Strategy & IR Division
Financing, Accounting and Group Strategy Headquarters

(Name and Title)

September 28, 2004

(Date)

NOTICE TO SHAREHOLDERS RESIDENT IN THE UNITED STATES:

This press release relates to a proposed business combination which involves the securities of a foreign company. It is subject to disclosure requirements of a foreign country that are different from those in the United States. Financial statements included in the document, if any, have been prepared in accordance with foreign accounting standards that may not be comparable to the financial statements of United States companies.

It may be difficult for any U.S. shareholder to enforce his rights and any claim he may have arising under the federal securities laws, since the issuer is located in a foreign country, and some or all of its officers and directors may be residents of a foreign country. Such U.S. shareholder may not be able to sue a foreign company or its officers or directors in a foreign court for violations of the U.S. securities laws. It may be difficult to compel a foreign company and its affiliates to subject themselves to a U.S. court's judgment.

September 27, 2004

To Whom It May Concern:

Company Name: **TOKYU CORPORATION**Name of Representative Director: Kiyofumi Kamijo,
President & Representative Director
(Code No.9005, Tokyo Stock Exchange, First Section)

Company Name: **TOKYU DEPARTMENT STORE**Name of Representative Director: Hirokazu Mizuta,
President & Representative Director
(Code No.8232, Tokyo Stock Exchange, First Section)

Notice of Tokyu Department Store becoming

A Wholly-owned Subsidiary through Share Exchange and Tender Offer
for shares in Tokyu Department Store by Tokyu Corporation

The Boards of Directors of Tokyu Corporation (hereinafter "Tokyu") and Tokyu Department Store Co.,Ltd. (hereinafter "TDS") resolved in meetings both held on September 27, 2004 to make TDS a wholly-owned subsidiary of Tokyu through a share exchange and executed a Memorandum of Understanding for such purpose. In addition, today's meeting of the Board of Directors of Tokyu resolved to commence a tender offer for shares in TDS and today's meeting of the Board of Directors of TDS resolved to support the tender offer.

Following the conclusion of the Tender Offer for TDS shares by Tokyu, the parties plan to execute a Share Exchange Agreement on November 15, 2004 and, subject to approval at an extraordinary shareholders' meeting planned to be held in the latter part of January 2005, the share exchange is planned to take effect on April 1, 2005.

Transaction details

1. Purpose of making TDS a wholly-owned subsidiary

In April 2000, Tokyu formulated the Tokyu Group Management Policy and initiated a thorough review of the management system of the Group with the aim of maximizing shareholder value. Through reform of the Group's management system, and business restructuring under a policy of selection and concentration the Group has pursued a growth strategy focusing on business development in the areas along and around its railway lines. In March 2003, the Group formulated the Tokyu Corporation Two Year Business Plan with the aims of steadily implementing the group's management policy and shifting to a consolidated group management system. The plan has achieved results with respect to financial issues such as the early application of asset impairment accounting and the further reduction of interest-bearing debt while also strengthening the Group through focusing on its geographical domain, the areas along its railway lines and business domains and the railway and urban lifestyle businesses.

TDS is reforming the structure of its core department store business and pursuing a radical improvement of its consolidated profitability based on its Business Revolution Plan formulated in January 2000. In operational terms it has established Tokyu Department Store MD, which is its merchandising strategy, with the aim of achieving management based on customer satisfaction and has established the basis for a revitalization of its core business through implementing measures such as the remodeling of each its stores. It is also steadily increasing the number of holders of its "Club-Q Point Top Card" (point card with a function of a credit card), the core of its customer strategy. Further, despite the continued sluggish consumer spending, TDS has reformed its business structure and achieved a major improvement in operating profit levels through drastic reform of its personnel system and thorough cost reductions. Additionally, with respect to its financial structure and with the aim of focusing its resources on its core business, TDS has reviewed its asset holdings, strengthened its group management system, reorganized its subsidiaries and affiliates, and implemented its targets for the reduction of interest-bearing debt ahead of schedule.

In consideration of the following:

- (1) Based on Tokyu group management policy and in order to promote the strengthening of the group's retail business in the areas around its railway lines, Tokyu plans to position the retail business as Tokyu Group's third core business after the transportation and real estate businesses. In pursuit of growth in this business, the role of TDS is important and Tokyu and TDS believe that they can significantly raise operational efficiency through combining their business resources.
- When direct mutual services between the Toyoko Line and Subway Line No. 13 commence, the Toyoko Line Shibuya station will be relocated underground and redevelopment of the area around Shibuya station is planned to coincide with this move. In this respect, Tokyu needs to take the lead in the rapid decision-making necessary to mobilize the overall strengths of the group.

Tokyu has decided to make TDS a wholly-owned subsidiary and both companies have agreed that joining together to form a single unified management system is the most appropriate course of action.

Looking ahead, based on the Tokyu group's management policy, the parties plan to focus business resources on the group's core businesses and reinforce the group's business model which aims to promote growth of its retail business while seeking synergies with the group's transportation business. Accordingly, the group seeks to increase the added value in its operational domain and increase the corporate value of the Tokyu group.

2. Information regarding the execution of the tender offer

1. Tender offer by Tokyu for the shares of TDS

At a meeting of its Board of Directors held on September 27, 2004 Tokyu decided to execute a tender offer for the shares of TDS as follows:

- (1) Outline of tender offer
 - (i) Outline of target company: Please see '4.Summary of parties involved in the share exchange'.
 - (ii) Class of Shares, etc. to be Purchased: Common Shares of TDS
 - (iii) Tender offer period: The 38 days from Tuesday, September 28, 2004 to Thursday, November. 4, 2004.
 - (iv) Tender offer price: \(\frac{1}{2}175\) per share.
 - (v) Basis of calculation of tender offer price:

The price was determined by taking into consideration various factors including changes in the market price of TDS shares and the results of the calculation of the share exchange ratio.

- (vi) Number of share certificates to be purchased: 117,100,000 shares Notes:
 - 1. If the total number of the shares tendered does not exceed the number of shares offered to be purchased by Tokyu, Tokyu will purchase all such shares tendered.
 - 2. If the total number of the shares tendered exceeds the number of shares offered to be purchased by Tokyu, Tokyu will not purchase all or part of such excess tendered shares, but will purchase, deliver and make other settlements regarding the purchase of such excess shares in accordance with the pro rata method provided in Article 27-13, Paragraph 5 of the SEL.
- (vii) Change in number of shares owned as a result of the tender offer Number of shares owned prior to tender offer:

67,483,580 (24.37% of total)

Number of shares to be owned after tender offer

184,583,580 (66.67% of total)

Note: Number of share certificates to be owned after the tender offer is the number of share certificates Tokyu will own, assuming it purchases the 117,100,000 shares that it plans to purchase. As of September 27, 2004 the total number of TDS shares in issue is 276,859,147.

- (viii) Date of public notice of commencement of tender offer: Tuesday, September 28, 2004.
- (ix) Tender offer agent: Nomura Securities Co., Ltd.
- (x) Funds required for tender offer: \(\frac{4}{20}\),770 million
- (2) Support for the tender offer by TDS

The Board of Directors of TDS has resolved that the Board supports the Tender Offer.

2. Notice regarding TDS's support for the tender offer

At a meeting held on September 27, 2004, the Board of Directors of TDS resolved to support the tender offer for its shares by Tokyu as follows:

- (1) TDS has decided to support to the tender offer for TDS shares by Tokyu in the interests of the further development of the business of TDS.

 TDS believes strongly that the increase in the percentage shareholding through which TDS will become a wholly-owned subsidiary of Tokyu, will significantly strengthen the cooperation between Tokyu and TDS, will allow stabilization of the operations of TDS, and will contribute to the expansion of the business and improvement of the business results of TDS.
- (2) Outline of the tender offeror
 Please see '4.Summary of parties involved in the share exchange.'

3. Information regarding the execution of the share exchange

| 1. Schedule for share exchange | |
|--------------------------------|--|
| September 27, 2004 | Approval of the Memorandum of Understanding for the Share Exchange by the board of directors of both companies |
| September 27, 2004 | Execution of the Memorandum of Understanding for the Share Exchange |
| November 15, 2004 (plan) | Approval of the Share Exchange Agreement by the board of directors of both companies |
| November 15, 2004 (plan) | Execution of the Share Exchange Agreement |
| Late January 2005 (plan) | Extraordinary shareholders' meetings to approve the Share Exchange Agreement |
| April 1, 2005 | Date of execution of the share exchange |

2. Share exchange ratio

| Name of company | TOKYU (Wholly-owning parent company) | TDS (Wholly-owned subsidiary) | |
|----------------------|--|-------------------------------|--|
| Share exchange ratio | 1 | 0.32 | |

Notes:

- 1. Allotment ratio of shares:
- 0.32 shares of Tokyu common share will be exchanged for each one share of TDS common share. (However, no allotment will take place with respect to Tokyu's holding of 67,483,580 TDS common shares or to common shares in TDS that Tokyu purchases in the tender offer).
- 2. Basis of calculation of share exchange ratio:
 The share exchange ratio has been calculated by Deloitte Tohmatsu Corporate Finance
 Co., Ltd. for Tokyu and by KPMG FAS Co., Ltd. for TDS. Taking the results of those
 calculations into consideration, Tokyu and TDS determined and agreed upon the above
 ratio.
- 3. Results, methods, and bases of calculation by third parties:
 Deloitte Tohmatsu Corporate Finance Co., Ltd. calculated the share exchange ratio by using a composite of the market value method, the comparable trading multiples method and the DCF (discounted cash flow) method. KPMG FAS Co., Ltd. calculated the assumed value of the shareholders' equity of each company by using a composite of the market value method, DCF method, the adjusted present value method and the adjusted book value method, and computed the share exchange ratio accordingly.
- 4. Number of new shares to be issued pursuant to share exchange:

 The number of new shares to be issued pursuant to the share exchange has yet to be decided.
- 5. Possibilities for simplified share exchange:
 As a result of Tokyu Corporation's tender offer for TDS shares, if approval of the Share Exchange Agreement by the board of directors is not necessitated in accordance with the provisions of Article 358 (Simplified Share Exchange) of the Commercial Code of Japan, Tokyu will not hold an extraordinary shareholders' meeting.

4. Summary of parties involved in the share exchange

(Data for Tokyu as of March 31, 2004; for TDS as of July 31, 2004)

| Trade name | Tokyu Corporation Tender offeror | Tokyu Department Store |
|--|---|---------------------------------|
| The second second second second | I Think British 1997 A St. Program of the St. | (TDS) |
| | (Wholly-owning parent | Target company |
| T: C1 | company) | (Wholly-owned subsidiary) |
| Line of business | Railway business | Department store business |
| | Real estate business | 1 7 1010 |
| Date of incorporation | September 2, 1922 | March 7, 1919 |
| Headquarters location | 5-6 Nampeidai-cho, | 24-1 Dougenzaka 2-chome, |
| (registered office) | Shibuya-ku, Tokyo, Japan | Shibuya-ku, Tokyo, Japan |
| Representative | Kiyofumi Kamijo | Hirokazu Mizuta |
| | President and | President and |
| | Representative Director | Representative Director |
| Capital | 108,820 million yen | 37,707 million yen |
| Total number of | 1,140,974 thousand shares | 276,859 thousand shares |
| Issued and | | |
| outstanding shares | | |
| Shareholders' | 222,955 million yen | 17,811 million yen |
| equity | | |
| Total assets | 1,511,775 million yen | 169,251 million yen |
| Fiscal year end | March 31 | January 31 |
| Number of employees | 3,477 | 2,860 |
| Names and | The Dai-Ichi Mutual Life | Tokyu Corporation 24.37% |
| shareholding of | Insurance Company 7,24% | |
| major shareholders | Nippon Life Insurance | Japan Trustee Services Bank, |
| | Company 6.89% | Ltd. (Trust account) 3.76% |
| | Japan Trustee Services | The Master Trust Bank of Japan, |
| | Bank, Ltd. (Trust account) | Ltd. (Trust account) |
| | 4.39% | 3.58% |
| | The Chuo Mitsui Trust and | The Dai-Ichi Mutual Life |
| | Banking Co., Ltd. 3.31% | Insurance Company 2.70% |
| *** | The Master Trust Bank of Japan, | Tokyu Department Store |
| | Ltd. (Trust account) | Stock Mate (Venders' Stock |
| | 3.06% | Ownership Association) |
| | | 2.59% |
| Correspondent | The Bank of | The Chuo Mitsui Trust and |
| banks | Tokyo-Mitsubishi, Ltd., | Banking Co., Ltd., |
| The state of the s | The Chuo Mitsui Trust and | The Bank of Tokyo-Mitsubishi, |
| | Banking Co., Ltd. and others | Ltd. and others |
| Capital | Tokyu holds 24.37% of all issued and | |
| Relationships | | 5 |
| between parties | 54 1-1 | |

On October 1, 2004 Tokyu plans to conduct a share exchange to make Izukyu Corporation a wholly-owned subsidiary and intends to issue 4,073,079 new shares.

5. Business performance for the last three fiscal years

(Millions of Yen)

| | Tokyu Corporation Tender offeror (Wholly-owning parent company) | | | Tokyu Department Store (TDS) Target company (Wholly-owned subsidiary) | | |
|--------------------------------------|---|---------------------------|------------------------------|--|-----------------------------|-----------------------------|
| Fiscal tem | FY ended March 2002 | FY ended March 2003 | FY ended March 2004 | FY ended January 2002 | FY ended January 2003 | FY ended January 2004 |
| Revenue from operations | 301,959 | 297,845 | 240,208 | 250,466 | 241,015 | 222,215 |
| Operating income | 42,196 | 49,749 | 33,174 | 4,802 | 5,328 | 8,103 |
| Recurring income | 17,473 | 30,544 | 25,267 | 1,167 | 1,625 | 4,528 |
| Net income | 7,656 | 6,950 | (63,106) | (11,085) | 4,835 | (10,625) |
| Net income per share (yen) | 6.86 | 6.07 | (55.57) | (40.04) | 17.47 | (38.41) |
| Annual dividend per share (yen) | 5.00 | 5.00 | 5.00 | | | |
| Shareholders' equity per share (yen) | 229.19 | 239.64 | 196.02 | 97.99 | 98.31 | 62.48 |

6 .Post-share exchange outlook

- (1) Trade name, line of business, headquarters location, and corporate representative There will be no change in the trade name, line of business, headquarters location, or corporate representative of both companies from the corresponding entries found in '4 Summary of parties involved in the share exchange'.
- (2) Amount of capital of Tokyu

 Tokyu's increase of capital and capital reserve has not been determined yet.

7. Effects on business performance

TDS is currently an affiliate of Tokyu to which the equity method is applicable. However, as a result of Tokyu's tender offer for TDS shares, TDS may become a consolidated subsidiary in the fiscal year ending in March 2005 and, following the share exchange, it will become a consolidated subsidiary of Tokyu, in the fiscal year ending March 2006 and later. Accordingly, at such time, TDS's operating revenues and operating income and others will be reflected in the consolidated business performance of Tokyu.

We believe that TDS's transition to become a wholly-owned subsidiary of Tokyu will further improve TDS's business results. In addition, it will reinforce Tokyu's retail operations as its third core business after transportation and real estate operations, and we expect it to rapidly facilitate concentrated and effective use of business resources and enhance the consolidated business performance of Tokyu.

Inquiries may be directed to:

| | Public Relations Division | Yoshihiro Yasuda, Atsushi Shinbori | Tel: 03 3477-6086 |
|----------------------|---|--|-------------------|
| TOKYU CORPORATION | Accounting, Group Strategy & IR Division, Finance, Accounting & Group Strategy Headquarters | Kazuyoshi Kashiwazaki, Yasuro Matsumoto | Tel: 03 3477-6168 |
| TOKYU DEPARTMENT | Public Relations Division | Masahiro Heishi | Tel: 03 3477-3103 |
| STORE | Management Administration Division | Chikara Amemiya | Tel: 03 3477-3131 |

For Immediate Release

Tokyo, Japan, September 27, 2004--Notice of Tokyu Department Store Becoming a Wholly-owned Subsidiary of Tokyu Corporation through Share Exchange and Tender Offer. The Boards of Directors of Tokyu Corporation (Headquarters: Shibuya-ku, Tokyo; President and Representative Director: Kiyofumi Kamijo) and Tokyu Department Store Co., Ltd. (Headquarters: Shibuya-ku, Tokyo; President and Representative Director: Hirokazu Mizuta) resolved in meetings both held on September 27, 2004 to make Tokyu Department Store a wholly-owned subsidiary of Tokyu through a share exchange and executed a Memorandum of Understanding for such purpose. In addition, the Board of Directors of Tokyu resolved to commence a tender offer for up to 117,100,000 shares (approximately 42.3% of the total shares outstanding) of Tokyu Department Store at a price of 175 Japanese yen per share and the Board of Directors of Tokyu Department Store has resolved to support the tender offer. If Tokyu purchases all the shares it offers to buy, it will own 66.67% of the outstanding shares of Tokyu Department Store upon completion of the tender offer. The tender offer will be open for 38 days beginning Tuesday, September 28, 2004 and ending Thursday, November 4, 2004 (Tokyo). The price was determined by taking into consideration various factors including changes in the market price of Tokyu Department Store shares and the results of the calculation of the share exchange ratio. If the total number of the shares tendered does not exceed the number of shares offered to be purchased by Tokyu, Tokyu will purchase all such shares tendered. However, if the total number of the shares tendered exceeds the number of shares offered to be purchased by Tokyu, Tokyu will not purchase all or part of such excess tendered shares, but will purchase, deliver and make other settlements regarding the purchase of such excess shares in accordance with the pro rata method provided under Japanese law. The tender offer agent is Nomura Securities Co., Ltd.

Following the conclusion of the tender offer, the parties plan to execute a Share Exchange Agreement on November 15, 2004 and subject to approval at an extraordinary shareholders' meetings planned to be held in the latter part of January 2005, the share exchange is planned to take effect on April 1, 2005. Subject to the provisions set forth in the Memorandum of Understanding and to be included in the Share Exchange Agreement, 0.32 common shares of Tokyu stock will be exchanged for each one common share of Tokyu Department Store and distributed to each existing shareholder of Tokyu Department Store (excluding Tokyu).

In April 2000, Tokyu formulated the Tokyu Group Management Policy and initiated a thorough review of the management system of the Group with the aim of maximizing shareholder value. Through reform of the Group's management system, and business restructuring under a policy of selection and concentration the Group has pursued a growth strategy focusing on business development in the areas along and around its railway lines. In March 2003, the Group formulated the Tokyu Corporation Two Year Business Plan with the aims of steadily implementing the group's management policy and shifting to a consolidated

group management system. The plan has achieved results with respect to financial issues such as the early application of asset impairment accounting and the further reduction of interest-bearing debt while also strengthening the Group through focusing on its geographical domain, the areas along its railway lines, and business domains and the railway and urban lifestyle businesses. Tokyu Department Store has been reforming the structure of its core department store business and pursuing a radical improvement of its consolidated profitability based on its Business Revolution Plan formulated in January 2000. In operational terms it has established Tokyu Department Store MD, which is its merchandising strategy, with the aim of achieving management based on customer satisfaction and has established the basis for a revitalization of its core business through implementing measures such as the remodeling of each of its stores. It is also steadily increasing the number of holders of its "Club-Q Point Top Card" (point card with a function of a credit card), the core of its customer strategy. Further, despite the continued sluggish consumer spending, Tokyu Department Store has reformed its business structure and achieved a major improvement in operating profit levels through drastic reform of its personnel system and thorough cost reductions. Additionally, with respect to its financial structure and with the aim of focusing its resources on its core business, Tokyu Department Store has reviewed its asset holdings, strengthened its group management system, reorganized its subsidiaries and affiliates, and implemented its targets for the reduction of interest-bearing debt ahead of schedule.

In deciding to make Tokyu Department Store a wholly-owned subsidiary both companies considered the following two reasons and agreed that joining together to form a single unified management system is the most appropriate course of action. First, based on the Tokyu group management policy and in order to promote the strengthening of the group's retail business in the areas around it's railway lines, Tokyu plans to position the retail business as Tokyu Group's third core business after the transportation and real estate businesses. In pursuit of growth in this business, the role of Tokyu Department Store is important and Tokyu and Tokyu Department Store believe that they can significantly raise operational efficiency through combining their business resources. Second, when direct mutual services between the Toyoko Line and Subway Line No. 13 commence, the Toyoko Line Shibuya station will be relocated underground and redevelopment of the area around Shibuya station is planned to coincide with this move. In this respect, Tokyu needs to take the lead in the rapid decision-making necessary to mobilize the overall strengths of the group.

Looking ahead, based on the Tokyu group's management policy, the parties plan to focus business resources on the group's core businesses and reinforce the group's business model which aims to promote growth of its retail business while seeking synergies with the group's transportation business. Accordingly, the group seeks to increase the added value in its operational domain and increase the corporate value of the Tokyu group.

If any shareholder of Tokyu or Tokyu Department Store would like a complete English translation of the press release issued in Japan, it is available on Tokyu Corporation's website at http://www.ir.tokyu.co.jp/index_e.html or a copy may be obtained by requesting one directly via international post at the following address: Tokyu Corporation, Attn: Hisashi Takai, 5-6 Nampeidai-cho, Shibuya-ku, Tokyo 150-8511, Japan.

Portions of this press release relate to a proposed business combination through a share exchange which is proposed to take place after the tender offer described herein and involves the securities of a foreign company. It is subject to disclosure requirements of a foreign country that are different from those in the United States. Financial statements included herein, if any, have been prepared in accordance with foreign accounting standards that may not be comparable to the financial statements of United States companies. It may be difficult for any U.S. shareholder to enforce his rights and any claim he may have arising under the federal securities laws, since the issuer is located in a foreign country, and some or all of its officers and directors may be residents of a foreign country. Such U.S. shareholder may not be able to sue a foreign company or its officers or directors in a foreign court for violations of the U.S. securities laws. It may be difficult to compel a foreign company and its affiliates to subject themselves to a U.S. court's judgment. You should be aware that the Tokyu may purchase securities otherwise than pursuant to the tender offer, such as in open market or privately negotiated purchases.

Portions of this public notice relate to a proposed business combination through a share exchange (the "Transaction") which is proposed to take place after the tender offer transaction also described herein and involves the securities of a foreign company, Tokyu Corporation (the "Company" or "Tender Offeror"). The Transaction and information to be distributed in connection with the Transaction are subject to Japanese disclosure requirements that are different from those of the United States. Financial statements and financial information, if any, included herein have been prepared in accordance with Japanese accounting standards that may not be comparable to financial statements or financial information of United States companies. It may be difficult for you to enforce your rights and any claim you may have arising under the U.S. federal securities laws in respect of the Transaction, since the Company will be located in Japan, and some or all of their respective officers and directors may be residents of Japan. You may not be able to sue the Company or its respective officers or directors in a Japanese court for violations of the U.S. securities laws. It may be difficult to compel the Company or any of its respective affiliates to subject themselves to a U.S. court's judgment. You should be aware that the Company may purchase securities otherwise than pursuant to the Transaction, such as in open market or privately negotiated purchases.

Public Notice of Commencement of Tender Offer

September 28, 2004 5-6, Nampeidai-cho, Shibuya-ku, Tokyo, Japan Tokyu Corporation Kiyofumi Kamijo President and Representative Director

To whom it may concern:

Tokyu Corporation hereby notifies the commencement of a tender offer pursuant to the Securities and Exchange Law of Japan (the "SEL") as follows:

1. Purpose of the Tender Offer

In April 2000, the Company formulated the Tokyu Group Management Policy and initiated a thorough review of the management system of the Group with the aim of maximizing shareholder value. Through reform of the Group's management system, and business restructuring under a policy of selection and concentration the Group has pursued a growth strategy focusing on business development in the areas along and around its railway lines. In March 2003, the Group formulated the Tokyu Corporation Two Year Business Plan with the aims of steadily implementing the group's management policy and shifting to a consolidated group management system. The plan has achieved results with respect to financial issues such as the early application of asset impairment accounting and the further reduction of interest-bearing debt while also strengthening the Group through focusing on its geographical domain, the areas along its railway lines, and business domains, the railway and urban lifestyle businesses.

Tokyu Department Store Co., Ltd. ("Target Company") has been reforming the structure of its core department store business and pursuing a radical improvement of its consolidated profitability based on its Business Revolution Plan formulated in January 2000. In operational terms it has established Tokyu Department Store MD, which is its merchandising strategy, with the aim of achieving management based on customer satisfaction and has established the basis for a revitalization of its core business through implementing measures such as the remodeling of each of its stores. It is also steadily increasing the number of holders of its "Club-Q Point Top Card" (point card with a function of a credit card), the core of its customer strategy. Furthermore, despite the continued sluggish consumer spending, the Target Company has reformed its business structure and achieved a major improvement in operating profit levels through drastic reform of its personnel system and thorough cost reductions. Additionally, with respect to its financial structure and with the aim of focusing its resources on its core business, the Target Company has reviewed its asset holdings, strengthened its group management system, reorganized its subsidiaries and affiliates, and implemented its targets for the reduction of interest-bearing debt ahead of schedule. In consideration of the following:

(1) Based on Tokyu group management policy and in order to promote the strengthening of the group's retail business in the areas around it's railway lines, the Company plans to position the retail business as Tokyu Group's third core business after the transportation and real estate

- businesses. In pursuit of growth in this business, the role of the Target Company is important and the Company and the Target Company believe that they can significantly raise operational efficiency through combining their business resources.
- (2) When direct mutual services between the Toyoko Line and Subway Line No. 13 commence, the Toyoko Line Shibuya station will be relocated underground and redevelopment of the area around Shibuya station is planned to coincide with this move. In this respect the Company needs to take the lead in the rapid decision-making necessary to mobilize the overall strengths of the group.

The Company has decided to make the Target Company a wholly-owned subsidiary and related to this from a financial standpoint, in order to prevent dilution of the Company's shares as much as possible, and also to effect share exchange smoothly the Company has decided on the additional acquisition of up to 66.67% of the issued shares of the Target Company.

The Company and the Target Company held meetings of their respective boards of directors on September 27, 2004 at which it was decided to make the Target Company a wholly-owned subsidiary of the Company through a share exchange following the conclusion of this tender offer, and a memorandum of understanding in respect of the share exchange was signed. The memorandum of understanding sets the share exchange ratio at 0.32 common shares of the Company for each one common share of the Target Company, and the effective date of share exchange shall be April 1, 2005.

The Board of Directors of the Target Company has already resolved that the Board supports the Tender Offer.

- 2. Details of the Tender Offer
- (1) Name of Target Company: Tokyu Department Store Co., Ltd.
- (2) Class of Shares, etc. to be Purchased: Common Shares
- (3) Period of Tender Offer: September 28, 2004 (Tue) through November 4, 2004 (Thu)
- (4) Price of Tender Offer, etc.: ¥ 175 per share
- (5) Number of Shares, etc. for the Tender Offer: 117,100,000 shares
- (6) Ownership Percentage of Shares, etc. by Tender Offeror after the Tender Offer and Ownership Percentage of Shares, etc. by Specially Related Parties as of the date of this Public Notice and the total thereof:

Tender Offeror: 66.73%

Specially Related Parties: 1.75%

Total: 66.73%

(The Ownership Percentage of Shares, etc. by Specially Related Parties is not added in the total because the shares, etc.owned by Specially Related Parties are also included in the target shares.)

- (7) Method and Place of Application for Tender Offer:
 - ① Tender Offer Agent: Nomura Securities Co., Ltd.
 - 9-1, Nihonbashi 1-chome, Chuo-ku, Tokyo, Japan
 - ② For applying shareholders, please fill in the prescribed "Tender Offer Application Form" and submit it with the share certificates concerned to the head office or any branch office in Japan of the Tender Offer Agent by the end of the Tender Offer period. Shareholders may make the application only with "the Tender Offer Application Form" if such share certificates are kept in custody by the Tender Offer Agent (or by Japan Securities Depository Center, Inc. ,"JSDC", through the Tender Offer Agent). Provided, however, that when a depositary receipt is issued for such deposited share certificate, please submit such depositary receipt. Further, in this Tender Offer, no application to tender into the Tender Offer, through securities companies other than the Tender Offer Agent will be accepted.
 - ③ For applying shareholders, please prepare a seal at the time of application together with the Tender Offer Application Form mentioned above. In addition, identification document may be necessary upon application.
 - ④ Shareholders who open a new account at Nomura Securities Co., Ltd. must also submit the following identification documents. Shareholders who have already opened an account will need to submit the following identification documents in some cases. For details regarding the identification documents, etc., please contact the Tender Offer Agent.
 - ⑤ For shareholders residing outside of Japan (including corporate shareholders, "Non-Japanese Shareholders"), please apply through your standing proxy residing in Japan.
 - ⑥ For individual shareholders residing in Japan, capital gains of the shares realized from a share transfer shall be subject to Self-Assessment taxation separate from other income. Please suggest contacting a

licensed tax attorney or other expert for specific tax questions and in making your own judgment with regard to these matters.

(8) Name of Securities Company in Charge of Settlement:

Nomura Securities Co., Ltd.

9-1, Nihonbashi 1-chome, Chuo-ku, Tokyo, Japan

(9) Commencement Date of Settlement: Thursday, November 11, 2004

(10) Method of Settlement:

The notice of purchase through the Tender Offer, etc. will be mailed to the address of the applying shareholder (or the standing proxy in the case of Non-Japanese Shareholders) without delay after the end of the Tender Offer Period. Payment of the purchase price will be made in cash. The Tender Offer Agent will, in accordance with to applying the shareholders' instructions, remit the purchase price without delay after the commencement date of settlement to the place designated by the applying shareholder or pay at the head office or branch offices of the Tender Offer Agent.

(11) Method of Return of Share Certificates, etc.:

In the event that all or a part of the shares for which a tender application has been presented are not purchased under the terms described in "① Conditions set forth in each Item of Article 27-13, Paragraph 4 of the SEL" or "② Conditions of Withdrawal, etc. of Tender Offer, Details thereof and Method of Disclosure of Withdrawal, etc." of "(12) Other Conditions and Methods of Purchase, etc.", pursuant to shareholders' instruction immediately after the commencement date of settlement (or the dated of withdrawal, etc., if the Tender Offer is withdrawn, etc.), the share certificates, etc. required to be returned will be returned by delivering to the applying shareholders, or mailed to the address of the applying shareholders (or the standing proxy in case of non-Japanese shareholders) or in case of the share certificates if the shares are kept in custody by the Tender Offer Agent (or JSDC through the Tender Offer Agent), so that such shares will be held under the same conditions as those applying at the time of application.

(12) Other Conditions and Methods of Purchase, etc.:

① Conditions set forth in each Item of Article 27-13, Paragraph 4 of the SEL

If the total number of the shares tendered does not exceed the number of shares offered to be purchased by the Tender Offeror (117,100,000 shares), the Tender Offeror will purchase all such shares tendered.

If the total number of the shares tendered exceeds the number of shares offered to be purchased by the Tender Offeror (117,100,000 shares), the Tender Offeror will not purchase all or part of such excess tendered shares, but will purchase, deliver and make other settlements regarding the purchase of such excess shares in accordance with the pro rata method provided in Article 27-13, Paragraph 5 of the SEL and Article 32 of the Cabinet Ordinance (if there is a fraction under one unit of shares in the number of shares tendered by an applying shareholder, the shares to be purchased calculated by the pro rata method described above will not exceed the number of shares tendered by each applying shareholder).

If the total number of the purchased shares from each applying shareholder calculated by the pro rata method set forth above (fractional unit results from the calculation done according to the method above shall be rounded down) is less than the number of shares offered to be purchased, the Tender Offeror will purchase a unit of shares (in case purchase of an additional unit of shares by the Tender Offeror results in the purchase of the shares in a number exceeding the number of tendered shares of such shareholder, the Tender Offeror will purchase the number only up to that of the tendered shares) from each of the applying shareholders, in the order of the greater number of tendered shares rounded down by the pro rata calculation method regarding each applying shareholder, until the number of purchased shares becomes equal to or more than the number of shares offered to be purchased. However, in case the total number of the shares purchased by the Tender Offeror exceeds the number of shares offered to be purchased as a result of purchase from all of the applying shareholders who have the same number of shares rounded down, the Tender Offeror will decide on the shareholders from whom the Tender Offeror will purchase the shares by lottery to the extent required so as not to fall short of the number of shares offered to be purchased.

In case the total number of shares purchased from each applying shareholder, which is calculated in accordance with the pro rata method set forth above (fractional unit results from calculation done according to the method above shall be rounded down.), exceeds the number of shares offered to be purchased, the Tender Offeror will reduce one unit of shares to be purchased (in the event there is a fraction under one unit of shares in the number to be purchased as a result of calculation pursuant to the pro rata method, such

number of shares of such fraction) from each of the applying shareholders, to the extent required so as not to fall short of the number of shares offered to be purchased, in the order of the greater number of tendered shares rounded up by the pro rata calculation method regarding each applying shareholder. However, in case the total number of shares purchased by the Tender Offeror falls short of the number of shares offered to be purchased as a result of the decrease in the number of shares offered to be purchased from all of the applying shareholders who have the same number of shares rounded up pursuant to this method, the Tender Offeror will decide on the shareholders from whom the number of the shares to be purchased will be reduced, by lottery to the extent required so as not to fall short of the number of shares offered to be purchased.

② Conditions of Withdrawal, etc. of Tender Offer, Details thereof and Method of Disclosure of Withdrawal,

Upon the occurrence of any event listed in Article 14, Paragraph 1, Items 1.1 through 1.9, Items 2.1 through 2.8 as well as Article 14, Paragraph 2, Items 3 through 6 of the Orders pertaining to the SEL, the Tender Offeror may withdraw its offer. Should the Tender Offeror intend to withdraw the Tender Offer, it will give notice in *The Nihon Keizai Shimbun* and *Sankei Shimbun*; provided, however, if it is deemed difficult to give such notices within the Tender Offer Period, the Tender Offeror will make a public announcement pursuant to Article 20 of the Cabinet Ordinance and forthwith place public notice.

③ Matters Concerning Applying Shareholders' Right of Cancellation of Application.

Any applying shareholder may cancel an application for the Tender Offer at any time during the Tender Offer Period. In the case of such cancellation, the applying shareholders must deliver or mail a document requesting the cancellation of the application for the Tender Offer ("document of cancellation"), attaching the receipt of application for the Tender Offer to the head office or a branch office in Japan of the Tender Offer Agent at which the application has been accepted, by the end of the Tender Offer period. When mailing the documents, the cancellation of the acceptance of the Tender Offer will not be effective unless the documents of cancellation are delivered by the end of the Tender Offer Period. No claim for indemnification or penalty payment will be made to any tendering shareholder by the Tender Offeror, if an application is cancelled by an applying shareholder. The cost of returning share certificates held in custody by the Tender Offeror will be borne by the Tender Offeror.

4 Method of Disclosure if the Conditions, etc. of Tender Offer are Changed

Should any terms and conditions of the Tender Offer be changed, the Tender Offeror will give a public notices thereof in *The Nihon Keizai Shimbun* and *Sankei Shimbun* as to such change; provided, however, that if it is deemed difficult to place such notice within the Tender Offer Period, the Tender Offeror shall make a public announcement in accordance with Article 20 of the Cabinet Ordinance, and forthwith give public notice. The purchase of the Shares applied for prior to such public notice will also be made in accordance with the terms and conditions so changed.

(5) Method of Disclosure if Amendment Statement is Filed

If an Amendment Statement is filed with the Director of the Kanto Finance Bureau, the Tender Offeror will forthwith make a public announcement of the contents thereof which are relevant to the contents of the public notice of Tender Offer, in accordance with the manner set forth in Article 20 of the Cabinet Ordinance. The Tender Offeror will also forthwith amend the Tender Offer Explanation Statement and provide the amended Tender Offer Explanation Statement. If the amendments are made only to a limited extent, however, the Tender Offeror may, instead of providing an amended Tender Offer Explanation Statement, prepare and deliver a document stating the reason for the amendments, the matters amended and the details thereof to the applying shareholders.

6 Method of Disclosure of Results of Tender Offer

The Tender Offeror will make a public announcement regarding the results of the Tender Offer in accordance with Article 20 of the Cabinet Ordinance on the day following the last day of the Tender Offer Period.

3. Agreements between Tender Offeror and Target Company or its directors and officers:

The Board of Directors of the Target Company has already resolved that the Board supports the Tender Offer. The Company and the Target Company held meetings of their respective boards of directors on September 27, 2004 at which it was decided to make the Target Company a wholly-owned subsidiary of the Company through a share

exchange following the conclusion of this tender offer, and a memorandum of understanding in respect of the share exchange was signed. The memorandum of understanding sets the share exchange ratio at 0.32 common shares of the Company for each one common share of the Target Company and the effective date of share exchange shall be April 1, 2005.

4. Place at which Copy of the Tender Offer Registration Statement is Available for Public Inspection:

Tokyu Corporation

5-6, Nampeidai-cho, Shibuya-ku, Tokyo, Japan

Tokyo Stock Exchange, Inc.

2-1, Kabuto-cho, Nihonbashi, Chuo-ku, Tokyo, Japan

Sapporo Securities Exchange

14-1, Nishi 5-chome, Minami Ichijou, Chuo-ku, Sapporo-shi,

Hokkaido, Japan

- 5. Corporate Objectives, Business and Amount of Capital of Tender Offeror:
- (1) Corporate Objectives
 - ①Railroad and cableway business
 - ②Tramway business
 - 3 General road cargo transportation
 - (4) Management of residential land, Sale and leasing of land, housing and buildings
 - ⑤Management of golf courses, sports facilities and cultural education facilities
 - ⑥Management of restaurant facilities and sale of foodstuffs, daily necessities and alcohol
 - (7) Management of hotels and inns
 - **®Travel business**
 - 9 Contracting for civil engineering and construction design and construction
 - (11) Agent for special prepaid sale and purchase transactions in commodities
 - DBusiness investment, financing and debt guarantees necessary to the management of the Company's business
 - ¹²Agent for property and casualty insurance
 - (3) Information provision, and handling; Electronic communications
 - ① Investment advisory business with respect to real estate, marketable securities and other financial assets
 - 15VHF broadcasting under the Broadcast Law of Japan
 - (f) Manufacturing, repair and sales of railroad rolling stock, automobiles, containers, car-parking equipment and their components
 - (17) Management and contract administration of shopping centers
 - ⁽⁸⁾Business concerned with advertising and public relation.
 - (19) All other businesses incidental to or related to the preceding items
- (2) Business

The Company's head office is located in Shibuya-ku, Tokyo, Japan and its businesses are as follows:

① Railway and Tramway business

The railway business transports passengers in the South-West Tokyo and Kanagawa Prefecture area. The tramway business transports passengers on a sole-use line in Setagaya-ku, Tokyo.

② Real Estate Business

<Real Estate Sales Business>

The company prepares housing sites for sale, and also constructs housing for sale in a number of locations including Tama Den-en-toshi, and also Atsugi City, Hiratsuka City, and Isehara city in Kanagawa prefecture, Chikushino City and Ogori City in Fukuoka prefecture, and Yufuin town in Oita prefecture.

<Real Estate Leasing Business>

In addition to the leasing of buildings in the Tokyo metropolitan area, Yokohama City and Kawasaki City, the company also leases sports facilities, hotels, and golf courses, while also operating shopping centers, travel centers, and culture schools.

3 Amount of Capital of the Company

¥108,820,853,008 (as of September 28, 2004)

The amount of capital does not include shares issued as the result of the exercise of shares acquisition rights (including such shares issued through conversion of convertible bonds issued under Japanese Commerical Code prior to revision) between September 1 and September 28, 2004.

Portions of this public notice relate to a proposed business combination through a share exchange (the "Transaction") which is proposed to take place after the tender offer transaction also described herein and involves the securities of a foreign company, Tokyu Corporation (the "Company" or "Tender Offeror"). The Transaction and information to be distributed in connection with the Transaction are subject to Japanese disclosure requirements that are different from those of the United States. Financial statements and financial information, if any, included herein have been prepared in accordance with Japanese accounting standards that may not be comparable to financial statements or financial information of United States companies. It may be difficult for you to enforce your rights and any claim you may have arising under the U.S. federal securities laws in respect of the Transaction, since the Company will be located in Japan, and some or all of their respective officers and directors may be residents of Japan. You may not be able to sue the Company or its respective officers or directors in a Japanese court for violations of the U.S. securities laws. It may be difficult to compel the Company or any of its respective affiliates to subject themselves to a U.S. court's judgment. You should be aware that the Company may purchase securities otherwise than pursuant to the Transaction, such as in open market or privately negotiated purchases.

Public Notice of Commencement of Tender Offer

To whom it may concern:

Tokyu Corporation hereby notifies the commencement of a tender offer pursuant to the Securities and Exchange Law of Japan (the "SEL") as follows:

1. Purpose of the Tender Offer

In April 2000, the Company formulated the Tokyu Group Management Policy and initiated a thorough review of the

September 28, 2004 5-6, Nampeidai-cho, Shibuya-ku, Tokyo, Japan Tokyu Corporation Kiyofumi Kamijo President and Representative Director

management system of the Group with the aim of maximizing shareholder value. In March 2003, the Group formulated the Tokyu Corporation Two Year Business Plan with the aims of steadily implementing the group's management policy and shifting to a consolidated group management system. The plan has achieved results with respect to financial issues such as the early application of asset impairment accounting and the further reduction of interest-bearing debt while also strengthening the Group through focusing on its geographical domain, the areas along its railway lines, and business domains, the railway and urban lifestyle businesses. Tokyu Department Store Co., Ltd. ("Target Company") has been reforming the structure of its core department store business and pursuing a radical improvement of its consolidated profitability based on its Business Revolution Plan formulated in January 2000. Additionally, with respect to its financial structure and with the aim of focusing its resources on its core business, the Target Company has reviewed its asset holdings, strengthened its group management system, reorganized its subsidiaries and affiliates, and implemented its targets for the reduction of interest-bearing debt ahead of schedule. In consideration of the following:

- (1) Based on the Tokyu Group management policy and in order to promote the strengthening of the group's retail business in the areas around it's railway lines, the Company plans to position the retail business as Tokyu Group's third core business after the transportation and real estate businesses. In pursuit of growth in this business the role of the Target Company is important and the Company and the Target Company believe that they can significantly raise operational efficiency through combining their business resources.
- (2) When direct mutual services between the Toyoko Line and Subway Line No. 13 commence, the Toyoko Line Shibuya station will be relocated underground and redevelopment of the area around Shibuya station is planned to coincide with this move. In this respect the Company needs to take the lead in the rapid decision-making necessary to mobilize the overall strengths of the group.

The Company has decided to make the Target Company a wholly-owned subsidiary and related to this from a financial standpoint, in order to prevent dilution of the Company's shares as much as possible, and also to effect share exchange smoothly the Company has decided on the additional acquisition of up to 66.67% of the issued shares of the Target Company. The Company and the Target Company held meetings of their respective boards of directors on September 27, 2004 at which it was decided to make the Target Company a wholly-owned subsidiary of the Company through a share exchange following the conclusion of this tender offer, and a memorandum of

understanding in respect of the share exchange was signed. The memorandum of understanding sets the share exchange ratio at 0.32 common shares of the Company for one share of the Target Company and the effective date of share exchange shall be April 1, 2005. The Board of Directors of the Target Company has already resolved that the Board supports the Tender Offer.

2. Details of the Tender Offer

(1) Name of Target Company: Tokyu Department Store Co., Ltd.

(2) Class of Shares, etc. to be Purchased: Common Shares

(3) Period of Tender Offer: September 28, 2004 (Tue) through November 4, 2004 (Thu)

(4) Price of Tender Offer, etc.: ¥ 175 per share

(5) Number of Shares, etc. for the Tender Offer: 117,100,000 shares

(6) Ownership Percentage of Shares, etc. by Tender Offeror after the Tender Offer and Ownership Percentage of Shares, etc. by Specially Related Parties as of the date of this Public Notice and the total thereof:

Tender Offeror: 66.73%

Specially Related Parties: 1.75%

Total: 66.73%

(The Ownership Percentage of Shares, etc. by Specially Related Parties is not added in the total because the shares, etc. owned by Specially Related Parties are also included in the target shares.)

(7) Method and Place of Application for Tender Offer:

- ① Tender Offer Agent: Nomura Securities Co., Ltd., 9-1, Nihonbashi 1-chome, Chuo-ku, Tokyo, Japan
- ② For applying shareholders, please fill in the prescribed "Tender Offer Application Form" and submit it with the share certificates concerned to the head office or any branch office in Japan of the Tender Offer Agent by the end of the Tender Offer period. Shareholders may make the application only with "the Tender Offer Application Form" if such share certificates are kept in custody by the Tender Offer Agent (or by Japan Securities Depository Center, Inc., "JSDC", through the Tender Offer Agent). Provided, however, that when a depositary receipt is issued for such deposited share certificate, please submit such depositary receipt. Further, in this Tender Offer, no application to tender into the Tender Offer, through securities companies other than the Tender Offer Agent will be accepted.
- ③ For applying shareholders, please prepare a seal at the time of application together with the Tender Offer Application Form mentioned above. In addition, identification document may be necessary upon application.
- ④ Shareholders who open a new account at Nomura Securities Co., Ltd. must also submit the following identification documents. Shareholders who have already opened an account will need to submit the following identification documents in some cases. For details regarding the identification documents, etc., please contact the Tender Offer Agent.
- ⑤ For shareholders residing outside of Japan (including corporate shareholders, "Non-Japanese Shareholders"), please apply through your standing proxy residing in Japan.
- ⑥For individual shareholders residing in Japan, capital gains of the shares realized from a share transfer shall be subject to Self-Assessment taxation separate from other income. Please suggest contacting a licensed tax attorney or other expert for specific tax questions and in making your own judgment with regard to these matters
- (8) Name of Securities Company in Charge of Settlement: Nomura Securities Co., Ltd., 9-1, Nihonbashi 1-chome, Chuo-ku, Tokyo, Japan
- (9) Commencement Date of Settlement: Thursday, November 11, 2004
- (10) Method of Settlement: The notice of purchase through the Tender Offer, etc. will be mailed to the address of the applying shareholder (or the standing proxy in the case of Non-Japanese Shareholders) without delay after the end of the Tender Offer Period. Payment of the purchase price will be made in cash. The Tender Offer Agent will, in accordance with to applying the shareholders' instructions, remit the purchase price without delay after the commencement date of settlement to the place designated by the applying shareholder or pay at the head office or branch offices of the Tender Offer Agent.
- (11) Method of Return of Share Certificates, etc.: In the event that all or a part of the shares for which a tender application has been presented are not purchased under the terms described in "① Conditions set forth in each Item of Article 27-13, Paragraph 4 of the SEL" or "②Conditions of Withdrawal, etc. of Tender Offer, Details thereof and Method of Disclosure of Withdrawal, etc." of "(12) Other Conditions and Methods of Purchase, etc.", pursuant to shareholders' instruction immediately after the commencement date of settlement (or the dated of withdrawal, etc., if

the Tender Offer is withdrawn, etc.), the share certificates, etc. required to be returned will be returned by delivering to the applying shareholders, or mailed to the address of the applying shareholders (or the standing proxy in case of non-Japanese shareholders) or in case of the share certificates if the shares are kept in custody by the Tender Offer Agent (or JSDC through the Tender Offer Agent), so that such shares will be held under the same conditions as those applying at the time of application.

- (12) Other Conditions and Methods of Purchase, etc.: For further detail on the topics outlined below, please obtain the full translation of the public notice made in Japan as indicated below.
 - 1 Conditions set forth in each Item of Article 27-13, Paragraph 4 of the SEL
 - 2 Conditions of Withdrawal, etc. of Tender Offer, Details thereof and Method of Disclosure of Withdrawal, etc.
 - ③ Matters Concerning Applying Shareholders' Right of Cancellation of Application.
 - 4 Method of Disclosure if the Conditions, etc. of Tender Offer are Changed
 - (5) Method of Disclosure if Amendment Statement is Filed
 - 6 Method of Disclosure of Results of Tender Offer
- 3. Agreements between Tender Offeror and Target Company or its directors and officers: For further detail, please obtain the full translation of the public notice made in Japan as indicated below.
- 4. Place at which Copy of the Tender Offer Registration Statement is Available for Public Inspection:

Tokyu Corporation

5-6, Nampeidai-cho, Shibuya-ku, Tokyo, Japan

Tokyo Stock Exchange, Inc.

2-1, Kabuto-cho, Nihonbashi, Chuo-ku, Tokyo, Japan

Sapporo Securities Exchange

14-1, Nishi 5-chome, Minami Ichijou, Chuo-ku, Sapporo-shi,

Hokkaido, Japan

5. Corporate Objectives, Business and Amount of Capital of Tender Offeror: For further detail, please obtain the full translation of the public notice made in Japan as indicated below.

This public notice summarizes the corresponding public notice published in Japan on September 28, 2004. A translation of the full public notice published in Japan is available for Tokyu Department Store Co., Ltd. shareholders on Tokyu Corporation's website at http://www.ir.tokyu.co.jp/index_e.html or a copy may be obtained by requesting one directly via international post at the following address: Tokyu Corporation, Attn: Hisashi Takai, 5-6 Nampeidai-cho, Shibuya-ku, Tokyo 150-8511, Japan.

TRANSLATION FOR YOUR CONVENIENCE ONLY

NOTICE TO SHAREHOLDERS RESIDENT IN THE UNITED STATES:

This presentation relates to a proposed business combination which involves the securities of a foreign company. It is subject to disclosure requirements of a foreign country that are different from those in the United States. Financial statements included in the document, if any, have been prepared in accordance with foreign accounting standards that may not be comparable to the financial statements of United States companies. It may be difficult for any U.S. shareholder to enforce his rights and any claim he may have arising under the federal securities laws, since the issuer is located

It may be difficult for any U.S. shareholder to enforce his rights and any claim he may have arising under the federal securities laws, since the issuer is located in a foreign country, and some or all of its officers and directors may be residents of a foreign country. Such U.S. shareholder may not be able to sue a foreign company or its officers or directors in a foreign court for violations of the U.S. securities laws. It may be difficult to compel a foreign company and its affiliates to subject themselves to a U.S. court's judgment. You should be aware that the Tokyu may purchase securities otherwise than pursuant to the tender offer, such as in open market or privately negotiated purchases.

Reference

September 27, 2004 Investors Meeting



(9005)

http://www.ir.tokyu.co.jp/

Table of Contents



- Acquire Tokyu Department Store as a Wholly- owned Subsidiary through Share Exchange 1
- Tender offer for Shares of Tokyu Department Store 2
- Summary of Tokyu Department Store Business 3
- Other Disclosed Issues as of September 27, 2004 4
- FY03/2005 Interim Revised Forecast for Financial Summary 6

Acquire Tokyu Department Store (TDS) as a Wholly-owned Subsidiary through Share Exchange

Purposes

- •To strengthen the Tokyu group's retail business by significantly raising operational efficiencies through the full integration of the businesses.
- •To prepare for the rapid redevelopment of the area around Shibuya station by mobilizing the overall strengths of the group.

| Conditions |
|------------|
| and |
| methods |

| | (wholly-owning | Tokyu Department Stor (Wholly-owned | |
|----------------------|-----------------|--|--|
| | parent company) | subsidiary) | |
| Share exchange ratio | 1 | 0.32 | |

^{*}Allotment ratio of shares:

Pending upon the outcome of the tender offer.

If Tokyu's tender offer for TDS shares is successful, Tokyu will not be required to and will not hold an extraordinary shareholders' meeting.

| Sched | lule |
|-------|------|
|-------|------|

| Sep. 27, 2004 | Execution of the Memorandum of |
|---------------|--------------------------------------|
| , | Understanding for the Share Exchange |

Nov. 15, 2004 (plan) Execution of the Share Exchange Agreement

Late in Jan. 2005 (plan) Extraordinary general shareholders' meetings to approve the Share Exchange Agreement

Apr. 1, 2005 (plan) Date of execution of the share exchange

^{0.32} shares of Tokyu common share will be exchanged for each one share of TDS common share.

^{*}Total number of new shares to be issued pursuant to the share exchange:

^{*}Possibilities for simple share exchange:

Tender Offer for Shares of Tokyu Department Store (TDS) • Execute the share exchange smoothly and rapidly. **Purposes** • Through the share exchange, reduce the dilutive effect of newly issued shares. Period From Sep. 28, 2004 to Nov. 4, 2004 (38 days) **Tender Offer** 175 yen per share Price Number 117,100,000 shares (max.) of Shares Shares owned prior : 67,483,580 shares Change in number (24.37 % of total issued and outstanding) Shares to be owned after: 184,583,580 shares of Shares (66.67 % of total issued and outstanding) Funds 20,770 millions of yen (max.) required 2

Summary of Tokyu Department Store Business



【 Operation Summary (Consolidated) 】

(Billions of yen)

| | FY01/2003 Actual | FY01/2004 Actual | FY01/2005 Forecast |
|-----------------------|---------------------|---------------------|-----------------------|
| Operating revenue 42 | 23.2 | 366.8 | 335.5 |
| Operating profit | 9.1 | 9.5 | 9.4 |
| Recurring profit | 3.5 | 5.1 | 5.9 |
| Net income | 11.3 | (9.2) | 2.5 |
| Interest-bearing debt | 131.1 | 110.8 | 103.3 |

[Major Action Plans]

June 2003

Implement early retirement incentive program

Achieved return to profitability

FY01/2003 Improve structure

incentive program Improve high cost

- ·Early retirement volunteers 752
- Replaced with contract employees
- •Full-time employee ratio 559
- •Extend performancebased salary system

9.9

Loss in addition to business investment loss reserve

Realignment Cost

October 2003

Remodeled "Toyoko Norengai"

Establish the image of 'Excellent Food Provider -Tokyu Department Store'

·Synergy with 'Tokyu Food Show'

February 2004

Merge with Aoba Tokyu Department Store

Integrate management resources into the core business

Other Disclosed Issues as of September 27, 2004

Adoption of Defined Contribution Pension Plan

Losses incurred upon change of retirement benefit scheme.
 (Transition from Qualified Pension Plan (Defined Benefit Plan) to Defined Contribution

Pension Plan)

Consolidation/Non-consolidation

<Extraordinary losses: 12.4 billion yen (estimated amount)>

Transfer of Fixed Assets

- ♦ Hotel properties of Tokyu are transferred to TH properties, wholly owned subsidiary, which holds hotel properties.
- Part of reorganization of hotel business (differentiate management, operation and property holding functions)
 Non-consolidation <= xtraordinary gains : 7.3 billion yen>

Entrust Fixed Assets and Transfer Related Trust Beneficiary Rights

♦ Entrust the properties of welfare facilities and transfer its trust beneficiary rights. Consolidation/Non-consolidation

< Extraordinary gains : 3.9 billion yen/Extraordinary losses : 0.2 billion yen>

Other Disclosed Issues as of September 27, 2004

Transfer of Affiliated Company Stocks

♦ Transfer of TOKYU HANDS INC. stocks (Affiliated companies subject to equity method)

(Stock Holding Ratio 25% → 0%)

(Transfer stocks CHUO MITSUI Growth Capital Investment Limited Partnership)

Consolidation

< Extraordinary gains : 1.4 billion yen>

Non-consolidation

< Extraordinary gains : 4.1 billion yen>

Appraisal Losses on real estate for sale in consolidated subsidiary

♦ TC Properties Appraisal loss on real estate for sale Consolidation < Extraordinary losses : 11.8 billion yen>

♦ The appraisal loss of TC Properties stocks which Tokyu Corp. holds (FY03/2005 Interim)
Non-consolidation < Extraordinary losses : 28.2 billion yen (estimate)>

FY03/2005 Interim, Tokyu is expected to accumulate subsidiary appraisal losses on stock holdings of 28.2 billion yen (Non-consolidation). Original calculations of net property evaluations of TC Properties in FY03/2005 Interim statements included losses on sales of fixed assets of 11.0 billion yen disclosed July 27, 2004 and appraisal losses on real estate for sale of 11.8 billion yen.

FY03/2005 Interim Revised Forecast for Financial Summary (1)

FY03/2005 Interim Revised Forecast for Financial Summary (Non-consolidation)

| Nancansolidation | | | | (Bllionsofyen) |
|--|--|---|--------|--|
| | FY03/2005 InterimForecast asof May 17,2004 | PY03/2005 InterimForecast asof Sap. 27,2004 | Change | Major variance |
| Operating Revenue | 1224 | 118.9 | (3.5) | Red Estate (3.3) |
| Operating Profit | 292 | 31.4 | 22 | Red Estate 1.4 Retail 0.8 |
| Recurring Profit | 22.6 | 25.5 | 29 | |
| Extraordinary Gain | 5.9 | 31.0 | 25.1 | Gainonsales of fixed assets 11.3 (Hotel business 7.4 Welfare facilities 3.9) Gainon the establishment of the retirement benefit trust 9.5 Gainon sales of investments in affiliate companies 4.1 |
| Extraordinary Loss (Losson sales of fixed assets etc.) | 11 <i>2</i> | 45.0 | 33.8 | Appraisal losson share of subsidaries 282 Loss following the drange of retirement benefit scheme 124 |
| Interim Net Income | 10.4 | 7.0 | (3.4) | |

FY03/2005 Interim Revised Forecast for Financial Summary (2

FY03/2005 Interim Revised Forecast for Financial Summary (Consolidation)

| Consolidation | | | | (Billions of yen) |
|---|--|---|--------|--|
| | FY03/2005 Interim Forecast as of May 17,2004 | FY03/2005 Interim Forecast as of Sep. 27,2004 | Change | Major variance |
| Operating Revenue | 510.0 | 510.0 | 0.0 | |
| Operating Profit | 38.0 | 40.6 | 2.6 | Tokyu Corp. 2.2 Izukyu Corp. 0.4 |
| Recurring Profit | 31.2 | 34.6 | 3.4 | Tokyu Corp. 2.9 Izukyu Corp. 0.4 |
| Extraordinary Gain | 6.4 | 29.0 | | Cain on the establishment of the retirement benefit trust 16.8 Gain on sales of fixed assets 3.9 (Welfare facilities) Gain on sales of investments in affiliate companies 1.4 |
| Extraordinary Loss (Loss on sales of fixed assets etc.) | 12.1 10.0 | 42.0 | /9.9 | Loss on sales of fixed assets 13.3 (TC Properties 11.0 THProperties 2.1) Appraisal loss on real estate held for resale 11.8 Loss following the change of retirement benefit scheme 12.4 |
| Interim Net Income | 14.0 | 13.0 | (1.0) | |

Revised dividend anticipation

Interim dividend 2.5yen Year-end dividend 2.5yen Annual dividend 5.0yen (as of May 17,2004 Interim dividend, Year-end dividend TBD Annual dividend 5.0yen)

| 1: | ide 10 |
|----|--|
| | |
| | 1 |
| | |
| | |
| | |
| | |
| | *Forward-looking Statements All statements contained in this document other than historical facts are forward-looking statemen representing the beliefs and assumptions of Tokyu Corporation based on information currently available. Tokyu wishes to caution that actual results may differ materially from expectations. |
| | |

CURRENT REPORT

TOKYU CORPORATION

611004

This document contains forward-looking statements based on a number of assumptions and beliefs made by management in light of information currently available. Actual financial results may differ materially depending on a number of factors, including changing economic conditions, legislative and regulatory developments, delay in new product and service launches, and pricing and product initiatives of competitors.

CURRENT REPORT

TO: CHIEF OF THE KANTO FINANCE BUREAU

DATE OF SUBMISSION:

SEPTEMBER 27, 2004

COMPANY NAME IN JAPANESE:

TOKYO KYUKO DENTETSU KABUSHIKI KAISHA

COMPANY NAME IN ENGLISH:

TOKYU CORPORATION

NAME AND TITLE OF

CORPORATE REPRESENTATIVE:

KIYOFUMI KAMIJO,

PRESIDENT AND REPRESENTATIVE DIRECTOR

HEADQUARTERS LOCATION:

5-6 NAMPEIDAI-CHO, SHIBUYA-KU, TOKYO, JAPAN

TELEPHONE: (03) 3477-6168

CONTACT PERSON:

KAZUYOSHI KASHIWAZAKI, SENIOR MANAGER

OF ACCOUNTING, GROUP STRATEGY AND IR DIVISION,

FINANCE, ACCOUNITNG AND GROUP STRATEGY

HEADQUARTERS.

NEAREST CONTACT PLACE:

SAME AS ABOVE

TELEPHONE:

SAME AS ABOVE

CONTACT PERSON:

SAME AS ABOVE

LOCATION WHERE A COPY OF THIS CURRENT REPORT IS AVAILABLE FOR PUBLIC

INSPECTION:

TOKYO STOCK EXCHANGE: 2-1 KABUTO-CHO, NIHONBASHI, CHUO-KU, TOKYO, JAPAN

(NO. OF PAGES IN THIS DOCUMENT: 5 PAGES INCLUDING THE COVER PAGE)

This English translation of the current report (*Rinjihoukokusho*) has been prepared solely for the convenience of readers. While this English translation is believed to be generally accurate, it is subject to, and qualified by, the official Japanese-language original filed with the director of the Kanto finance bureau in its entirety. Such Japanese language original shall be the controlling document for all purposes.

1 Reasons for Submitting the Report

At a meeting of the Board of Directors of Tokyu Corporation (hereinafter "Tokyu") held on September 27, 2004, it was decided that Tokyu Department Store Co., Ltd. (hereinafter "TDS") shall become a wholly-owned subsidiary of Tokyu as of April 1, 2005, through a share exchange, and that at such share exchange 0.32 common shares of Tokyu shall be allocated for each one (1) common share of TDS and distributed to TDS's shareholders other than Tokyu. On September 27, 2004 Tokyu also executed a memorandum of understanding regarding the share exchange to be effective as of April 1, 2005 and hereby submits this report pursuant to the provisions of Article 24-5(4) of the Securities and Exchange Law of Japan and Articles 19-2(2) and 19-2(6-2) of the Ordinance of the Prime Minister's Office Regarding the Disclosure of Corporate Affairs.

2 Contents of the Report

- (a) Items relating to the shares to be issued
 - (i) Type of shares:

Common shares

(ii) Number of shares to be issued:

To be decided

(iii) Issue price and amount to be added to capital:

To be decided

(iv) Aggregate amount of issue price and amount to be added to capital:

To be decided

(v) Method of issuance:

0.32 common shares of Tokyu shall be allocated for each one common share of TDS. However, no allotment will be made in respect of TDS common shares owned by Tokyu or shares purchased in the tender offer for TDS shares prior to the date of the execution of the share exchange agreement.

(vi) Amount of net funds from issuance of new shares and use of proceed

Not applicable

(vii) Date of issuance:

April 1, 2005

(viii) Name of stock exchange on which it is expected to list the securities:

Tokyo Stock Exchange

(ix) Capital amount as of the date of this report (Total number of shares issued):

¥108,820,853,008 (1,140,974,076 shares)*

* The above amount does not include any additional amount or number of shares resulting from the conversion of convertible bonds during the month in which this report is submitted (September 2004). On October 1, 2004, Tokyu plans to conduct a share exchange to make Izukyu Corporation a wholly-owned subsidiary and intends to issue 4,073,079 new shares.

- (b) Items relating to the company that will become the wholly-owned subsidiary:
 - (i) Name, business address, name of the corporate representative, capital, and line of business of the target company of the share exchange:
 - (1) Name:

Tokyu Department Store Co.,Ltd

(2) Address:

24-1 Dougenzaka-2chome, Shibuya-ku, Tokyo, Japan

(3) Name of the corporate representative:

Hirokazu Mizuta, President and Representative Director

(4) Capital:

¥37,707 million

(5) Line of business:

Department store business

(ii) Purpose of the share exchange

In April 2000, Tokyu formulated the Tokyu Group Management Policy and initiated a thorough review of the management system of the Group with the aim of maximizing shareholder value. Through reform of the Group's management system, and business restructuring under a policy of selection and concentration the Group has pursued a growth strategy focusing on business development in the areas along and around its railway lines. In March 2003 the Group formulated the Tokyu Corporation Two Year Business Plan with the aims of steadily implementing the group's management policy and shifting to a consolidated group management system. The plan has achieved results with respect to financial issues such as the early application of asset impairment accounting and the further reduction of interest-bearing debt while also strengthening the Group

through focusing on its geographical domain, the areas along its railway lines and business domains and the railway and urban lifestyle businesses.

TDS is reforming the structure of its core department store business and pursuing a radical improvement of its consolidated profitability based on its Business Revolution Plan formulated in January 2000. In operational terms it has established Tokyu Department Store MD, which is its merchandising strategy. with the aim of achieving management based on customer satisfaction and has established the basis for a revitalization of its core business through implementing measures such as the remodeling of each its stores. It is also steadily increasing the number of holders of its "Club-Q Point Top Card" (point card with a function of a credit card), the core of its customer strategy. Further, despite continued sluggish consumer spending, TDS has reformed its business structure and achieved a major improvement in operating profit levels through drastic reform of its personnel system and thorough cost reductions. Additionally, with respect to its financial structure and with the aim of focusing its resources on its core business, TDS has reviewed its asset holdings, strengthened its group management system, reorganized its subsidiaries and affiliates, and implemented its targets for the reduction of interest-bearing debt ahead of schedule.

In consideration of the following:

- (1) Based on the Tokyu Group management policy and in order to promote the strengthening of the group's retail business in the areas around its railway lines, Tokyu plans to position the retail business as Tokyu Group's third core business after the transportation and real estate businesses. In pursuit of growth in this business, the role of TDS is important and Tokyu and TDS believe that they can significantly raise operational efficiency through combining their business resources.
- (2) When direct mutual services between the Toyoko Line and Subway Line No. 13 commence, the Toyoko Line Shibuya station will be relocated underground and redevelopment of the area around Shibuya station is planned to coincide with this move. In this respect Tokyu needs to take the lead in the rapid decision-making necessary to mobilize the overall strengths of the group.

Tokyu has decided to make TDS a wholly-owned subsidiary and both companies have agreed that joining together to form a single unified management system is the most appropriate course of action.

Looking ahead, based on the Tokyu group's management policy, the parties plan to focus business resources on the group's core businesses and reinforce the group's business model which aims to promote growth of its retail business while seeking synergies with the group's transportation business. Accordingly, the group seeks to increase the added value in its operational domain and increase the corporate value of the Tokyu group.

- (iii) Method of share exchange and contents of the share exchange memorandum of understanding:
 - (1) Method of share exchange:

Pursuant to the memorandum of understanding regarding the share exchange signed on September 27, 2004, and following signing of a share exchange agreement Tokyu will designate April 1, 2005 as the date of share exchange, and allocate and deliver 0.32 common shares of Tokyu to TDS's shareholders other than Tokyu in exchange for each one common share of TDS they owned. Through such share exchange, the shares of TDS by its shareholders other than Tokyu will be transferred to Tokyu, and TDS will become a wholly-owned subsidiary of Tokyu.

(2) Contents of the memorandum of understanding regarding share exchange:

The following are the contents of the memorandum of understanding regarding share exchange signed on September 27, 2004 by and between Tokyu and TDS.

Memorandum of Understanding with respect to Share Exchange

This memorandum (hereinafter referred to as this "Memorandum") is made and entered into by and between Tokyu Corporation (hereinafter referred to as "Tokyu") and Tokyu Department Store Co., Ltd. (hereinafter referred to as "TDS") with respect to basic understanding regarding a share exchange between Tokyu and TDS.

Section 1 (Performance of Share Exchange)

Tokyu and TDS shall exchange shares in accordance with the method stipulated in Articles 352 through 363 of the Commercial Code of Japan in order to have Tokyu become the parent company having whole ownership in TDS and to have TDS become a wholly-owned subsidiary of Tokyu (hereinafter referred to as the "Share Exchange").

Section 2 (Effective Date of Share Exchange)

The target effective date of the Share Exchange shall be April 1, 2005; provided, however, that such date may be changed after consultation between Tokyu and TDS, if and to the extent necessary.

Section 3 (Share Exchange Ratio)

- 1. Upon the Share Exchange, Tokyu shall allocate and deliver Tokyu shares of common stock at the rate of the share exchange ratio of 0.32 (Tokyu's share of common stock) to one (1) (TDS's share of common stock); provided, however, that no Tokyu shares shall be allocated and delivered for TDS shares of common stock held by Tokyu (includingthe shares acquired by Tokyu in accordance with Section 6).
- 2. If there occurs a material change in assets or management of businesses of Tokyu or TDS, the share exchange ratio set forth in the preceding paragraph may be changed after consultation between Tokyu and TDS.

Section 4 (Execution of Share Exchange Agreement)

After the execution of this Memorandum, Tokyu and TDS shall negotiate in good faith terms and conditions of the Share Exchange in detail, agree upon such terms and conditions, and execute a share exchange agreement. The target date of the execution of the share exchange agreement shall be around the middle of November 2004.

Section 5 (Administration of corporate assets, etc)

From the date of execution of this Memorandum until the effective date of the Share Exchange, Tokyu and TDS shall operate its businesses and administer its assets with a duty of the diligence of a good custodian, and conduct that will materially affect its assets, rights, or obligations shall not be made without prior consultation between Tokyu and TDS.

Section 6 (Performance of Tender Offer)

Tokyu shall make a public tender offer to buy TDS's share of common stock with a condition that the estimated number of the shares that Tokyu will buy is 117,100,000 before the date of the execution of the share exchange agreement set forth in Section 4.

Section 7 (Modification or Termination of this Memorandum due to Change of Circumstances) If there occurs between the date of the execution of this Memorandum and the date of the execution of the share exchange agreement a material change in assets or businesses of Tokyu or TDS, this Memorandum may be modified or terminated after consultation between Tokyu and TDS.

Section 8 (Governing Law and Jurisdiction)

- 1. This Memorandum shall be governed by, and construed in accordance with, the laws of Japan.
- 2. Tokyu and TDS hereby agree that any disputes in connection with this Memorandum shall be brought to exclusively before Tokyo District Court of Japan for first instance.

Section 9 (Consultation)

Any issues necessary to be agreed upon or settled for the Share Exchange, except otherwise provided for in this Memorandum, shall be agreed upon or settled after consultation between Tokyu and TDS in accordance with the purpose of this Memorandum.

IN WITNESS WHEREOF, two originals of this Memorandum has been made and sealed by the parties hereto, and each of them will be held by each party respectively.

September 27, 2004

Tokyu: 5-6, Nampeidai-cho, Shibuya-ku, Tokyo

Tokyu Corporation

[President] Kiyofumi Kamijo

TDS: 2-24-1 Dougenzaka, Shibuya-ku, Tokyo

Tokyu Department Store Co., Ltd. [President] Hirokazu Mizuta

Minutes of
Regular Meeting of the Board of Directors
September 2004
(Excerpt Copy)

Tokyu Corporation

Minutes of

Regular Meeting of the Board of Directors September 2004 (Excerpt Copy)

Date and Time:

11:00 a.m., Monday, September 27, 2004

Place of the meeting: Director's Conference Room in Headquarter

5-6, Nampeidai-cho, Shibuya-ku, Tokyo

Total number of directors: 21

Number of directors present: 21

Total number of corporate

Number of corporate auditors

auditors: 5

present: 3

Shinobu Shimizu, Representative Director and Chairman of the Board, presided as chairman of the meeting, called the meeting to order at 11:00 a.m., and moved the following agenda. Kiyofumi Kamijo, President and Representative Director, explained each agenda in detail.

Agenda No. 1: Making Tokyu Department Store ("TDS") a wholly-owned subsidiary of Tokyu Corporation ("Tokyu") through Share Exchange and Tender Offer for shares in TDS

Kiyofumi Kamijo, President and Representative Director, stated that TDS, which is an affiliate of Tokyu, has been reforming the structure of its core department store business and pursuing a radical improvement of its consolidated profitability on a consolidated basis based on its Business Revolution Plan formulated in January 2000, and that, as a result, it has increased its operating profits vastly and improved its balance sheet by reviewing its asset holdings and reducing its interest-bearing debt.

Secondly, Mr. Kamijo stated that Tokyu would like to make TDS a wholly-owned subsidiary of Tokyu through a share exchange, and to execute with TDS a memorandum of understanding regarding the basic issues as described below on the grounds that the role of TDS is important in order for Tokyu to promote the strengthening of the group's retail business in the areas around Tokyu's railway lines, and to pursuit growth in the retail business as the third core business under Tokyu group's business operation policy, that it is necessary to raise significantly operational efficiency through combining business resources of Tokyu and TDS, and that it is essential to organize our business structure that enables us to take the lead in the rapid decisionmaking to mobilize the overall strengths of the group with respect to redevelopment of the area around Shibuya station.

Moreover, Mr. Kamijo stated that Tokyu would like to commence a tender offer for shares of TDS prior to making TDS a wholly-owned subsidiary for purposes of making the decision-making smoothly with respect to the share exchange and mitigating dilution of Tokyu's share that results from issuance of new share, presenting the Memorandum of Understanding for the Share Exchange (draft), Interim Consolidated Balance Sheet of TDS, Interim Consolidated Statement of Income of TDS, Opinion Letter with respect to Share Exchange Ratio, Names and Shareholding of major shareholders of TDS.

Upon a properly made Motion by Chairman, the Proposal No. 1 is RESOLVED unanimously without objection.

I. Making TDS a Wholly-Owned Subsidiary through Share Exchange

1. Methodology of Share Exchange

Tokyu and TDS will exchange shares in accordance with the method stipulated in Articles 352 through 363 of the Commercial Code of Japan to have Tokyu become the parent company having whole ownership in TDS and to have TDS a wholly-owned subsidiary of Tokyu.

As a result of Tokyu's tender offer for TDS's shares before the date of the execution of the Share Exchange Agreement, if approval of the Share Exchange Agreement by the shareholders of Tokyu is not required in accordance with the provisions of Article 358 (Simplified Share Exchange) of the Commercial Code of Japan, Tokyu will execute the share exchange without approval of the shareholders of Tokyu.

2. Schedule of Share Exchange

| September 27, 2004 | Execution of the Memorandum of Understanding for the Share Exchange |
|--------------------------|---|
| November 15, 2004 (plan) | Meetings of the board of directors of Tokyu and TDS |
| | (For approval of the Share Exchange Agreement) |
| | Execution of the Share Exchange Agreement |
| January 2005 (plan) | Extraordinary shareholders' meeting of |
| (the latter part) | Tokyu;* Extraordinary shareholders' |
| | meeting of TDS |
| | (For approval of the Share Exchange Agreement) |
| April 1, 2005 (plan) | Date of execution of the share exchange |
| | |

- * The extraordinary shareholders' meeting of Tokyu will be held if approval of the Share Exchange Agreement by the shareholders at the shareholders' meeting is required.
- 3. Summary of the Memorandum of Understanding
- (1) Share Exchange Ratio

| Name of company | Tokyu (Wholly-owning parent company) | TDS (Wholly-owned subsidiary) |
|----------------------|--|-------------------------------|
| Share exchange ratio | 1 | 0.32 |

- 0.32 common shares of Tokyu will be exchanged for each one common share of TDS. However, no allotment will take place with respect to TDS common shares held by, or acquired in the tender offer by, Tokyu.
- Tokyu and TDS asked Deloitte Tohmatsu Corporation Finance Co., Ltd. and KPMG FAS Co., Ltd. to calculate the share exchange ratio respectively, and discussed and negotiated based on the results of such calculation.
- Upon the determination of the share exchange ratio, Deloitte Tohmatsu Corporate Finance Co., Ltd. rendered to the board of directors of Tokyu an opinion that the share exchange ratio is fair to Tokyu from financial point of view.
- (2) Modification or Termination of the Memorandum of Understanding

If there occurs material change in assets or businesses of Tokyu or TDS, the Memorandum of Understanding may be modified or terminated after consultation by both companies.

- II. The Commencement of Tender Offer by Tokyu for shares of TDS
 - 1. Class of Shares, etc. to be Purchased

Common Stock of TDS

2. Tender Offer Period

The 38 days from Tuesday, September 28, 2004 to Thursday, November 4, 2004

3. Tender Offer Price

175 yen per share (Determined by taking into consideration various factors including changes in the market price of TDS shares and the results of the calculation of the share exchange ratio.)

4. Number of Shares to be Purchased

117,100,000

- If the total number of the shares tendered does not exceed the number of shares offered to be purchased by Tokyu, Tokyu will purchase all such shares tendered.
- If the total number of the shares tendered exceeds the number of shares offered to be purchased by Tokyu, Tokyu will not purchase all or part of such excess tendered shares, but will purchase, deliver and make other settlements regarding the purchase of the shares in accordance with the pro rata method provided in Article 27-13 paragraph(5) of the Securities and Exchange Law of Japan.
- 5. Change in Number of Shares held as a Result of the Tender Offer

Number of shares owned by Tokyu prior to tender offer:

67,483,580 (24.37% of total share)

Number of shares to be owned by Tokyu after tender offer:

184,583,580 (66.67% of total share)

- Number of shares to be owned by Tokyu after tender offer is the number of shares that Tokyu will own, assuming it purchases the 117,100,000 shares that it plans to purchase.
- It is possible that, as a result of the tender offer, TDS will become a consolidated subsidiary of Tokyu in the fiscal year ending in March 2005.
- 6. Tender Offer Agent

Nomura Securities Co., Ltd.

7. Funds Required for the Tender Offer

20,770 million yen (in case of purchasing all of shares to be purchased at the price of the tender offer price)

8. Support for the tender offer by TDS

The board of directors of TDS has resolved that the board supports the tender offer.

(middle part omitted)

There being no further business, Chairman adjourned the meeting at 12:20 p.m.

September 27, 2004

The Regular Meeting of the Board of Directors of Tokyu Corporation

Chairman

Shinobu Shimizu, Chairman of the Board (Representative Director)

Kiyofumi Kamijo, President (Representative Director)

Sadayasu Nishimoto, Senior Managing Director (Representative Director)

Toshiaki Koshimura, Senior Managing Director (Representative Director)

Tadashi Igarashi, Managing Director

Takakuni Happo, Managing Director

Katsuhisa Suzuki, Managing Director

Tetsuo Nakahara, Managing Director

Isao Adachi, Managing Director

Tetsu Gotoh, Director

Hiroshi Takeoka, Director

Shoichiro Nagayama, Director

Yoshiki Sugita, Director

Satoru Hato, Director

Tsuneyasu Kuwahara, Director

Yuji Kinoshita, Director

Yoshizumi Nezu, Director

Shigeru Okada, Director

Masatake Ueki, Director

Hirosuke Isozaki, Director

Tetsu Wada, Director

Masamichi Yamada, Full-time Corporate Auditor

Kenichiro Kakimoto, Full-time Corporate Auditor

Syunji Kohno, Corporate Auditor

We certify that this represents a true and correct extract of the minutes of the meeting of the board of directors of Tokyu Corporation.

September 27, 2004

5-6 Nampeidai-cho, Shibuya-ku, Tokyo Tokyu Corporation President and Representative Director Kiyofumi Kamijo

TENDER OFFER EXPLANATION STATEMENT

September 2004

TOKYU CORPORATION

This is an English translation of the Tender Offer Explanation Statement (kokai kaitsuke setsumei sho). The Tender Offer Explanation Statement must be delivered by the Tender Offeror to shareholders of the Target Company who intended to tender their shares, in accordance with Article 27-9 of the Securities and Exchange Law of Japan (Law No.25 of 1948).

Portions of this Tender Offer Explanation Statement relate to a proposed business combination through a share exchange (the "Transaction") which is proposed to take place after the tender offer transaction described herein and involves the securities of a foreign company, Tokyu Corporation (the "Company"). The Transaction and information to be distributed in connection with the Transaction are subject to Japanese disclosure requirements that are different from those of the United States. Financial statements and financial information, if any, included herein have been prepared in accordance with Japanese accounting standards that may not be comparable to financial statements or financial information of United States companies.

It may be difficult for you to enforce your rights and any claim you may have arising under the U.S. federal securities laws in respect of the Transaction, since the Company will be located in Japan, and some or all of their respective officers and directors may be residents of Japan. You may not be able to sue the Company or its respective officers or directors in a Japanese court for violations of the U.S. securities laws. It may be difficult to compel the Company or any of its respective affiliates to subject themselves to a U.S. court's judgment.

You should be aware that the Company may purchase securities otherwise than pursuant to the Transaction, such as in open market or privately negotiated purchases.

TENDER OFFER EXPLANATION STATEMENT

The tender offer described in this statement is to be implemented under the provisions of Chapter II-2, Section 1 of the Securities and Exchange Law of Japan (Law No.25 of 1948)(as amended)(the "SEL"). This statement is prepared in accordance with Article 27-9 of the SEL.

Notifier

Name of Notifier:

Tokyu Corporation

Address:

5-6, Nampeidai-cho, Shibuya-ku, Tokyo, Japan

Place to contact:

Telephone number:

5-6, Nampeidai-cho, Shibuya-ku, Tokyo, Japan Tokyo 03-3477-6168

Person to contact:

Kazuyoshi Kashiwazaki

Senior Manager, Accounting, Group Strategy & IR Division, Finance, Accounting & Group Strategy

Headquarters

Attorney-in-Fact

Name of Attorney-in-Fact:

N/A

Address:

N/A

Place to contact:

Telephone number:

N/A

Person to contact:

N/A

Place at which Copy of the Tender Offer Registration Statement is Available for Public Inspection

<u>Name</u>

Location

Tokyu Corporation

Tokyo Stock Exchange, Inc.

Sapporo Securities Exchange

5-6, Nampeidai-cho, Shibuya-ku, Tokyo, Japan

2-1, Kabuto-cho, Nihonbashi, Chuo-ku, Tokyo, Japan

14-1, Nishi 5-chome, Minami Ichijou, Chuo-ku, Sapporo-shi,

Hokkaido, Japan

(This Statement consists of 88 pages including the cover page.)

Table of Contents

| I. T | Ferms and Conditions of Tender Offer | 54 |
|---------|--|-----------|
| 1. | Name of Target Company | 54 |
| 2. | Class of Shares, etc. to be Purchased | |
| 3. | Purpose of the Tender Offer | 54 |
| 4. | Period, Price and Number of Share Certificates, etc. for Tender Offer | 55 |
| 5. | Ownership Percentage of Share Certificates, etc. after Tender Offer | 56 |
| 6. | License, etc. Concerning Acquisition of Share Certificates, etc. | 56 |
| 7. | Method of Application for Tender Offer and Cancellation thereof | |
| 8. | Funds Required for Tender Offer | |
| 9. | Conditions of Company Issuing Securities to be Used as a Consideration for the Tender Offer | 60 |
| 10. | Method of Settlement | |
| 11. | Other Conditions and Methods of Purchase, etc. | 61 |
| II. Co | onditions of the Tender Offeror | 64 |
| 1. | Summary Description of the Tender Offeror | 64 |
| | Financial Condition | |
| | | |
| III. | Breakdown of Share Certificates, etc. Owned and/or Traded by Tender Offeror and Speciall | |
| | Parties | 120 |
| 1. | Breakdown of Ownership of Share Certificates, etc. as of the Date hereof | 126 |
| 2. | Trading of Share Certificates, etc.(for 60 days before the notification day) | |
| 3. | Material Contracts Concerning Share Certificates, etc. | |
| 4. | Contract of Purchase, etc. of Share Certificates, etc. after the Date hereof | |
| IV. | Transactions between Tender Offeror and Target Company | 162 |
| 1. | Transactions between Tender Offeror and Target Company or its Directors and Officers, and the thereof. | |
| 2. | Agreements between Tender Offeror and Target Company or its Directors and Officers, and the thereof. | Details |
| v. (| Conditions of the Target Company | 163 |
| | | 162 |
| 1. | Profit & Losses etc. for the Recent 3 Years | |
| 2. | Status of Share Price | |
| 3. | Status of Shareholders | |
| 4. | Others | 166 |
| (Note 1 | In this statement, the terms "Tender Offeror" and "Company" mean Tokyu Corporation. | |
| (Note 2 | In this statement, the terms "Target Company" and "Tokyu Department Store" Department Store Co., Ltd. | mean Toky |

- (Note 3) When a number is rounded to the nearest whole number or discarded in this statement, the amount indicated in the column of the total does not always coincide with the aggregate of each figure.
- (Note 4) In this statement, unless otherwise stated, the term "SEL" means the Securities and Exchange Law No. 25 of 1948 (as amended)
- (Note 5) In this statement, the term "Cabinet Ordinance" means the Cabinet Ordinance relating to the Disclosure of the Tender offer of Shares, Etc., by an Acquirer other than the Issuing Company (Financial Ministry Ordinance No.38 of 1990) (as amended).
- (Note 6) The Tender Offer is made for the common shares of Tokyu Department Store Co., Ltd., a company incorporated in Japan. The Tender Offer is conducted in compliance with procedures and disclosure requirements provided under the SEL, which may not necessarily be identical to procedures and disclosure requirements of the United States. In particular, Section 14(d) of the U.S. Securities Exchange Act of 1934 and the rules and regulations promulgated thereunder do not apply to this Tender Offer and this Tender Offer is not conducted in accordance with the procedures and requirements thereunder. Financial statements contained in this document have been prepared in accordance with Japanese accounting standards that may not be comparable to the financial statements of U.S. companies.
- (Note 7) It may be difficult to enforce any right or claim arising under U.S. federal securities laws, since Tender Offeror is incorporated outside the United States and all of its officers and directors are residents of a non-U.S. country. Shareholders may not be able to sue a non-U.S. company or its officers or directors in a non-U.S. court for violations of the U.S. securities laws. It may be difficult to compel a non-U.S. company and its affiliates to subject themselves to a U.S. court's judgment.
- (Note 8) This statement contains forward-looking statements as defined under the U.S. Private Securities Litigation Reform Act of 1995. No assurance can be given that the results in any such forward-looking statement will be achieved and actual results could materially differ.

I. Terms and Conditions of Tender Offer

1. Name of Target Company

Tokyu Department Store Co., Ltd.

2. Class of Shares, etc. to be Purchased

Common Shares

3. Purpose of the Tender Offer

In April 2000, the Company formulated the Tokyu Group Management Policy and initiated a thorough review of the management system of the Group with the aim of maximizing shareholder value. Through reform of the Group's management system, and business restructuring under a policy of selection and concentration the Group has pursued a growth strategy focusing on business development in the areas along and around its railway lines. In March 2003 the Group formulated the Tokyu Corporation Two Year Business Plan with the aims of steadily implementing the group's management policy and shifting to a consolidated group management system. The plan has achieved results with respect to financial issues such as the early application of asset impairment accounting and the further reduction of interest-bearing debt while also strengthening the Group through focusing on its geographical domain, the areas along its railway lines, and business domains, the railway and urban lifestyle businesses.

Tokyu Department Store is reforming the structure of its core department store business and pursuing a radical improvement of its consolidated profitability based on its Business Revolution Plan formulated in January 2000. In operational terms it has established Tokyu Department Store MD, which is its merchandising strategy, with the aim of achieving management based on customer satisfaction and has established the basis for a revitalization of its core business through implementing measures such as the remodeling of each its stores. It is also steadily increasing the number of holders of its "Club-Q Point Top Card" (point card with a function of a credit card), the core of its customer strategy. Furthermore, despite the continued sluggish consumer spending, Tokyu Department Store has reformed its business structure and achieved a major improvement in operating profit levels through drastic reform of its personnel system and thorough cost reductions. Additionally, with respect to its financial structure and with the aim of focusing its resources on its core business, Tokyu Department Store has reviewed its asset holdings, strengthened its group management system, reorganized its subsidiaries and affiliates, and implemented its targets for the reduction of interest-bearing debt ahead of schedule.

In consideration of the following:

- (1) Based on Tokyu group management policy and in order to promote the strengthening of the group's retail business in the areas around its railway lines, the Company plans to position the retail business as Tokyu Group's third core business after the transportation and real estate businesses. In pursuit of growth in this business, the role of Tokyu Department Store is important and the Company and Tokyu Department Store believe that they can significantly raise operational efficiency through combining their business resources.
- (2) When direct mutual services between the Toyoko Line and Subway Line No. 13 commence, the Toyoko Line Shibuya station will be relocated underground and redevelopment of the area around Shibuya station is planned to coincide with this move. In this respect the Company needs to take the lead in the rapid decision-making necessary to mobilize the overall strengths of the group.

The Company has decided to make Tokyu Department Store a wholly-owned subsidiary and related to this from a financial standpoint, in order to prevent dilution of the Company's shares as much as possible, and also to effect share exchange smoothly the Company has decided on the additional acquisition of up to 66.67% of the issued shares of Tokyu Department Store.

The Company and Tokyu Department Store held meetings of their respective boards of directors on September 27, 2004 at which it was decided to make Tokyu Department Store a wholly-owned subsidiary of the Company through a share exchange following the conclusion of this tender offer, and a memorandum of understanding in respect of the share exchange was signed. The memorandum of understanding sets the share exchange ratio at 0.32 common shares of the Company for each one common share of Tokyu Department Store and the effective date of share exchange shall be April 1, 2005. The board of Tokyu Department Store has already resolved that the board supports the Tender Offer.

4. Period, Price and Number of Share Certificates, etc. for Tender Offer

| Period of Tender | From September 28, | Date of public notice Septem | | ber 28, 2004 | |
|--|--|--|---------|-------------------------------|-------------------------------------|
| Offer: | 2004 through November 4, 2004 (38 days) | Name of Newspaper in Which Public Notice Appeared: The Nihon Keiza and Sankei Sh | | | |
| Price of Tender | Share Certificate: | 1 | ¥175 pe | r share | |
| Offer, etc.: | Warrant Instrument: | N/A | | | |
| | Certificate of Rights to Acquire Shares: | N/A | | | |
| | Certificate of Bond with Right to Acquire Shares: | | N/ | A | |
| | Depositary Receipt for Shares, etc.: | N/A | | | |
| | Basis of Calculation: | The price was determined by taking into consideration various factors including changes in the market price of the Target company shares and the results of the calculation of the share exchange ratio. | | | he market price e results of the |
| Number, etc. of | | Number of shares Represented by Certificates | | | Certificates |
| Share Certificates, etc. for the Tender Offer: | Class of Certificates, etc. | Number of Shares to be Purchased | Share | ber of s to be urchased | Total |
| | Share Certificate: | 117,100,000 | | 0 | 117,100,000 |
| | | shares | | ares | shares |
| | Warrant Instrument: | N/A | | /A | N/A |
| | Certificate of Rights to Acquire Shares: | N/A | N | [/A | N/A |
| | Certificate of Bond with Right to Acquire Shares: | N/A | N | //A | N/A |
| | Depositary Receipt for Shares, etc.: | N/A | N | i/A | N/A |
| | Total number | | | | 117,100,000 shares |
| | (Total number of Latent Share Certificates, etc.) | | | | (N/A) |

(Note 1) Number of Shares to be Purchased (117,100,000 shares) is equal to 42.3% of all Issued Shares of the Target Company.

(Note 2) Fractional unit shares are also offered for purchase through this Tender Offer.

5. Ownership Percentage of Share Certificates, etc. after Tender Offer

| Category | Number |
|--|---------|
| | Voting |
| | 9 |
| N. 1. CIV.: D'1. D | Rights |
| Number of Voting Rights Represented by the Share Certificates etc. to be purchased -(a) | 117,100 |
| Number of Voting Rights Represented by Latent Share Certificates etc. included in (a)-(b) | N/A |
| Number of Voting Rights Represented by Depositary Receipts for Shares, etc. included in (b)- | N/A |
| (c) | |
| Number of Voting Rights Represented by the Shares Certificates etc. owned by the Tender | 67,483 |
| Offeror as of the date hereof -(d) | |
| Number of Voting Rights Represented by Latent Share Certificates etc. included in (d)-(e) | N/A |
| Number of Voting Rights Represented by Depositary Receipts for Shares, etc. included in (e)- | N/A |
| (f) | |
| Number of Voting Rights Represented by the Share Certificates etc. owned by Specially | 4,849 |
| Related Parties as of the date hereof -(g) | |
| Number of Voting Rights Represented by Latent Share Certificates etc. included in (g)-(h) | N/A |
| Number of Voting Rights Represented by Depositary Receipts for Shares, etc. included in (h)- | N/A |
| (i) | |
| Total Number of Voting Rights of the Shareholders of the Target Company as of January 31, | 274,079 |
| 2004 -(j) | |
| Ownership Percentage of Share Certificates, etc. after Tender Offer | 66.73% |
| $((a+d+g)/(j+(b-c)+(e-f)+(h-i))\times 100)$ | |

- (Note 1) The total Number of Voting Rights of Shareholders of the Target Company (j) is the number appearing in the Securities Report filed by the Target Company on April 27, 2004; provided, however, that, for the purpose of calculating the Ownership Percentage of Share Certificates, etc. after the Tender Offer, the Total Number of Voting Rights of Shareholders of the Target Company (j) is deemed to be 276,603 by adding the number of voting rights represented by the shares constituting fractional unit shares (2,524 voting rights represented by 2,524,460 shares, which is equal to 2,525,147 constituting fractional unit shares according to the above Security Report, minus 687 shares constituting fractional unit shares owned by the Target Company, which will not be purchased through this Tender Offer)
- (Note 2) The Number of Voting Rights Represented by Share Certificates, etc. owned by Specially Related Parties as of the date hereof (g) is the total number of voting rights represented by the shares owned by each of the Specially Related Parties. For the purpose of the calculation of the Ownership Percentage of Share Certificates, etc. after the Tender Offer, such Number of Voting Rights is not added to the numerator because the shares owned by Specially Related Parties are also included in the target shares.
- 6. License, etc. Concerning Acquisition of Share Certificates, etc.

N/A

7. Method of Application for Tender Offer and Cancellation thereof

(1) Method of Application for Tender Offer

a. Tender Offer Agent

Nomura Securities Co., Ltd., 9-1, Nihonbashi 1-chome, Chuo-ku, Tokyo, Japan

- b. For applying shareholders, please fill in the prescribed "Tender Offer Application Form" and submit it with the share certificates concerned to the head office or any branch office in Japan of the Tender Offer Agent by the end of the Tender Offer period. Shareholders may make the application only with "the Tender Offer Application Form" if such share certificates are kept in custody by the Tender Offer Agent (or by Japan Securities Depository Center, Inc. ,"JSDC", through the Tender Offer Agent). Provided, however, that when a depositary receipt is issued for such deposited share certificate, please submit such depositary receipt. Further, in this Tender Offer, no application to tender into the Tender Offer, through securities companies other than the Tender Offer Agent will be accepted.
- c. For applying shareholders, please prepare a seal at the time of application together with the Tender Offer Application Form mentioned above. In addition, identification document may be necessary upon application. (See Note 1 below)
- d. For shareholders residing outside of Japan (including corporate shareholders, "Non-Japanese Shareholders"), please apply through your standing proxy residing in Japan.
- e. For individual shareholders residing Japan, the difference between the price of the shares sold through this Tender Offer and the purchase cost of the shares will be subject to the self-assessment taxation separate from other income with regard to capital gains of the shares. (See Note 2 below)
- f. Upon acceptance of an application, the Tender Offer Agent will deliver a receipt of application for the Tender Offer to the applying shareholder.
- g. If all or any part of the shares for which a tender application has been presented are not purchased, such shares will be returned to the applying shareholders. When share certificates other than those representing one unit are included in those submitted with an application, the names on the share certificates may not be the same as those on the submitted share certificates. For those who desire the return of the share certificates in the same name as the shares presented with the tender application, please submit share certificates representing one unit (1,000 shares) concerning all the shares presented with the tender application.

(Note 1) Identification Documents

Shareholders who open a new account at Nomura Securities Co., Ltd. must also submit the following identification documents. Shareholders who have already opened an account will need to submit the following identification documents in some cases. For details regarding the identification documents, etc., please contact the Tender Offer Agent.

Individual Shareholders:

Certificate of registered seal (*inkan-touroku shoumei sho*), health insurance card (*kenkou-hoken sho*), driver's license or passport, etc.

Items to be identified: name, address and date of birth

Corporate Shareholders:

Certificate of corporate registry or documents issued by governmental authorities, etc.

Items to be identified: corporate name and location of headquarters or main office.

Identification of both the corporate shareholder and its attorney (representative, attorney-in-fact or person in charge of the execution of the agreement to tender the shares) will be required.

Non-Japanese Shareholders: For non-Japanese individuals who do not reside in Japan and non-Japanese corporations who have their headquarters or main office outside of Japan, identification documents such as documents issued by a foreign government recognized by the Japanese government or a competent international organization, which must be equivalent to identification documents for Japanese residents.

(Note 2) Self-Assessment Taxation Separate From Other Income With Regard to Capital Gains (For Individual Shareholders residing Japan):

Capital gains of the shares realized from a share transfer shall be subject to Self-Assessment taxation separate from other income. Please suggest contacting a licensed tax attorney or other expert for specific tax questions and in making your own judgment with regard to these matters.

(2) Method of Cancellation of Application for Tender Offer

> Applying shareholders may, at any time during the Tender Offer Period, cancel the application for the Tender Offer.

In the case of such cancellation, the applying shareholders must deliver or mail a document requesting the cancellation of the application for the Tender Offer ("document of cancellation"), attaching the receipt of application for the Tender Offer to the head office or a branch office in Japan of the Tender Offer Agent at which the application has been accepted, by the end of the Tender Offer period. When mailing the documents, the cancellation of the acceptance of the Tender Offer will not be effective unless the documents of cancellation are delivered by the end of the Tender Offer Period.

Person who has the authority to receive the documents of cancellation

Nomura Securities Co., Ltd. 9-1, Nihonbashi 1-chome, Chuo-ku, Tokyo, Japan (Other office (branch offices) of Nomura Securities Co., Ltd. located in Japan)

(3) Method of Return of Share Certificates, etc.

> In the event that applying shareholders give notice of the cancellation of the application for the Tender Offer in the manner described in "(2)Method of Cancellation of Application for Tender Offer "above, the share certificates concerned will be returned immediately following the completion of the cancellation procedures, by the method indicated in "(4)Method of Return of

Share Certificates, etc." of "10. Method of Settlement" below.

(4) Name and Location of Head Office of Securities Company/Bank, etc. Holding and Returning Share Certificates, etc.

Nomura Securities Co., Ltd. 9-1, Nihonbashi 1-chome, Chuo-ku, Tokyo, Japan

8. Funds Required for Tender Offer

(1) Funds, etc. Required for Tender Offer

| Aggregate Price of Tender Offer (a) | | ¥20,492,500,000 |
|--|------------|--------------------|
| Consideration other than cash | (Type) N/A | (Total number) N/A |
| Commissions (b) | | ¥247,000,000 |
| Others (c) | | ¥30,000,000 |
| Total (a)+(b)+(c) | | ¥20,769,500,000 |

- (Note 1) "Commissions (b)" is comprised of estimated commissions to be paid to the Tender Offer Agent.
- (Note 2) "Others (c)" is comprised of estimated fees and expenses for the public notice and for printing the tender offer explanation statements and other necessary documents, etc.
- (Note 3) Expenses to be incurred by the Tender Offer Agent and fees for legal counsels will also be paid. However, the amounts thereof are not yet determined.
- (Note 4) Consumption tax, etc. is not included.

(2) Deposits or Loan for Funds Required for Purchase, etc.

| Deposits as of Day Preceding Date | Type of Deposits | | | | Amount (thousand yen) |
|---|-----------------------------------|----------------|-----------------|----------------------|-----------------------|
| hereof | N | otice | Deposit Account | <u>t</u> | 20,800,000 |
| nercor | Total | | | | 20,800,000 (a) |
| Porrowing as of | Category of Business of Lender | Name of Lender | | Contents of contract | Amount (thousand yen) |
| Borrowing as of | Financial Institutions | 1 | - | - | - |
| Day Preceding Date hereof | Financial institutions | 2 | - | - | |
| Date nereor | Others | - | - | - | - |
| | | | Total | | -(b) |
| Francis de la | Category of Business of Lender | Name of Lender | | Contents of Contract | Amount (thousand yen) |
| Funds to be | Financial Institutions | | - | - | - |
| Borrowed after Date hereof | | | - | - | - |
| Date neteor | Others | - | - " | - | - |
| | Total | | | | - (c) |
| Other Method of | Contents | | | | Amount (thousand yen) |
| Financing | • | | | | - |
| | Total | | | | - (d) |
| Total (thousand yen) (a) + (b) + (c) + (d) | | | | | 20,800,000 |

(3) Relationship, etc. between Tender Offeror and Company Issuing Securities to be Used as a Consideration of the Tender Offer

N/A

9. Conditions of Company Issuing Securities to be Used as a Consideration for the Tender Offer

N/A

10. Method of Settlement

(1) Name and Address of Head Office of Securities Company/Bank, etc. in Charge of Settlement

Nomura Securities Co., Ltd. 9-1, Nihonbashi 1-chome, Chuo-ku, Tokyo, Japan

(2) Commencement Date of Settlement

Thursday, November 11, 2004

(3) Method of Settlement

The notice of purchase through the Tender Offer, etc. will be mailed to the address of the applying shareholder (or the standing proxy in the case of Non-Japanese Shareholders) without delay after the

end of the Tender Offer Period. Payment of the purchase price will be made in cash. The Tender Offer Agent will, in accordance with to applying the shareholders' instructions, remit the purchase price without delay after the commencement date of settlement to the place designated by the applying shareholder or pay at the head office or branch offices of the Tender Offer Agent.

(4) Method of Return of Share Certificates, etc.

In the event that all or a part of the shares for which a tender application has been presented are not purchased under the terms described in "(1) Conditions set forth in each Item of Article 27-13, Paragraph 4 of the SEL" or "(2) Conditions of Withdrawal, etc. of Tender Offer, Details thereof and Method of Disclosure of Withdrawal, etc." of "11. Other Conditions and Methods of Purchase, etc.", pursuant to shareholders' instructions immediately after the commencement date of settlement (or the dated of withdrawal, etc., if the Tender Offer is withdrawn, etc.), the share certificates, etc. required to be returned will be returned by delivering to the applying shareholders, or mailed to the address of the applying shareholders (or the standing proxy in case of non-Japanese shareholders) or in case of the share certificates if the shares are kept in custody by the Tender Offer Agent (or JSDC through the Tender Offer Agent), so that such shares will be held under the same conditions as those applying at the time of application.

11. Other Conditions and Methods of Purchase, etc.

(1) Conditions set forth in each Item of Article 27-13, Paragraph 4 of the SEL

If the total number of the share certificates concerned does not exceed the Number of Shares to be purchased (117,100,000 shares), the Tender Offeror will purchase all such share certificates concerned.

If the total number of the share certificates concerned exceeds the Number of Shares to be Purchased (117,100,000 shares), the Tender Offeror will not purchase all or part of such exceeding part of the share certificates concerned, and will receive, deliver or make other settlement regarding the purchase of share certificates, etc. pursuant to the pro rata method provided in Article 27-13, Paragraph 5 of the SEL and Article 32 of the Cabinet Ordinance (if there is a fraction under one unit of shares in the number of shares tendered by an applying shareholder, the shares to be purchased calculated by the pro rata method described above will not exceed the number of shares tendered by each applying shareholder).

If the total number of the purchased shares from each applying shareholder calculated by the pro rata method set forth above (fractional unit results from the calculation done according to the method above shall be rounded down) is less than the Number of Shares to be Purchased, the Tender Offeror will purchase a unit of shares (in case purchase of an additional unit of shares by the Tender Offeror results in the purchase of the shares in a number exceeding the number of tendered shares of such shareholder, the Tender Offeror will purchase the number only up to that of the tendered shares) from each of the applying shareholders, in the order of the greater number of tendered shares rounded down by the pro rata calculation method regarding each applying shareholder, until the number of purchased shares becomes equal to or more than the Number of Shares to be Purchased. However, in case the total number of the shares purchased by the Tender Offeror exceeds the Number of Shares to be Purchased as a result of purchase from all of the applying shareholders who have the same number of shares rounded down, the Tender Offeror will decide on the shareholders from whom the Tender Offeror will purchase the shares by lottery to the extent required so as not to fall short of the Number of Shares to be Purchased.

In case the total number of shares purchased from each applying shareholder, which is calculated in accordance with the pro rata method set forth above (fractional unit results from calculation done according to the method above shall be rounded down.), exceeds the Number of Shares to be Purchased, the Tender Offeror will reduce one unit of shares to be purchased (in the event there is a fraction under one unit of shares in the number to be purchased as a result of calculation pursuant to the pro rata method, such number of shares of such fraction) from each of the applying shareholders, to the extent required so as not to fall short of the Number of Shares to be Purchased, in the order of the greater number of tendered shares rounded up by the pro rata calculation method regarding each applying shareholder.

However, in case the total number of shares purchased by the Tender Offeror falls short of the Number of Shares to be Purchased as a result of the decrease in the number of shares to be purchased from all of the applying shareholders who have the same number of shares rounded up pursuant to this method, the Tender Offeror will decide on the shareholders from whom the number of the shares to be purchased will be reduced, by lottery to the extent required so as not to fall short of the Number of Shares to be Purchased.

(2) Conditions of Withdrawal, etc. of Tender Offer, Details thereof and Method of Disclosure of Withdrawal, etc.

Upon the occurrence of any event listed in Article 14, Paragraph 1, Items 1.1 through 1.9, Items 2.1 through 2.8 as well as Article 14, Paragraph 2, Items 3 through 6 of the Orders pertaining to the SEL, the Tender Offeror may withdraw its offer. Such events include:

- (1) the Target Company's management deciding to take any of the following actions: a share exchange; share transfer; corporate separation; merger; dissolution; petition for bankruptcy, commencement of corporate reorganization or corporate rehabilitation; decrease in capital; transfer to or acquisition from a third party of a business, suspension thereof, or abolishment thereof, in whole or in part; or application for delisting of its share certificates from a securities exchange;
- (2) the occurrence of any of the following events in respect of the Target Company: filing of a petition for issuance of an order for a provisional disposition to suspend business or other action comparable thereto; revocation of license, suspension of business or any other action comparable thereto has been taken by a governmental body pursuant to laws or regulations thereunder; petition for, or notice of, bankruptcy, commencement of corporate reorganization, corporate rehabilitation, corporate liquidation, or execution of general mortgage has been served by a person other than the Target Company; dishonorment of a bill or a check due to a shortage in payment funds, or an action being taken by a clearing house to suspend banking services; suspension of business by a principal business client accounting for 10% or more of the total amount of sales or purchases of the Target Company during the preceding fiscal year; damages due to a natural disaster; the filing of a lawsuit; or delisting of share certificates on all of the securities exchanges on which such certificates were listed;
- (3) the occurrence of any of the following to the Tender Offeror: dissolution; declaration of bankruptcy, determination of commencement of corporate reorganization, corporate rehabilitation, or order of corporate liquidation; petition for, or notice of, bankruptcy, commencement of corporate reorganization, corporate rehabilitation, corporate liquidation, or execution of general mortgage has been served by a person other than the Tender Offeror or Specially Related Party; or dishonorment of a bill or a check due to a shortage in payment funds, or an action being taken by a clearing house to suspend banking services declared against the Tender Offeror.

Should the Tender Offeror intend to withdraw the Tender Offer, it will give notice in *The Nihon Keizai Shimbun* and *Sankei Shimbun*; provided, however, if it is deemed difficult to give such notices within the Tender Offer Period, the Tender Offeror will make a public announcement pursuant to Article 20 of the Cabinet Ordinance and forthwith place public notice.

(3) Matters Concerning Applying Shareholders' Right of Cancellation of Application.

Any applying shareholder may cancel an application for the Tender Offer at any time during the Tender Offer Period. The method of cancellation shall be as described in "(2) Method of Cancellation of Application for Tender Offer" of "7. Method of Application for Tender Offer and Cancellation thereof".

No claim for indemnification or penalty payment will be made to any tendering shareholder by the Tender Offeror, if an application is cancelled by an applying shareholder. The cost of returning share certificates held in custody by the Tender Offeror will be borne by the Tender Offeror.

(4) Method of Disclosure if the Conditions, etc. of Tender Offer are Changed

Should any terms and conditions of the Tender Offer be changed, the Tender Offeror will give a public notices thereof in *The Nihon Keizai Shimbun* and *Sankei Shimbun* as to such change; provided, however, that if it is deemed difficult to place such notice within the Tender Offer Period, the Tender Offeror shall make a public announcement in accordance with Article 20 of the Cabinet Ordinance, and forthwith give public notice. The purchase of the Shares applied for prior to such public notice will also be made in accordance with the terms and conditions so changed.

(5) Method of Disclosure if Amendment Statement is Filed

If an Amendment Statement is filed with the Director of the Kanto Local Finance Bureau, the Tender Offeror will forthwith make a public announcement of the contents thereof which are relevant to the contents of the public notice of Tender Offer, in accordance with the manner set forth in Article 20 of the Cabinet Ordinance. The Tender Offeror will also forthwith amend the Tender Offer Explanation Statement and provide the amended Tender Offer Explanation Statement to the applying shareholders who have received the former Tender Offer Explanation Statement. If the amendments are made only to a limited extent, however, the Tender Offeror may, instead of providing an amended Tender Offer Explanation Statement, prepare and deliver a document stating the reason for the amendments, the matters amended and the details thereof to the applying shareholders.

(6) Method of Disclosure of Results of Tender Offer

The Tender Offeror will make a public announcement regarding the results of the Tender Offer in accordance with Article 20 of the Cabinet Ordinance on the day following the last day of the Tender Offer Period.

II. **Conditions of the Tender Offeror**

1. Summary Description of the Tender Offeror

(1)History of the Tender Offeror The history of the Company is as follows:

(as of March 31, 2004)

| Date | Item | | |
|-------------------|---|--|--|
| September 2, 1922 | Established MEGURO-KAMATA RAILWAY, predecessor of TOKYU CORPORATION, | | |
| | with capital of ¥3,500,000. | | |
| May 5, 1928 | Merged with DEN-EN-TOSHI. Capital at such time: ¥13,250,000. | | |
| October 1, 1934 | Merged with the IKEGAMI RAILWAY. Capital at such time: \(\frac{\pma}{2}\)17,100,000. | | |
| December 1, 1937 | Merged with <i>MEGURO CAR</i> and <i>SHIBA-URA NORI-AI CAR</i> . Capital at such time: ¥30,000,000. | | |
| October 1, 1939 | Merged with TOKYO-YOKOHAMA RAILWAY. Capital at such time: ¥72,500,000. | | |
| October 16, 1939 | Changed company name from MEGURO-KAMATA RAILWAY to TOKYO-YOKOHAMA RAILWAY. | | |
| February 5, 1940 | Establishment of SOTETSU UNYU (now TOKYU LOGISTIC 1). | | |
| May 1, 1942 | Merged with KEIHIN ELECTRIC RAILWAY and ODAKYU ELECTRIC RAILWAY, and changed company name to TOKYU CORPORATION. Capital at such time: ¥204,800,000. | | |
| July 1, 1943 | Opened Oimachi Line, extending from Futako Tamagawaen to Mizonokuchi. | | |
| May 31, 1944 | Merged with KEIO DENKI KIDO. | | |
| March 18, 1946 | Establishment of SHIROKI KINZOKU KOGYO (now SHIROKI CORPORATION ²). | | |
| June 15, 1946 | Establishment of SHIN-NIHON KOGYO (now TOKYU RECREATION ²). | | |
| May 1, 1948 | Establishment of <i>TOYOKO HYAKKATEN</i> (now <i>TOKYU</i> DEPARTMENT STORE ²). Spun off department stores business. | | |
| June 1, 1948 | Reorganized company operations, establishing KEIO TEITO ELECTRIC RAILWAY, ODAKYU ELECTRIC RAILWAY, and KEIHIN ELECTRIC EXPRESS RAILWAY, and divesting part of operations. | | |
| August 23, 1948 | Established TOKYU YOKOHAMA SEISAKUSHO (now TOKYU CAR CORPORATION'). | | |
| May 11, 1949 | Listed TOYOKO HYAKKATEN (now TOKYU DEPARTMENT STORE ²) on the Tokyo Stock Exchange. | | |
| May 16, 1949 | Listed on the Tokyo Stock Exchange. | | |
| May 16, 1949 | Listed SHIN-NIHON KOGYO (now TOKYU RECREATION ²) on the Tokyo Stock Exchange. | | |
| January 16, 1950 | Established SEIKI KENSETSU KOGYO (now SEIKITOKYU KOGYO ²). | | |
| July 22, 1953 | Began charter operation of vehicles to transport the passengers. | | |
| December 17, 1953 | Established <i>TOKYU LAND CORPORATION</i> ² . Transferred real estate sales, gravel, amusement park and advertising operations. | | |
| September 6, 1954 | Established petroleum sales operations (Yotsuya Service Station). | | |
| January 31, 1956 | Established TOKYU TOURIST CORPORATION. | | |
| April 25, 1956 | Listed TOKYU LAND CORPORATION ² on the second section of the Tokyo Stock Exchange. | | |
| October 10, 1956 | Established TOYOKO KOGYO (now TOKYU STORE CHAIN'). | | |
| December 1, 1956 | TOKYU LAND CORPORATION ² transferred gravel operations to TOKYU JARI (now TOKYU GEOX ¹). | | |
| November 10, 1958 | Established MARUZEN GINZAYA (now NAGANO TOKYU | | |
| <u></u> | | | |

| | $DEPARTMENT STORE^2$). | | | |
|--------------------|---|--|--|--|
| April 11, 1959 | Established ITO-SHIMODA DENKI TETSUDO (now IZUKYU CORPORATION). | | | |
| July 6, 1959 | Listed TOKYU CAR CORPORATION on the Tokyo Stock Exchange | | | |
| November 11, 1959 | TOKYU LAND CORPORATION ² spun off construction division into new company | | | |
| 1,1,1,0, | TOKYU CONSTRUCTION (now TC PROPERTIES'). | | | |
| June 1, 1961 | TOKYU LAND CORPORATION ² transferred advertising assets and operations to | | | |
| | TOKYU AGENCY ² | | | |
| October 2, 1961 | TOKYU LAND CORPORATION ² transferred to the first section of the Tokyo Stock | | | |
| | Exchange. | | | |
| March 20, 1962 | Completed stage 1 of the Nogawa development project as the first stage of the Tama | | | |
| | Den-en-toshi development project. | | | |
| September 3, 1963 | TOKYU CONSTRUCTION (now TC PROPERTIES') listed on the second section of | | | |
| | the Tokyo Stock Exchange. | | | |
| April 1, 1966 | Commenced operation of Mizonokuchi to Nagatsuta section of the Den-en-toshi Line. | | | |
| April 28, 1967 | Commenced operation of Nagatsuta to Kodomo-no-kuni section of the Kodomo-no- | | | |
| | kuni Line. | | | |
| August 1, 1967 | TOKYU CONSTRUCTION (now TC PROPERTIES) transferred to the first section of | | | |
| T.1 (10(0 | the Tokyo Stock Exchange. | | | |
| February 6, 1968 | Listed TOKYU CAR CORPORATION on the first section of the Osaka | | | |
| May 30, 1968 | Stock Exchange. Established TOKYU HOTEL CHAIN ¹ . | | | |
| February 15, 1969 | TOKYU CAR CORPORATION ^{I} listed loan stock on the first section of the Tokyo | | | |
| reordary 13, 1909 | Stock Exchange. | | | |
| April 1, 1969 | TOKYU CONSTRUCTION (now TC PROPERTIES') was listed on the first section of | | | |
| April 1, 1909 | the Osaka Stock Exchange. | | | |
| May 10, 1969 | Ceased operation of the Shibuya to Futako Tamagawaen section of the Tamagawa | | | |
| 171ay 10, 1909 | Line, and the Futako Tamagawaen to Kinuta-Honmura section of the Kinuta Line. | | | |
| April 8, 1970 | TOKYU LAND CORPOLATION ² established TOKYU COMMUNITY ² . | | | |
| May 1, 1970 | SHIROKI KINZOKUKOGYO (now SHIROKI CORPORATION ²) listed on the second | | | |
| | section of the Tokyo Stock Exchange. | | | |
| October 1, 1970 | TOKYU LAND CORPORATION ² listed on the first section of the Osaka Stock | | | |
| · · | Exchange. | | | |
| May 15, 1971 | Established TOA DOMESTIC AIRLINES (now JAPAN AIRLINES DOMESTIC), | | | |
| | through merged NIHON DOMESTIC AIRLINES and TOA AIRLINES. | | | |
| March 10, 1972 | TOKYU LAND CORPORATION ² established AREA SERVISE (now TOKYU | | | |
| | LIVABLE ²). | | | |
| October 2, 1972 | TOKYU HOTEL CHAIN ¹ listed on the second section of the Tokyo Stock Exchange. | | | |
| October 2, 1972 | SHIROKI KINZOKUKOGYO (now SHIROKI CORPOLATION ²) listed on the second | | | |
| N. 1 1 1070 | section of the Nagoya stock exchange. | | | |
| November 1, 1972 | IZUKYU CORPORATION listed on the second section of the Tokyo Stock Exchange. | | | |
| June 1, 1973 | TOKYU LAND CORPORATION transferred its design and | | | |
| 1 1072 | administration operations to TOKYU ARCHITECTS & ENGINEERS. | | | |
| August 1, 1973 | SHIROKI KINZOKUKOGYO (now SHIROKI CORPORATION ²) transferred to the | | | |
| September 7, 1973 | first section of the Tokyo and Nagoya Stock Exchange. Listed SEIKI KENSETSU (now SEIKITOKYU KOGYO²) on the second section of the | | | |
| September 7, 1975 | Tokyo Stock Exchange. | | | |
| October 7, 1973 | Opened the first Tokyu Inn hotel, the Ueda Tokyu Inn. | | | |
| August 28, 1976 | TOKYU LAND CORPORATION ² established TOKYU HANDS ² for the sale of housing | | | |
| August 20, 1970 | related and DIY products. | | | |
| September 1, 1976 | TOKYU TOURIST CORPORATION established TOKYU AIR CARGO' and transferred | | | |
| 50ptc/moci 1, 1970 | its air cargo sales operations. | | | |
| April 7, 1977 | Commenced operation of the Shibuya to Futako Tamagawaen section of the Shin- | | | |
| piii 1, 12/1/ | - Committee obstacles of the outer, as a diam's range range account of the billi- | | | |

| | tamagawa Line. | | | |
|---|---|--|--|--|
| August 12, 1979 | Commenced through services for all trains on the Den-en-toshi Line, Shin-tamagawa | | | |
| August 12, 19/9 | Line, and Eidan Hanzomon Line. The Oimachi to Futako Tamagawaen section was | | | |
| | renamed the Oimachi Line. | | | |
| July 27, 1981 | TOKYU TOURIST CORPORATION listed on the second section of the Tokyo Stock | | | |
| July 27, 1901 | Exchange. | | | |
| July 17, 1982 | TOKYU LAND CORPORATION ² listed on the Singapore Stock Exchange. | | | |
| October 2, 1982 | Opened the Tama Plaza Tokyu Shopping Center. | | | |
| November 1, 1982 | SEIKITOKYU KOGYO ² transferred to the first section of the Tokyo Stock Exchange. | | | |
| December 15, 1982 | TOKYU STORE CHAIN ¹ listed on the second section of the Tokyo Stock Exchange. | | | |
| June 1, 1983 | TOKYU HOTEL CHAIN transferred to the first section of the Tokyo Stock Exchange. | | | |
| April 9, 1984 | Commenced operation of the Tsukimino to Chuo-Rinkan section of the Den-en-toshi | | | |
| | Line. | | | |
| July 18, 1985 | SOTETSU UNYU (now TOKYU LOGISTIC') listed on the second section of the Tokyo | | | |
| | Stock Exchange. | | | |
| September 20, 1985 | Completed construction of the redeveloped Kohrinbo Dai-ichi Kaihatsu Building. | | | |
| February 5, 1986 | Opened the Jiyugaoka Service Center. | | | |
| March 23, 1987 | TOA DOMESTIC AIRLINES (now JAPAN AIRLINES DOMESTIC) listed on the over- | | | |
| , | the-counter market (OTC). | | | |
| June 1, 1987 | TOKYU TOURIST CORPORATION transferred to the first section of the Tokyo Stock | | | |
| • | Exchange. | | | |
| August 1, 1987 | TOKYU STORE CHAIN transferred to the first section of the Tokyo Stock Exchange. | | | |
| June 1, 1990 | Opened the Pan Pacific San Francisco hotel. | | | |
| August 29, 1991 | NAGANO TOKYU DEPARTMENT STORE ² listed on | | | |
| , | the over-the-counter market (OTC). | | | |
| October 1, 1991 | Automotive operations divested to TOKYU BUS ¹ . | | | |
| April 24, 1992 | Opened the Hakata Excel Hotel Tokyu. | | | |
| December 18, 1992 | Opened the Gran Deco Hotel and Ski Resort. | | | |
| November 1, 1993 | Completed construction of Setagaya Business Square. | | | |
| November 20, 1998 | TOKYU COMMUNITY ² listed on the second section of the Tokyo Stock Exchange. | | | |
| January 5, 1999 | TOKYU LAND CORPORATION ² delisted from the Singapore Stock Exchange. | | | |
| March 19, 1999 | Nagatsuta Car plant obtained ISO 14001 certification. | | | |
| December 17, 1999 | TOKYU LIVABLE ² listed on the second section of the Tokyo Stock Exchange. | | | |
| March 1, 2000 | TOKYU COMMUNITY ² transferred to the first section of the Tokyo Stock Exchange. | | | |
| April 7, 2000 | Opened SHIBUYA MARK CITY. | | | |
| August 6, 2000 | Transferred service operations of the Mekama Line (Meguro to Kamata | | | |
| | section) to the Meguro Line (Meguro to Musashi-kosugi section) and | | | |
| Age | Tokyu Tamagawa Line (Tamagawa to Kamata section). | | | |
| September 26, 2000 | Commenced mutual through services for the Meguro Line, Eidan Nanboku Line, and | | | |
| | Toei Mita Line. | | | |
| November 29, 2000 | Head office operation obtained ISO 14001 certification. | | | |
| March 1, 2001 | TOKYU LIVABLE ² transferred to the first section of the Tokyo Stock Exchange. | | | |
| March 31, 2001 | Withdrew from petroleum sales operations. | | | |
| April 20, 2001 | Opened the Cerulean Tower. | | | |
| July 11, 2001 | Delisted TOKYU HOTEL CHAIN from the Tokyo Stock Exchange. | | | |
| June 17, 2001 | TOKYU HOTEL CHAIN became a wholly owned subsidiary through a share | | | |
| <u> </u> | exchange. | | | |
| September 25, 2002 | TOKYU CAR CORPORATION ¹ delisted from the Tokyo and Osaka stock exchanges. | | | |
| September 25, 2002 | JAPAN AIR SYSTEM (now JAPAN AIRLINES DOMESTIC) withdrawn from the over- | | | |
| 0 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 | the-counter market (OTC). | | | |
| October 1, 2002 | TOKYU CAR CORPORATION became a wholly owned subsidiary following a share | | | |
| | exchange. | | | |

| October 2, 2002 | JAPAN AIR SYSTEM (now JAPAN AIRLINES DOMESTIC) became a wholly owned |
|--------------------|--|
| 0010001 2, 2002 | subsidiary of JAPAN AIRLINES SYSTEM (now JAPAN AIRLINES) following a share |
| | transfer. |
| February 1, 2003 | TOKYU YMM PROPERTIES integrated through corporate merger. |
| March 19, 2003 | Commenced mutual through services with the Tobu Isezaki Line and Nikko Line via |
| | the Den-en-toshi Line and Eidan Hanzomon Line. |
| April 1, 2003 | Transferred hotel operations to TOKYU HOTEL CHAIN. |
| September 23, 2003 | TOKYU CONSTRUCTION (now TC PROPERTIES ¹) delisted from the first section of |
| _ | the Osaka Stock Exchange. |
| September 25, 2003 | TOKYU CONSTRUCTION (now TC PROPERTIES ¹) delisted from the first section of |
| | the Tokyo Stock Exchange. |
| October 1, 2003 | The (former) TOKYU CONSTRUCTION (now TC PROPERTIES) |
| | transferred construction operations to the (new) TOKYU |
| | CONSTRUCTION ² through corporate split. |
| October 1, 2003 | The (new) TOKYU CONSTRUCTION ² listed on the first section of the Tokyo Stock |
| | Exchange. |
| December 16, 2003 | Divested Gran Deco Hotel and Ski Resort management operations. |
| December 25, 2003 | TOKYU TOURIST CORPORATION delisted from the Tokyo Stock Exchange. |
| January 1, 2004 | TOKYU TOURIST CORPORATION was made a wholly owned |
| | subsidiary following a share exchange. |
| January 30, 2004 | Ceased operation on the Yokohama to Sakuragicho section of the Toyoko Line. |
| February 1, 2004 | Commenced mutual through services for the Toyoko Line and Minato Mirai Line |
| | (Yokohama to Motomachi-Chukagai section). |
| March 1, 2004 | Divested operations of the Tokyu Turnpike. |
| March 31, 2004 | Approximately 85% of TOKYU TOURIST CORPORATION shares divested to non- |
| | group companies. |

Notes:

- 1. Currently a consolidated subsidiary.
- 2. Currently an affiliate.

(2) Corporate objectives and business of the Company

Corporate objectives

- 1. Railroad and cableway business
- 2. Tramway business
- 3. General road cargo transportation
- 4. Management of residential land, Sale and leasing of land, housing and buildings
- 5. Management of golf courses, sports facilities and cultural education facilities
- 6. Management of restaurant facilities and sale of foodstuffs, daily necessities and alcohol
- 7. Management of hotels and inns
- 8. Travel business
- 9. Contracting for civil engineering and construction design and construction
- 10. Agent for special prepaid sale and purchase transactions in commodities
- 11. Business investment, financing and debt guarantees necessary to the management of the Company's business
- 12. Agent for property and casualty insurance
- 13. Information provision, and handling; Electronic communications
- 14. Investment advisory business with respect to real estate, marketable securities and other financial assets
- 15. VHF broadcasting under the Broadcast Law of Japan
- 16. Manufacturing, repair and sales of railroad rolling stock, automobiles, containers, car-parking equipment and their components
- 17. Management and contract administration of shopping centers
- 18. Business concerned with advertising and public relations

19. All other businesses incidental to or related to the preceding items

Business of the Tender Offeror

The Company's head office is located in Shibuya-ku, Tokyo, Japan and its businesses are as follows (as of March 31,2004):

(1) Railway and Tramway business

The railway business transports passengers in the South-West Tokyo and Kanagawa Prefecture area. The tramway business transports passengers on a sole-use line in Setagaya-ku, Tokyo.

The Company's railway and tramway lines are as follows:

(as of March 31,2004)

| Line | Zone | Number of Stations | Length in Operation (km) | Notes |
|-------------------------|--------------------------------|-----------------------|--------------------------------|---|
| Toyoko Line | Shibuya ~ Yokohama | 21 | 24.2 | Operates direct, mutual through services with the Eidan Hibiya Line and the Yokohama Minatomirai Line. |
| Meguro Line | Meguro ~ Musashi Kosugi | 11 | 9.1 | Operates direct, mutual through services with the Eidan Nanboku Line, Toei Mita Line, and Saitama Railway Line. |
| Den-en- toshi Line | Shibuya ~Chuo- Rinkan | 27 | 31.5 | Operates direct, mutual through services with the Eidan Hanzomon Line, Tobu Isezaki and Nikko Lines. |
| Oimachi Line | Oimachi ~ Futako Tamagawa | 15 | 10.4 | |
| Ikegami Line | Gotanda \sim Kamata | 15 | 10.9 | |
| Tokyu Tamagawa Line | Tamagawa \sim Kamata | 7 | 5.6 | |
| Kodomo-no- kuni Line | Nagatsuta ∼ Kodomo-no- kuni | 3 | 3.4 | |
| Setagaya Line | Sangenjaya ~ Shimo Takaido | 10 | 5.0 | Tramway |
| | TOTAL | 98 | 100.1 | |

Notes:

- 1. Rolling stock in operation; 1,083 units (1,063 railway cars and 20 trams.)
- 2. In calculating the total number of stations, stations common to more than one line are counted as one station.
- 3. The number of stations and total distance in operation on the Toyoko line decreased following the decommissioning of the Yokohama Sakuragicho portion (2.0 Kms, two stations) of the line from January 31, 2004.
- 4. As of April 1, 2004, the Teito Rapid Transit Authority (Eidan) has been renamed Tokyo Metro Co., Ltd. (Tokyo Metro).

(2) Real Estate Business

1. Real Estate Sales Business

The company prepares housing sites for sale, and also constructs housing for sale in a number of locations including Tama Den-en-toshi, and also Atsugi City, Hiratsuka City, and Isehara city in Kanagawa prefecture, Chikushino City and Ogori City in Fukuoka prefecture, and Yufuin town in Oita prefecture.

Construction offices:

1 (Kanagawa Prefecture)

Sales offices:

2 (Tokyo 1, Fukuoka Prefecture 1)

Apart from this, the company also maintains lodging facilities as part of its Time Share Resort business, under the name of *Bigweek*, in Kyoto, Karuizawa, Tateshina, Izu Kougen and Hakone Gora.

2. Real Estate Leasing Business

In addition to the leasing of buildings in the Tokyo metropolitan area, Yokohama City and Kawasaki City, the company also leases sports facilities, hotels, and golf courses, while also operating shopping centers, travel centers, and culture schools. Major facilities are as follows:

Commercial properties for leasing:

Tokyu Ginza Building, Tokyu Gotanda Building, Shibuya Higashiguchi Building, Tama Plaza Tokyu Shopping Center, Machida Terminal Plaza, Tokyu Chuo-Rinkan Building, Kohrinbo Dai-ichi Kaihatsu Building, Sanwa Tokyu Building, Tokyu Susukino Building, Tokyu Hiyoshi Station Building, Carrot Tower, Hachioji Square Building, Shibuya Mark City, Aobadai Tokyu Square, Tokyu Square Garden Site, JR Tokyu Meguro Building.

Sports facilities:

Den-en Tennis Club, Tokyu Golf Park Tamagawa, Swing Himonya, Tokyu Swimming School (Tamagawa, Tama Plaza), Tokyu Kenzan Sports Garden, Tokyu Arima Tennis Club, Atrio Azamino, Atrio II Himonya.

Hotels:

Yokohama Excel Hotel Tokyu, Kushiro Tokyu Inn, Obihiro Tokyu Inn, Shinbashi Atagoyama Tokyu Inn, Imaihama Tokyu Resort, Miyakojima Tokyu Resort.

Golf Courses:

Tokyu Seven Hundred Club, Five Hundred Club, Grand Oak Golf Club, Shirahama Beach Golf Club, Yufu Kogen Golf Club, Emerald Coast Golf Links.

Shopping Centers:

Grandberry Mall.

Travel Centers:

Tokyu Travel Center Teco Plaza (Shibuya, Musashi Kosugi, Hiyoshi, Tsunashima, Kikuna, Yokohama, Meguro, Oimachi, Jiyugaoka, Futako Tamagawa, Mizonokuchi, Azamino, Aobadai, Nagatsuta, Chuo-Rinkan, Sangenjaya)

Culture Schools:

Tokyu Seminar BE (Shibuya, Yukigaya, Aobadai)

Other facilities:

ranKing-ranQueen (Shibuya, Jiyugaoka)

The Company also conducts consulting operations on the effective utilization of privately-owned and company-owned real estate. Sales offices: 3 (Kanagawa prefecture)

(3) Amount of capital and issued number of shares

As of September 28, 2004

As of March 31, 2004

2.13

37.00

| Amount of Capital | Total Issued Number of Shares |
|-------------------|-------------------------------|
| ¥108,820,853,008 | 1,140,974,076 shares |

Notes:

- 1. These totals do not include shares issued as the result of the exercise of Shares Acquisition Rights (including such shares issued through conversion of convertible bonds issued under the Japanese Commercial Code prior to revision) between September 1 and September 28, 2004.
- 2. On October 1,2004, the Company plans to conduct a share exchange to make Izukyu Corporation a wholly-owned subsidiary and intends to issue 4,073,079 new shares.

(4) Principal Shareholders

Holding of Percentage of total issued number of Name or title Address common stock (thousand) shares The Dai-Ichi Mutual Life 13-1, Yurakucho 1-chome, Chiyoda-ku, Tokyo, 7.24 82,583 Insurance Company 2-2, Yurakucho 1-chome, Chiyoda-ku, Tokyo, Nippon Life Insurance 78,657 6.89 Japan. Company Japan Trustee Services Bank, 8-11, Harumi 1-chome, Chuo-ku, Tokyo, Japan 50,071 4.39 Ltd. (Trust Account) The Chuo Mitsui Trust and 33-1, Shiba 3-chome, Minato-ku, Tokyo, Japan 37,757 3.31 Banking Co., Ltd. The Master Trust Bank of 11-3, Hamamatsu-cho 2-chome, Minato-ku, 34,868 3.06 Japan, Ltd. (Trust Account) Tokyo, Japan 3-3, Marunouchi 1-chome, Chiyoda-ku, Tokyo, Mizuho Corporate Bank, Ltd. 33,603 2.95 Japan The Taiyo Life Insurance 11-2, Nihonbashi 2-chome, Chuo-ku, Tokyo, 29,726 2.61 Japan Company State Street Bank and Trust P.O.BOX 351 BOSTON MASSACHUSETTS Company 02101 (Standing Proxy; Mizuho U.S.A. 2.24 Corporate Bank, Ltd. 25,579 Kabutocho Securities (6-7, Nihonbashi Kabutocho, Chuo-ku, Tokyo, Settlement Operations Division) The Mitsubishi Trust and 4-5, Marunouchi 1-chome, Chiyoda-ku, Tokyo, 25,046 2.20 Banking Corporation

Note: Apart from The Master Trust Bank of Japan, Ltd. (Trust Account) and Japan Trustee Services Bank, Ltd. (Trust Account,) holdings of common stock by trust banks do not include shares held in respect of their trust operations.

24,321

422,214

5-33, Kitahama 4-chome, Chuo-ku, Osaka, Japan

The Sumitomo Trust & Banking

Totals

Co., Ltd.

(5) Career Summary and Number of Shares Owned by Directors and Officers

| (As of September 28, 2004) | | | | |
|----------------------------|-----------|--|--|--|
| | Number of | | | |

| Title & Rola | Name (Nate of Rinth) | Garear Simmary | Number of shares owned in the tender offeror (thousands) |
|---|--|---|--|
| Chairman of the Board (Representative Director) | Shinobu Shimizu (February 3, 1931) | April 1953 Joined the Company April 1977 General Manager of Administration, Business Development Headquarter June 1981 Director of the Company July 1981 General Manager of Corporate Planning Division July 1983 General Manager of Finance Division June 1985 Managing Director July 1985 General Manager of Business Administration Division Dec. 1987 Senior Managing Director April 1995 President and Representative Director June 2001 Chairman of the Board | 35 |
| President (Representative Director) | Kiyofumi Kamijo (September 12, 1935) | April 1958 Joined the Company July 1981 General Manager of Secretarial Office June 1987 Director of the Company June 1989 General Manager of Inn Management Division April 1990 General Manager of Hotel Management Division June 1993 Managing Director April 1995 Senior Managing Director June 1999 Vice President and Representative Director June 2001 President | 29 |
| Senior Managing Director (Representative Director) General Manager of Shibuya Strategy Headquarters | Sadayasu Nishimoto (May 8, 1939) | April 1962 Joined the Company July 1993 General Manager of Administrative Division of the Company June 1995 Director of the Company & General Manager of Office Building Management Division June 1999 Managing Director June 2001 Senior Managing Director June 2003 Representative Director Jan. 2004 General Manager of Shibuya Strategy Headquarters | 23 |
| Senior Managing Director (Representative Director) | Toshiaki Koshimura (Sep.20, 1940) | April 1964 Joined the Company April 1995 General Manager of Business Administration Division June 1995 Director of the Company | 20 |

| Title and Role | Name (Nate of Rivth) | Career Summary | Number of shares owned in the tender offeron (thousands) |
|--|--|---|--|
| Managing Director General Manager of Office of the President, General Manager of Public Relations Division, General Manager of General Affairs & Environmental Division | Tadashi Igarashi (November 17, 1941) | April 1966 Joined the Company Sep. 1996 Manager of Hotel Management Division June 1997 Director of the Company, General Manager of Hotel Management Division June 1999 General manager of Office of the President June 2001 Managing Director July 2001 General Manager of Public Relations Division April 2003 General Manager of Office of the President, General Manager of Public Relation Division, General Manager of General Affairs & Environmental Division | 15 |
| Managing Director Executive General Manager of Railway Headquarters | Takakuni Happo (November 22, 1941) | April 1964 Joined the Company June 1998 General Manager of Transportation Business Division June 1999 Director of the Company June 2001 Managing Director July 2001 General Manager of Railway Headquarters April 2003 Executive General Manager of Railway Headquarters | 15 |
| Managing Director Executive General Manager of Finance, Accounting & Group Strategy Headquarters | Katsuhisa Suzuki (January 24, 1944) | April 1966 Joined the Company June 1998 General Manager of Finance Division June 1999 Director of the Company June 2001 Managing Director April 2003 Executive General Manager of Finance, Accounting & Group Strategy Headquarters | 10 |
| Managing Director Executive General Manager of Urban Development Headquarters | Tetsuo Nakahara (October 21, 1944) | April 1967 Joined the Company April 1998 General Manager of Business Promotion Department, Real Estate Development Division June 1999 Director of the Company, General Manager of Urban Development Division April 2003 Executive General Manager of Urban Development Headquarters June 2003 Managing Director | 9 |

| Managing Director Executive General Manager of Management Headquarters | Isao Adachi (October 1, 1943) | April 1968 Joined the Company June 1998 Manager of Second Division related to Group Administration Division June 1999 Director of the Company, General Manager of Management Administration Division July 2000 General Manager of Management Planning Division, Corporate Management Headquarters July 2002 Deputy Executive General Manager of Corporate Management Headquarters April 2003 Executive General Manager of Management Headquarters June 2003 Managing Director | 16 |
|--|----------------------------------|---|----|
|--|----------------------------------|---|----|

| Title and Role | Name (Date of Righ) | Career Summary | Number of shares owned in the tender offeror (fhousands) |
|---|--|--|--|
| Director Corporate Consultant | Tetsu Gotoh (July 21, 1948) | May 1983 Senior Managing Director of Tokyu Construction Co., Ltd. June 1983 Director of the Company Dec. 1986 Executive Vice President & Director of Tokyu Construction Co., Ltd. June 1990 President & Director of Tokyu Construction Co., Ltd. Dec. 1998 Corporate Consultant of the Company | 4,161 |
| Director General Manager of Property Administration Division and General Manager of Marketing division, Management Headquarters | Hiroshi Takeoka (October 21, 1944) | April 1967 Joined the Company July 1999 General Manager of General Affairs Division June 2001 Director of the Company April 2003 General Manager of Property Administration Division, Management Headquarters Aug. 2004 General Manager of Marketing Division, Management Head Quarters. | 15 |
| Director General Manager of Human Resources Division, Management Headquarters | Shoichiro Nagayama (May 4, 1945) | April 1968 Joined the Company July 1999 General Manager of Personnel Division June 2001 Director of the Company April 2003 General Manager of Human Resources Division, Management Headquarters | 24 |
| Director General Manager of Group Management Division, Finance, Accounting & Group Strategy Headquarters | Yoshiki Sugita (April 14, 1947) | April 1970 Joined the Company July 2000 General Manager of Group Business Division, Corporate Management Headquarters June 2001 Director of the Company July 2001 General Manager of Group Business Division, Corporate Management Headquarters April 2003 General Manager of Group Management Division, Finance, Accounting & Group Strategy Headquarters | 9 |
| Director Corporate Consultant | Satoru Hato (September 22, 1948) | April 1971 Joined the Company April 2003 General Manager of Marketing Division, Management Headquarters June 2003 Director of the Company Aug. 2004 Corporate Consultant of the Company | 10 |

| Director General Manager of Management Planning Division, Management Headquarters | Tsuneyasu Kuwahara (November 19, 1949) | April 1975 Joined the Company April 2003 General Manager of Management Planning Division, Management Headquarters June 2003 Director of the Company | 8 |
|--|---|---|---|
|--|---|---|---|

| Title and Role | Name z (Nate of Rivth) | Caper Summary | Number of shares owned in the tender offeror (thousands) |
|--|--|--|--|
| Director General Manager of Accounting, Group Strategy & IR Division, Finance, Accounting & Group Strategy Headquarters | Yuji Kinoshita (April 23, 1951) | April 1975 Joined the Company April 2003 General Manager of Accounting, Group Strategy & IR Division, Finance, Accounting & Group Strategy Headquarters June 2003 Director of the Company | 11 |
| Director | * Yoshizumi Nezu (October 26, 1951) | June 1990 Director of Tobu Railway Co., Ltd. April 1991 Managing Director of Tobu Railway June 1993 Senior Managing Director of Tobu Railway June 1995 Executive Vice President & Director of Tobu Railway June 1999 President & Director of Tobu Railway June 2001 Director of the Company | 25 |
| Director | * Shigeru Okada (March 2, 1924) | Aug. 1971 President and Director of Toei Company Limited Jan. 1980 President and Director of Tokyu Recreation Co., Ltd. June 1989 Director of the Company June 1993 Chairman of The Board & Director, Toei Company Limited March 1994 Chairman of The Board & Director, Tokyu Recreation Co., Ltd. June 2002 Executive Corporate Advisor, Toei Company Limited March 2003 Director & Executive Corporate Advisor of Tokyu Recreation Co., Ltd. | 41 |
| Director | * Masatake Ueki (February 17, 1942) | June 1992 Director of Tokyu Land Corporation June 1996 Managing Director of Tokyu Land Corporation June 1999 Senior Managing Director of Tokyu Land Corporation June 2000 President & Director of Tokyu land Corporation June 2001 Director of the Company | 7 |
| Director | Hirosuke Isozaki (February 20, 1944) | April 1969 Joined the Company Oct. 2000 General Manager of Operation Management Department, Hotel Division April 2001 President & Director of Tokyu Hotel Management Co., Ltd. June 2001 Director & Corporate Consultant of the Company | 21 |
| Director | Tetsu Wada (September 30, 1946) | April 1970 Joined the Company April 2003 Deputy Executive General Manager of Urban Development Headquarters June 2003 Director of the Company June 2004 President and Director of Tokyu Card Inc. | 5 |

| Title and Role | Name (Date of Rivth) | Caraci Summary | Number of shares owned in the tender offeror (thousands) |
|--------------------------------|---|--|---|
| Full-time Corporate Auditor | * * Masamichi Yamada (May 5, 1940) | April 1996 Managing Director, Bank of Tokyo Mitsubishi Ltd. June 2000 Senior Managing Director, Bank of Tokyo Mitsubishi Ltd. June 2002 Chairman of The Board & Director of KOKUSAI Securities Co., Ltd. (predecessor of Mitsubishi Securities Co., Ltd) Sept. 2002 Chairman of The Board & Director, Mitsubishi Securities Co., Ltd. June 2004 Full-time Corporate Auditor of the Company | - |
| Full-time Corporate Auditor | Kenichiro Kakimoto (August 19, 1941) | April 1965 Joined the Company June 1998 General Manager of Consumer & Information Service Division June 1999 Full:time Corporate Auditor of the Company | 13 |
| Corporate Auditor | * * Takahide Sakurai (October 30, 1932) | April 1987 President & Director of The Daiichi Mutual Life Insurance Company June 1989 Corporate Auditor of the Company April 1997 Chairman & Director of The Daiichi Mutual Life Insurance Company July 2004 Corporate Advisor of The Daiichi Mutual Life Insurance Company. | _ |
| Corporate Auditor | * * Josei Itoh (May 25, 1929) | July 1989 President & Director of Nippon Life Insurance Company June 1991 Corporate Auditor of the Company April 1997 Chairman of The Board & Director of Nippon Life Insurance Company | _ |
| Corporate Auditor | * * Shunji Kohno (August 1, 1927) | June 1990 President & Director of Tokyo Marine and Fire Insurance Co., Ltd. June 1996 Chairman of The Board & Director of Tokyo Marin and Fire Insurance Co., Ltd. June 2001 Executive Corporate Advisor of The Tokyo Marine and Fire Insurance Co., Ltd. June 2004 Corporate Auditor of the Company | _ |
| | | TOTAL | 4,526 |

Notes

^{1) *} Indicates directors who are outside directors as specified by the Japanese Commercial Code, Section 188-2-7/2.

^{2) **} Indicates auditors who are outside corporate auditors as specified by the Japanese Commercial Code Special Directive on Corporate Auditors-Section 18-1.

2. Financial Condition

Financial Statements

Basis of presenting financial statements

The non-consolidated financial statements of the Company have been prepared in accordance with the Regulations Concerning Terminology, Forms and Methods of Preparation of Financial Statement, Etc. (Finance Ministerial Ordinance No. 59 of 1963 "Financial Statements Regulations"), Section 2 and also in accordance with the Railway Business Accounting Regulations (Transportation Ministerial Ordinance No. 7 of 1987).

The non-consolidated financial statements for the 134th fiscal year (April 1, 2002 to March 31, 2003) were prepared in accordance with the Financial Statements Regulations and Railway Business Accounting Regulations before amendment, and those for the 135th fiscal year (April 1, 2003 to March 31, 2004) were prepared in accordance with the Financial Statements Regulations and Railway Business Accounting Regulations after amendment.

Audit Certification

In accordance with Article 193-2 of the SEL, the non-consolidated financial statements of the Company for the 134th fiscal year (April 1, 2002 to March 31, 2003) and 135th fiscal year (April 1, 2003 to March 31, 2004) have been audited by Shin Nihon Audit Corporation.

(1) Balance sheet

| / 411 | • • | | |
|-------|-------|------|-----|
| (Mil | lions | of Y | ent |

| | | | 134 th Fiscal Year (As of March 31, 2003) | | | | 135 th Fiscal (As of March 3 | | |
|---|-------|---------|---|---------|-----------|---------|--|---------|-----------|
| Account | Notes | | Amount | | Ratio (%) | | Amount | **** | Ratio (%) |
| (Assets) | | | Ì | | | | | | |
| I . Current Assets | | | | | | | | | |
| 1. Cash and deposits | | | 4,852 | | , , | | 1,535 | | |
| 2. Accrued fares | | | 1,361 | | | | 1,358 | | |
| 3. Accounts receivable | 1 | | 18,225 | | | | 12,048 | | |
| 4. Accrued revenues | | | 1,385 | | | | 1,839 | | |
| 5. Short-term loans to affiliates | | | 15,746 | | | | 20,327 | | |
| 6. Marketable securities | | | 29 | |) | | | | |
| 7. Land and buildings for sale | | | 116,607 | | | | 111,666 | | |
| 8. Inventories | | | 2,811 | | | | 2,651 | | |
| 9. Prepaid expenses | | | 1,297 | | | · | 618 | | |
| 10. Deferred tax assets | | | 11,154 | | | | 12,216 | | |
| 11. Other current assets | | | 10,034 | | | | 10,267 | | |
| Allowance for doubtful accounts | | | (2,599) | | | | (122) | | |
| Total current assets | | | | 180,908 | 11.2 | | | 174,408 | 11.5 |
| | | | | | | | | | |
| A. Fixed assets for Railway Business | | | | | | | | | |
| 1. Tangible fixed assets | | 632,822 | | | | 760,578 | | | |
| Accumulated depreciation | | 332,025 | 300,797 | | | 341,275 | 419,302 | | |
| 2. Intangible fixed assets | | | 2,348 | | | | 5,421 | | |
| Total fixed assets for Railway Business | 2 | | 303,145 | | | | 424,724 | | } |
| B. Fixed assets for Real Estate Business | | | | | | | | | |
| 1. Tangible fixed assets | | 297,431 | | | | 332,620 | | | |
| Accumulated depreciation | | 99,303 | 198,128 | | | 112,872 | 219,748 | | |
| 2. Intangible fixed assets | | | 20,644 | | | | 19,558 | | |
| Total fixed assets for Real Estate Business | 3 | | 218,772 | | | | 239,307 | | |
| C. Fixed assets for Hotel Business | | | | | | | | | |
| 1.Tangible fixed assets | | 75,124 | | | | - | | | |
| Accumulated depreciation | | 33,433 | 41,691 | | | | _ | | |

| 2.Intangible fixed assets | 555 | | |
|--|--------|---|--|
| Total fixed assets for Hotel Business | 42,247 | - | |

| | | 134 th Fiscal Year (As of March 31, 2003) | | | 135 th Fisca (As of March | | | | | |
|---|-------|---|---------|---|---|----------|---------|--------|-----------|--|
| Account | Notes | | Amount | R | Ratio (%) | | Amount | | Ratio (%) | |
| D. Fixed assets for Other businesses | | | | | | | | | | |
| 1. Tangible fixed assets | 1 | 32,272 | | | | 1,490 | | | | |
| Accumulated depreciation | | 46,892 | 85,379 | | - | 853 | 637 |) ; | | |
| 2. Intangible fixed assets | | ļ | 6,207 | | | | 3 | | | |
| Total fixed assets for Other businesses | | | 91,586 | | | | 641 | | | |
| E. Fixed assets for Related to Headquarters | | | | } | | | | | | |
| 1. Tangible fixed assets | | 25,884 | | | İ | 23,656 | | | | |
| Accumulated depreciation | | 9,235 | 16,648 | | | 9,607 | 14,049 | | | |
| 2. Intangible fixed assets | | | 264 | | | ļ | 1,364 | | | |
| Total fixed assets for Related to Headquarters | | | 16,913 | | | | 15,413 | | | |
| F. Construction in progress | | | | | | | | | | |
| 1. Railway Business | 2 | 277,518 | | | | 116,796 | | | | |
| 2. Real Estate Business | | 28,902 | | | | 3,267 | | | | |
| 3. Hotel Business | | 101 | | | | - | | | | |
| 4. Other Business | | 5,653 | | | | 29 | | | | |
| 5. Related to Headquarters | | 1,780 | | | | 1,661 | | | | |
| Total construction in progress | | | 313,956 | | | | 121,754 | | | |
| G. Investments and other assets | | | | | | | | | | |
| Investments, etc. | | | | | | | | | | |
| 1.Investment securities | , | 76,329 | | | | 106,112 | | | | |
| 2.Investments in subsidiaries and affiliates | 3 | 300,369 | | | | 275,161 | | | | |
| 3.Investments in capital | | 6,826 | | | | 2,030 | | | | |
| 4.Long-term loans | | 40 | | | | 40 | | | | |
| 5.Long-term loans to employees | | 2 | | | | 2 | | | | |
| 6.Long-term loans to subsidiaries and affiliates | | 19,350 | | | | 84,129 | | | | |
| 7.Long-term prepaid expenses | | 7,094 | ! | | | 4,693 | | | | |
| 8.Prepaid pension expenses | | _ | | | | 25,749 | | | | |
| Long-term deferred tax assets | | 28,533 | | | | 37,547 | | | | |
| 10.Guarantee money paid | | 14,984 | | | | 6,049 | | } | | |
| 11.Other investments | | 6,707 | | | | 6,125 | | | | |
| 12.Allowance for doubtful accounts | | 11,565) | | | | (12,115) | | | | |

| Total investments and other assets Total investments, etc. | | 448,671 | | | 535,526 | | | |
|---|--|---------|-----------|-------|---------|-----------|-------|--|
| Total fixed assets | | | 1,435,294 | 88.8 | | 1,337,367 | 88.5 | |
| Total assets | | | 1 616 202 | 100.0 | | 1 511 775 | 100.0 | |

| | | 134 th Fiscal (As of March 3 | | | | 135 th Fiscal (As of March 3 | | |
|---|-------|--|---------|-----------|---|--|---------|-----------|
| Account | Notes | Amount | _ | Ratio (%) | | Amount | | Ratio (%) |
| (Liabilities) | | | | | | | | |
| I. Current liabilities | | | | | | | | |
| 1. Short-term debt | | 172,276 | | | | 197,971 | | |
| Current portion of long-term debt | | 39,764 | | | | 47,147 | | |
| 3. Current portion of bonds | | 55,800 | | | | 41,000 | | |
| 4. Other payables | | 10,236 | | | | 8,449 | | |
| 5.Accrued expenses | | 5,163 | | | | 9,796 | | |
| 6. Accrued consumption taxes | | 2,677 | | | | 2,699 | | |
| 7. Accrued income taxes | | 13,735 | | | | _ } | | |
| 8. Deposited revenues of tie-up companies from railway operations | | 2,561 | | | | 2,937 | | |
| 9. Deposits received | | 12,061 | | | | 12,547 | | |
| 10. Prepaid fares received | | 7,963 | | | | 9,034 | | |
| 11. Advances received | 4 | 20,762 | | | | 2,656 | | |
| 12. Advances received on Construction | | 97,659 | | | | 51,132 | | |
| Reserve for employees' bonuses | | 3,692 | | | | 3,559 | | |
| 14. Reserve for loss of business investment | | 14,865 | | | | | | |
| 15. Other current liabilities | | 7,071 | | | | 5,899 | | |
| Total current liabilities | | | 466,291 | 28.9 | | | 394,834 | 26.1 |
| II. Non-current Liabilities | | | | | | | | |
| 1. Bonds | | 253,500 | | | | 283,300 | | |
| 2. Convertible bonds | | 52,000 | | | i | 51,998 | | |
| 3. Long-term debt | | 407,163 | | | | 422,625 | | |
| Reserve for employees' retirement benefits | | 10,345 | | | | | | : |
| 5. Reserve for directors' retirement benefits | | 1,227 | | | | 1,276 | | |
| 6. Guarantee deposits | 4 | 104,236 | | | | 89,534 | | |
| 7. Other non-current liabilities | | 7,452 | | | | 7,376 | | |
| Total Non-current liabilities | | | 835,927 | 51.7 | | | 856,110 | 56.7 |
| Ⅲ. Special Legal reserves | | | | | | | | |
| Urban Railways Improvement Reserve | 5 | 40,800 | | | | 37,875 | | |
| Total Special Legal Reserves | | | 40,800 | 2.5 | | | 37,875 | 2.5 |

| Total liabilities | | | 1,343,019 | 83.1 | | 1,288,820 | 85.3 | |
|-------------------|--|---|-----------|------|---|-----------|------|---|
| | | 1 | | | 1 | | | ı |

| | | | 134 th Fiscal (As of March 2 | | | | 135 th Fisca (As of March 2 | | |
|--|-------|--------|--|-----------|-----------|--------|---|-----------|-----------|
| Account | Notes | | Amount | | Ratio (%) | | Amount | | Ratio (%) |
| (Shareholders' equity) | | | | | | | | | |
| I . Common stock | 6 | | | 108,819 | 6.7 | | | 108,820 | 7.2 |
| Ⅱ. Capital surplus | | | | | | | | | |
| Capital surplus reserve | | | 47,181 | | | | 47,182 | | |
| 2. Other capital surplus | | | | | | | | | |
| Gain in reduction of capital/capital surplus reserve | | 90,466 | | | | 89,832 | | | |
| Gain on disposal of treasury stock | | - | 90,466 | | | 10 | 89,843 | | |
| Total capital surplus | | | | 137,647 | 8.5 | | | 137,025 | 9.0 |
| Ⅲ. Retained earnings | | | | | | | | | |
| 1. Voluntary reserve | | | | | | | | | |
| General reserve | | 950 | 950 | | | 950 | 950 | | |
| 2. Unappropriated retained earnings | | | 25,615 | | | | _ | | |
| 3. Unappropriated retained losses | | | - | | | | 40,421 | | |
| Total retained earnings | | | | 26,565 | 1.6 | | | (39,471) | (2.6) |
| IV. Unrealized holding gains (losses) on securities | | | | 760 | 0.1 | i | | 17,845 | 1.2 |
| V. Treasury stock | 7 | | | (610) | (0.0) | | | (1,264) | (0.1) |
| Total shareholders' equity | | | | 273,182 | 16.9 | | | 222,955 | 14.7 |
| Total liabilities and shareholders' equity | | | | 1,616,202 | 100.0 | | | 1,511,775 | 100.0 |

| | | (From Ap | riscal Year ril 1, 2002 to 31, 2003) | | (From | 5 th Fiscal Year a April 1, 2003 to arch 31, 2004) | |
|---|-------|----------|--|-----------|---------|---|-----------|
| Account | Notes | Amount | | Ratio (%) | Amo | ount | Ratio (%) |
| I . Revenue from operations | | | | | | | |
| A. Railway operations 1. Revenue from operations (1) Passenger transportation (2) miscellaneous | | 118,503 | 122 504 | 44.9 | 120,806 | 125 207 | 56.3 |
| transportation 2. Cost of revenue from operations | | 15,081 | 133,584 | 44.9 | 14,500 | 135,307 | 30.3 |
| (1) Transportation costs | | 65,917 | | | 78,259 | | |
| (2) General and administrative expenses | | 6,863 | | | 10,565 | | |
| (3) Taxes | | 5,505 | | | 5,348 | | |
| (4) Depreciation expenses | | 23,714 | 102,000 | 34.3 | 25,304 | 119,479 | 49.7 |
| Railway operations operating income | | | 31,584 | 10.6 | | 15,828 | 6.6 |
| B. Real estate operations | | | | | | | |
| Revenue from operations Real estate sales | | 51,398 | | | 49,084 | | |
| (2) Real estate leasing | | 48,467 | 99,866 | 33.5 | 52,929 | 102,014 | 42.5 |
| 2. Cost of revenue from operations | | | | | | | |
| (1) Cost of sales | | 29,545 | | | 32,312 | | |
| (2) Selling, general and administrative expenses | | 31,653 | | | 32,338 | | |
| (3) Taxes | | 5,969 | | | 6,571 | | |
| (4) Depreciation expenses | - | 8,597 | 75,766 | 25.4 | 12,369 | 83,592 | 34.8 |
| Real estate operations operating income | | | 24,099 | 8.1 | | 18,421 | 7.7 |

| | | (From | th Fiscal Year April 1, 2002 to arch 31, 2003) | | (Fron | 5 th Fiscal Year n April 1, 2003 to arch 31, 2004) | |
|--------------------------------------|-------|--------|--|-----------|-------|---|-----------|
| Account | Notes | Amo | unt | Ratio (%) | Amo | ount | Ratio (%) |
| C. Hotel operations | | | | | | | |
| 1. Revenue from operations | | | | | | | |
| Hotel revenues | | 50,623 | 50,623 | 17.0 | | _ | _ |
| 2. Cost of revenue from | | | | | | | |
| operations (1) Cost of sales | | 22,158 | | | _ | | |
| (2) Selling, general and | | | | | _ | | |
| administrative expenses | | 27,264 | | | _ | | |
| (3) Taxes | | 761 | | | _ | | |
| (4) Depreciation expenses | | 4,326 | 54,511 | 18.3 | | - | _ |
| Hotel operations operating losses | | | 3,888 | 1.3 | | - | _ |
| D. Other operations | | | | | | | |
| 1. Revenue from operations | - | | | | | | |
| (1) Recreation and services revenues | | 13,771 | 13,771 | 4.6 | 2,887 | 2,887 | 1.2 |
| 2. Cost of revenue from | | | | | | | |
| operations | | | | | l | J | |
| (1) Cost of sales | | 1,385 | | : | 399 | | |
| (2) Selling, general and | | 10,927 | | | 2,518 | | |
| administrative expenses (3) Taxes | | 768 | | | 224 | | |
| (4) Depreciation expenses | | 2,736 | 15.817 | 5.3 | 819 | 3.962 | 1.7 |
| Other operations operating | | | 2.045 | 0.7 | | 1,075 | |
| losses | | | 2,045 | 0.7 | | 1,073 | 0.5 |
| Total operating income | | | 49,749 | 16.7 | | 33,174 | 13.8 |
| Non-operating revenues | 1 | | | | | | |
| 1. Interest income | | 320 | | | 862 | | |
| 2. Interest income on securities | | 0 | | | 0 | | |
| 3. Dividend income | | 4,276 | | | 2,531 | | |
| 4. Construction expenses received | | 753 | | | 1,415 | | |
| 5. Distribution from SPC | | | | | 3,850 | | |
| 6. Others | | 2,894 | 8,245 | 2.8 | 5,605 | 14,265 | 5.9 |

| | | | _ | | | | |
|--|-------|--------|---|-----------|--------|---|-----------|
| | | (Fron | 4 th Fiscal Year 1 April 1, 2002 to arch 31, 2003) | | (Fron | 5 th Fiscal Year n April 1, 2003 to arch 31, 2004) | |
| Account | Notes | Amo | ount | Ratio (%) | Ame | ount | Ratio (%) |
| III. Non-operating expenses | | | | | | | |
| 1. Interest expense | | 13,072 | | | 12,758 | | |
| 2. Interest expense on bonds issued | | 8,832 | | | 7,670 | | |
| 3. Bond issuance expenses | | 228 | | | 377 | | |
| 4. Addition to allowance for doubtful accounts | | 3,624 | | | _ | | |
| 5. Other | | 1,693 | 27,450 | 9.2 | 1,366 | 22,172 | 9.2 |
| Recurring income | | | 30,544 | 10.3 | 1 | 25,267 | 10.5 |
| IV. Extraordinary gains | | | | | | | |
| 1. Gain on sales of fixed assets | 2 | 48,410 | | | 11,126 | | |
| 2. Gain on sales of investment securities | | 281 | | | _ | | |
| Gain on sales of investments in subsidiaries and affiliates | | 59 | | | _ | | |
| 4. Contribution through subsidies for construction | | 17,583 | | | 59,224 | | |
| 5. Gains on reversal from Urban Railways Improvement Reserve | | 5,307 | | | 5,307 | | |
| 6. Gain from establishment of retirement benefit trust | | _ | | | 28,096 | | |
| 7. Other | | _ | 71,642 | 24.1 | 4,018 | 107,772 | 44.9 |

| | , ., | | | - | (11. | or Yen) | |
|--|-----------------|---------|---|-----------|----------|---|-----------|
| | | (Fron | 4 th Fiscal Year n April 1, 2002 to arch 31, 2003) | | (Fron | 5 th Fiscal Year n April 1, 2003 to arch 31, 2004) | |
| Account | Notes | Amo | ount | Ratio (%) | Am | ount | Ratio (%) |
| V. Extraordinary losses | | | | | | | |
| 1. Loss on sales of fixed assets | 3 | 16,828 | | | 21,354 | | |
| Loss on sales of investment securities | | 87 | | | _ | | |
| Loss on sales of investments in subsidiaries and affiliates | | 51 | | | _ | | |
| Advanced depreciation deductions of fixed assets | | 10,739 | | | 46,231 | | |
| 5. Appraisal loss on investment securities | | 8,866 | | | _ | | |
| Appraisal loss on investments in subsidiaries and affiliates | | 21,771 | | | 76,320 | | |
| 7. Addition to Urban Railways Improvement Reserve | | 2,335 | | | 2,382 | | |
| Loss on reorganization of subsidiaries and affiliates | | 796 | | | _ | | |
| Appraisal loss on real estate for sale | | 2,708 | | | _ | | |
| Addition to reserve for loss of business investment | | 14,865 | | | | | |
| 11. Losses on impairment accounting | 4 | _ | | | 35,521 | | |
| 12. Other | 5 | _ | 79,051 | 26.6 | 36,109 | 217,919 | 90.7 |
| Income before income taxes Loss before income taxes | | | 23,136 | 7.8 | | 84,879 | 35.3 |
| Corporation, resident and business taxes | | 18,621 | | | 129 | 0 1,077 | |
| Deferred taxes | | (2,436) | 16,185 | 5.5 | (21,902) | (21,773) | (9.0) |
| Net income | | | 6,950 | 2.3 | | _ | |
| Net loss | | | _ | | | 63,106 | 26.3 |
| Retained earnings brought Forward | | | 15,070 | | | 22,684 | |
| Interim dividend | | | 2,808 | | | _ | |
| Reversal of profit reserve | | | 13,002 | | | _ | |
| Loss on retirement of merged investment in subsidiaries | | | 6,600 | | | _ | |
| Unappropriated retained earnings at end of period | | | 25,615 | | | _ | |
| 1 | 1 | 1 | L | J | 1 | 40,421 | . ! |

| 1 | | 1 | | |
|-------------------------------|--|-------|--|--|
| Undisposed retained losses at | | | | |
| end of period | | j | | |
| | | | | |

Note: Ratios represent the percentage of revenues from operations of \(\frac{4}{2}\)297,845 million in the 134th fiscal period and \(\frac{4}{2}\)40,208 million in the 135th fiscal period, respectively.

| | | | 134 th Fiscal Year | | | 135 th Fiscal Year | Millions of Yen) |
|---|-------|------------------|-------------------------------------|---------|------------------|-------------------------------------|------------------|
| | | (Fre | om April 1, 2002 March 31, 2003) | to | (Fr | om April 1, 2003 March 31, 2004) | |
| Account | Notes | | Amount | | | Amount | |
| I . Railway and tramway business operating costs | | | | | | : | |
| 1. Transportation costs | 1 | | | | | | |
| Labor costs Other costs | | 25,562 40,354 | | | 25,817 52,441 | | |
| Total | | 40,1.14 | 65,917 | | 12,441 | 78,259 | |
| 2. General and administrative costs | | | | | | 1 | |
| Labor costs | | 4,312 | | | 6,427 | | |
| Other costs Total | | 2,550 | 6,863 | | 4,137 | 10,565 | |
| 3. Taxes | | | 5,505 | | | 5,348 | |
| 4. Depreciation expense | | | 23,714 | | | 25,304 | |
| Total railway and tramway business operating costs | | | | 102,000 | | | 119,479 |
| II. Real estate business operating costs | | | | | | | |
| Acquisition cost of land and buildings Selling, general and | | | 29,545 | | | 32,312 | |
| administrative expenses Labor costs | 2 | 7,303 | | | 6,920 | | |
| Other costs | | 24,350 | | | 25,418 | : | |
| Total | | | 31,653 | | | 32,338 | |
| 3. Taxes 4. Depreciation expenses | 2 | | 5,969 | | | 6,571 | |
| | | | 8,597 | | | 12,369 | |
| Total real estate business operating costs | | | | 75,766 | | | 83,592 |
| III. Hotel business operating costs | | | | | | | |
| Cost of sales Selling, general and | | | 22,158 | | | _ | |
| administrative expenses | 3 | : | | | | | |
| Labor costs | | 1,640 | | | _ | | |
| Other costs Total | | 25,624 | 27,264 | | | _ | |
| 3. Taxes | | | 761 | | | | |
| 4. Depreciation expenses | | | 4,326 | | | | |
| Total hotel business operating costs | | | | 54,511 | | | _ |

| | | | | | (| Millions of Yen) | |
|--|-------|-------------------------|---|---------|---------------------|--|---------|
| | | (Fro | 34 th Fiscal Year om April 1, 2002 March 31, 2003) | to | (Fre | 135 th Fiscal Year om April 1, 2003 March 31, 2004) | to |
| Account | Notes | | Amount | | | Amount | |
| IV. Other businesses operating costs 1. Cost of sales Recreation and services businesses cost of sales Total 2. Selling, general and administrative expenses Labor costs Other costs | 4 | 1,385 2,021 8,906 | 1,385 | | 399 475 2,042 | 399 | |
| Total 3. Taxes 4. Depreciation expenses Total Other businesses operating | 4 | | 10,927 768 2,736 | | | 2,518 224 819 | |
| costs | | | | 15,817 | | | 3,96 |
| Total Operating Costs | |) | | 248.095 |] | | 207.034 |

134th Fiscal Year

The main costs that exceed 5% of the total of operating costs by business and amounts added to reserves included in operating costs (total business)

| are as follows: 1. Railway and tramway business operating costs | Transportation costs | ¥ million |
|--|---|------------------------------------|
| | Salaries Fixed asset disposal costs Repairs costs Outsourcing fees | 20,501 12,951 7,977 6,931 |
| 2. Real estate business operating costs | Selling, general and administrative expenses Salaries | 5,562 |
| 2. ITatal husingg amanating | Taxes Fixed asset taxes | 4,453 |
| 3. Hotel business operating costs | Selling, general and administrative expenses Operating contract fees | 10,922 |
| Other businesses operating costs | Outsourcing fees Selling, general and administrative expenses | 6,375 |
| | Operating contract fees Salaries Outsourcing fees Course maintenance fees | 3,173 1,581 1,482 842 |
| | Course manifemance rees | 042 |
| 5. Additions to reserves included in operating costs of all businesses | Addition to reserve for employees' bonuses | 3,692 |
| | Retirement allowance expenses | 4,976 |
| | (Addition to reserve for employees' retirement benefits) Addition to reserve for directors' retirement benefits | 146 |

135th Fiscal Year

The main costs that exceed 5% of the total of operating costs by business and amounts added to reserves included in operating costs (total business)

| are as follows 1. Railway and tramway business operating costs | Transportation costs | ¥ million |
|--|---|--|
| Real estate business operating costs | Salaries Fixed asset disposal costs Repairs costs Subcontractor fees Selling, general and administrative expenses Outsourcing fees Salaries Taxes Fixed asset taxes | 19,976 18,558 10,377 7,430 7,335 4,972 5,282 |
| Other businesses operating costs | Selling, general and administrative expenses Operating contract fees Salaries Outsourcing fees Taxes Fixed asset taxes | 933 359 346 212 |
| 5. Additions to reserves included in operating costs of all businesses | Addition to reserve for employees' bonuses Retirement allowance expenses | 3,559 6,281 |
| | (Addition to reserve for employees' retirement benefits) Addition to reserve for directors' retirement benefits | 49 |

(3) Statements of appropriation of retained earnings and disposition of losses

(Millions of Yen)

Statement of appropriation of retained earnings Statement of disposition of losses 134th Fiscal Year 135th Fiscal Year (as of June 27, 2003) (as of June 29, 2004) Notes Notes Account Amount Account Amount Disposition of Other capital surplus I .Unappropriated retained 25,615 I. Other capital surplus earnings at end of year Gain in reduction of capital and II Appropriation of earnings 89,832 capital reserve ¥2.50 per Gain on disposal of treasury share 1. Dividends 10 89,843 2,849 stock II . Disposition of Other capital 2. Directors' and auditors 2,931 82 bonuses surplus 1. Transfer to undisposed (Bonus to directors) 70 retained losses for the period Gain in reduction of capital (Bonus to auditors) 12 39,471 and capital reserve III. Unappropriated retained 22,684 2. Dividends earnings carried forward ¥5 per Gain in reduction of capital and share capital reserve 5.687 45,158 Ⅲ.Other capital surplus carried forward Gain in reduction of capital and capital reserve 44,674 Gain on disposal of treasury 10 44,684 stock Disposition of undisposed loss for the period I .Undisposed loss for the period 40,421 II .Loss disposed 1. Reversal from voluntary reserve Reversal from general 950 reserve 2. Transfer from Other Capital 39,471 40,421 surplus Ⅲ.Undisposed retained losses

carried forward

Notes:

- 1. Dates are those on which earnings appropriation or loss disposal was approved by the Ordinary General Meeting of Shareholders.
- 2. An interim dividend of \(\frac{\pma}{2}\),808 million (\(\frac{\pma}{2}\).50 per share) was paid on December 10, 2002

Significant accounting policies

| 134 th Fiscal Year (From April 1, 2002 to March 31, 2003) | 135 th Fiscal Year (From April 1, 2003 to March 31, 2004) |
|--|--|
| Method and basis of valuation of securities Rende held to method; | 1. Method and basis of valuation of securities |
| Bonds held to maturity: | As at left |
| Cost amortization method (Straight-line method). | |
| Investments in consolidated subsidiaries and affiliates: | |
| At cost using the moving average method Other securities: | |
| Securities with market quotations: | |
| Securities with market quotations are valued at | |
| market on the balance sheet date. (The difference | |
| between the acquisition cost and the carrying value of | |
| other securities, representing unrealized gain and | |
| losses, is recognized in "Unrealized holding gains | |
| (losses) on securities". Cost of other securities sold is | |
| computed by the moving average method.) Securities without market quotations: | |
| Securities without market quotations are valued at cost determined by the moving average method. | |
| 2. Valuation standards and methods for inventories | 2. Valuation standards and methods for inventories |
| Goods: | As at left |
| At cost using the moving average method | |
| Residential land lots and buildings: | |
| At cost using the weighted-average method in each | |
| area. (Construction expenses in specified areas and | |
| certain individual land lots are mainly valued at cost | |
| using the specific identification method) | |

3. Methods for depreciating fixed assets

(1) Tangible fixed assets

The declining-balance method

However, for replacement assets of the structures of the railways and tramways business the replacement cost method is used. Further, for certain leased assets the straight-line method is used. In addition, in respect of buildings (excluding equipment attached to buildings) acquired after April 1, 1998 the straightline method is used.

3. Methods for depreciating fixed assets

(1) Tangible fixed assets

The declining-balance method

However, for replacement assets of the structures of the railways and tramways business the replacement cost method is used. Further, for certain leased assets the straight-line method is used. In addition, in respect of buildings (excluding equipment attached to buildings) acquired after April 1, 1998 the straightline method is used.

134th Fiscal Year (From April 1, 2002 to March 31, 2003)

135th Fiscal Year (From April 1, 2003 to March 31, 2004)

The estimated useful life of important tangible fixed assets is assumed as follows:

Buildings

3-50 years

Structures

3-75 years

Rolling stock

10-20 years

(2) Intangible fixed assets

Depreciation is computed by the straight-line method. Depreciation of software for in-house use is computed by the straight-line method, assuming a useful life of 5 years.

4. Deferred assets

Bond issue expenses are charged in full as onetime expenses to income as incurred.

5. Translation of material foreign currency denominated assets and liabilities into Japanese yen

> All foreign currency denominated credits and debts are translated into yen amounts at the rates of exchange in effect at the balance sheet date, and translation gains and losses are accounted for as a profit or loss.

6. Reserves

(1) Allowance for doubtful accounts

The allowance for doubtful receivables is provided for at rates based on past collection experience. Where it is considered that specific receivables may be uncollectible, the estimated on collectable amount in each case is accounted for based on the individual review.

(2) Reserve for employees' bonuses

Accrued bonus liabilities (employees and employee directors of the company) are based on estimated amounts to be paid in subsequent periods.

The estimated useful life of important tangible fixed assets is assumed as follows: Buildings

3-50 years

Structures

2-75 years

Rolling stock

10-20 years

(2) Intangible fixed assets

As at left

4. Deferred assets

As at left

5. Translation of material foreign currency denominated assets and liabilities into Japanese yen

As at left

- 6. Reserves
 - (1) Allowance for doubtful accounts

As at left

(2) Reserve for employees' bonuses

As at left

| (3) Reserve f | or loss of business investment |
|---------------|--|
| In ord | der to provide for possible future losses on |
| the transfe | r of golf course operations to subsidiaries |
| the estima | ted loss as at the end of the fiscal year is |
| accounted | for. |
| | |

134th Fiscal Year (From April 1, 2002 to March 31, 2003)

(From April 1, 2003 to March 31, 2004)

(4) Reserve for employees' retirement benefits

Accrued employee retirement benefits are provided for on the basis of the retirement and severance benefit obligations at the end of the fiscal year and the estimated fair value of pension fund assets as of the balance sheet date.

Differences in the actuarially computed value of benefits are charged to income (from the following fiscal year) over a period (15 years) that is less than the average remaining years of service of employees, by the straightline method.

(5) Reserve for director's retirement benefits

The reserve for directors' retirement benefits is provided for on the basis of the Company's internal rules.

7. Special legal reserves

A reserve is provided for specific construction projects, in compliance with the provisions of Article 8 of the Law for the Urban Railways Improvement.

(3) Reserve for employees' retirement benefits

135th Fiscal Year

Accrued employee retirement benefits are provided for on the basis of the retirement and severance benefit obligations at the end of the fiscal year and the estimated fair value of pension fund assets as of the balance sheet date. In the 135th fiscal period as pension assets in each of the Company's retirement allowance schemes (lump-sum payment schemes and qualified retirement benefit plans) exceeds the amount of retirement allowance liabilities after deduction of actuarially computed differences, the excess amount is included under 'Prepaid pension expenses' under 'Investments and other assets'. Differences in the actuarially computed value of benefits are charged to income (from the following fiscal year) over a period (15 years) that is less than the average remaining years of service of employees, by the straight-line method.

(4) Reserve for director's retirement benefits

As at left

7. Special legal reserves

As at left

| 8. Accounting treatment of leases | 8. Accounting treatment of leases |
|---|-----------------------------------|
| Finance leases, other than those that transfer | As at left |
| ownership of the leased assets to the lessee, are treated | |
| in the same way as ordinary operating leases for | |
| accounting purposes. | |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| · | |
| | |

| 134th Fiscal Year | |
|---------------------|----|
| (From April 1, 2002 | to |
| March 31, 2003) | |

135th Fiscal Year (From April 1, 2003 to March 31, 2004)

9. Hedge accounting methods

Rules regarding authority to enter into derivative transactions are defined in the Company's Operations Manual.

Derivative transactions are undertaken with the purpose of hedging the risks of future interest rate and exchange rate fluctuations and risk is hedged in conformity with these regulations and all transactions are conducted in accordance with the special treatment for interest rate swaps

Current derivative transactions undertaken by the Company are interest rate swaps in respect of fluctuating interest rate corporate bonds and cross currency swaps in respect of reverse dual currency corporate bonds.

10. Treatment of advanced depreciation in respect of subsidies received for construction in the railway and tramway business

The Company receives subsidies from local public organizations and others in respect of a part of the construction cost of railway elevation and road widening at level crossings etc. These subsidies are accounted for by deducting the equivalent of the total amount of subsidy for these construction projects directly from the acquisition cost of the fixed assets.

In the income statement, the amount of contribution through subsidies for construction is accounted for as extraordinary gains and the amount directly written off the acquisition cost of fixed assets is accounted for as advanced depreciation deductions of the fixed assets in extraordinary losses.

In addition the part of the construction expenses for which subsidies have been received which are in respect of dismantled temporary structures are accounted for as fixed asset disposal cost in the railway and tramway business operating cost.

- 11.Other
- (1) Accounting for small amounts in fixed asset depreciation

9. Hedge accounting methods

As at left

10. Treatment of advanced depreciation in respect of subsidies received for construction in the railway and tramway business

As at left

11.Other

(1) Accounting for small amounts in fixed asset depreciation

| Assets for which the acquisition cost is between | As at left |
|--|------------|
| ¥100,000 and ¥200,000 are amortized over an average | |
| period of three years in accordance with the regulations | |
| of Japanese corporate taxation law. | |
| | |
| | |
| | |
| | |
| | |

| 134 th Fiscal Year (From April 1, 2002 to March 31, 2003) | 135 th Fiscal Year (From April 1, 2003 to March 31, 2004) |
|--|--|
| (2) Accounting for consumption tax | (2) Accounting for consumption tax |
| The consumption tax exclusion method is applied. | As at left |
| (3) Accounting for treasury stock and reversal of legal reserves | |
| As Accounting Standard Bulletin for Business | |
| Enterprises, No.1, "Accounting for treasury stock and | |
| reversal of legal reserves" applies since April 1, | |
| 2002, it has been applied to the accounts for the fiscal | |
| year. The effect of application on income and losses | |
| for this fiscal year was insignificant. As a result of | |
| revision of the financial statement regulations, the | |
| capital portion of the balance sheet has been prepared | |
| in accordance with the provisions of the revised | |
| regulations. | |
| (4) Accounting for earnings per share | |

For accounting periods starting on or after April 1, 2002, the "Accounting Standards Concerning Annual Net Profit Per Share" (Accounting Standard Bulletin for Business Enterprises, No.2) and the "Guidelines for Applying the Accounting Standards Concerning Annual Net Profit Per Share" (Accounting Standards Application Guideline Bulletin for Business Enterprises, No.4) are applicable. The effect of these standards and guidelines have been applied to the financial statements for this fiscal year and the effects of this are shown in the note to the accounts 'Per share information'.

Changes in accounting treatment methods

| 134 th Fiscal Year (From April 1, 2002 to March 31, 2003) | 135 th Fiscal Year (From April 1, 2003 to March 31, 2004) |
|--|---|
| | Accounting standards relating to fixed asset impairment As accounting standards related to fixed asset impairment ('Statement of Position related to the establishment of accounting standards related to fixed asset impairment(see Note1) and 'Application guidelines for accounting standards related to fixed asset impairment(see Note2)' can be applied to the financial statements relating to fiscal years ending March 31, 2004, the accounting standard and application guideline have been applied from the fiscal year. This resulted in an increase in the loss before income tax for the fiscal year of 2003 of \(\frac{2}{3}35,521\) million. |
| | (Notes) |
| | (1) 'Accounting Standards Board of Japan August 9, 2002' |
| | (2) 'Accounting Standards Board of Japan Application guidelines edition 6, October 31, 2003' The accumulated loss from asset impairment has been directly written off the amount of each fixed asset in accordance with the regulations for financial statements |
| | following these revisions. |
| | |
| | |
| | |
| | |

| 134 th Fiscal Year (From April 1, 2002 to <u>March 31, 2003)</u> | 135 th Fiscal Year (From April 1, 2003 to March 31, 2004) |
|---|--|
| | Balance Sheet |
| | 'Prepaid pension expenses', which were included under |
| | 'Other investments' in the previous fiscal years, have |
| | taken on increased importance with the establishment of |
| | an employee pension trust, and as a result, have been |
| | listed under a separate classification. |
| | The amount of 'Prepaid pension expenses' that were |
| | included under 'Other investments' in the previous fiscal |
| | year was ¥48 million. |
| | |
| | Income Statement |
| | Extraordinary gains classified separately as 'Gain on |
| | sales of investment securities' and 'Gain on sales of |
| | investments in subsidiaries and affiliates in the previous |
| | fiscal year are included under 'Extraordinary gains - |
| | Other' in the current fiscal year as they amount to less |
| | than 10% of total extraordinary gains and therefore there |
| | is no requirement for separate classification in the railroad |
| | accounting regulations. The amounts of 'Gain on sales of |
| | investment securities' and 'Gain on sales of investments |
| | in subsidiaries and affiliates under 'Extraordinary gains - |
| | Other' in this fiscal year were ¥3,436 million and ¥59 |
| | million, respectively. |
| | Extraordinary losses classified separately as 'Loss on |
| | sales of investment securities', 'Loss on sales of |
| | investments in subsidiaries and affiliates', 'Appraisal loss |
| | on investment securities' and 'Appraisal loss on real estate |
| | for sale' in the previous fiscal year are included under |
| | 'Extraordinary losses - Other' in the current fiscal year as |
| | they amount to less than 10% of total extraordinary losses |
| | and therefore there is no requirement for separate |
| | classification in the railroad accounting regulations. The |
| | amounts of 'Loss on sales of investment securities', 'Loss |
| , | on sales of investments in subsidiaries and affiliates', |
| | 'Appraisal loss on investment securities' and 'Appraisal |
| | loss on real estate for sale' included under 'Extraordinary |
| | losses – Other' in this fiscal year are ¥1,518 million, |
| | ¥12,540 million, ¥1,611 million and ¥6,610 million |
| | |

respectively.

Additional Information

134th Fiscal Year (From April 1, 2002 to March 31, 2003) 135th Fiscal Year (From April 1, 2003 to March 31, 2004)

Transfer of Hotel Business Operations

Based on a motion on "The partial transfer of operations" approved at the ordinary general meeting of shareholders held on June 27, 2002, our hotel business was transferred to the Company's consolidated subsidiary Tokyu Hotel Chain Co., Ltd. with effect from April 1, 2003.

It has been determined that the transferred assets and liabilities involved in the transfer of hotel business operations were as follows;

Transferred Assets

(¥ million) Asset Amount Liability Amount Current liabilities Current assets 3,849 446 Cash & 228 Other payable 205 deposits Accounts Deposits 2,778 241 received receivable Non-current Inventories 293 528 liabilities Prepaid 543 expenses Other 4 Fixed assets 24,399 Tangible 16,195 fixed assets Intangible 409 fixed assets Investments 7,793 etc Total 28,248 Total 975

Concerning Share Exchange through which Izukyu Corporation became a wholly-owned subsidiary

At meetings of the boards of directors of Tokyu
Corporation and of its consolidated subsidiary,
Izukyu Corporation held on February 27, 2004 a
motion was passed to make Izukyu Corporation a
wholly owned subsidiary of Tokyu Corporation via
an exchange of shares, and a share exchange
agreement concluded. Also, based on the provisions
of Article 358 (Simple share exchanges) of the
Commercial Law of Japan, the requirement to gain
ratification at a General Shareholders Meeting has
been omitted.

Based on the following two reasons, it was decided to make Izukyu Corporation a wholly owned subsidiary, and the realization of the unification of the two management organizations was judged to be the optimum way to achieve this aim;

- (1) In order for Izukyu Corporation, with its high-level of public commitment as a local transportation authority, to radically improve its financial state and rejuvenate the company, it is necessary to concentrate its business resources in ventures centered on the railway business and further increase operational efficiency.
 - (2) It is vital that rapid decision-making, and a flexible capital policy initiated by Tokyu Corporation be implemented in order to restructure the business of Izukyu Corporation.

| 134th Fiscal Year (From April 1, 2002 to March 31, 2003) | 135th Fiscal Year (From April 1, 2003 to March 31, 2004) |
|--|---|
| | Terms and conditions of share exchange Share exchange day: October 1, 2004 (plan) Share exchange ratio |
| | Company Tokyu Corp. Izukyu Corp. name (Wholly-owning (Wholly-owned parent company) subsidiary) |
| | Share exchange 1 1.50 ratio |
| | Notes:(1)Share exchange ratio: For each one common share in Izukyu Corp. 1.50 common shares of Tokyu Cor will be exchanged. (2)New shares to be issued upon share exchange: 4,073,079 common shares. (3)Treasury stock to be utilized in place of new shares: 2,500,000 common shares. |
| | 3.Details of company that will become a wholly-owned subsidiary: (1) Name: Izukyu Corporation (2) Address: 21-6, Dougenzaka 1-chome, |
| | (5) Business: Railway and Real Estate |

Notes

(Balance sheet notes)

| (Darance Sirect Hotes) | | 11974 | | |
|---|-----------|--|--------------|--|
| 134 th Fiscal Year (From April 1, 2002 to March 31, 2003) | | 135 th Fiscal Year (From April 1, 2003 to March 31, 2004) | | |
| Assets given as collateral and collateralized debt | | 1. Assets given as collateral and collateralized debt | | |
| (Collateralized debt includes debt repayable within one | | (Collateralized debt includes debt repayable within one | | |
| year) (All figures in ¥ million) | | year) (All figures in ¥ millions) | | |
| (1) Railway Foundation | | (1) Railway Foundation | | |
| Railroad and tram business fixed | | Railroad and tram business fixed | | |
| assets (see Note 2) 29 | 1,485 | assets (see Note 2) 324,778 | | |
| Debt utilizing the aforesaid assets as collateral is | | Debt utilizing the aforesaid assets as collateral is | | |
| as follows; | | as follows; | | |
| (i) Long-term debt | 216,614 | (i) Long-term debt | 236,501 | |
| (ii) Long-term accrued payable | | (ii) Long-term accrued payable | | |
| amount to Japan Railways | | amount to Japan Railway | | |
| Construction Corporation | 946 | Construction, Transport, and | | |
| Total | 217,560 | Technology Agency | 156 | |
| | | Total | 236,658 | |
| (2) Others | | (2) Others | | |
| Fixed assets of Real-estate | 47,214 | Fixed assets of Real-estate | 39,462 | |
| business (see Note 3) | | business (see Note 3) | | |
| A total of 31,279 in long-term debt are listed | d as debt | A total of 31,312 in long-term debt are li | sted as debt | |
| utilizing the aforesaid assets as collateral. | | utilizing the aforesaid assets as collateral. | | |
| Cumulative construction subsidies directly deducte | ed from | 2. Cumulative construction subsidies directly dedu | cted from | |
| acquisition cost of railway business fixed assets: 84 | ,525 | acquisition cost of railway business fixed assets: | 123,976 | |
| 3. (See Note 1): Accounts due includes monies from land and construction and oil sales. | sales of | 3. (See Note 1): Same as at left | | |
| 4. (See Note 6): Authorized Capital Stock | | 4. (See Note 6): Authorized Capital Stock | | |
| Common shares: 1,800,000,000 | | Common Shares: 1,800,000,000 | | |
| However, as stipulated in the articles of ass | ociation, | However, as stipulated in the articles of asso | ciation, in | |
| in cases where stock is retired, the amount of au | | cases where stock is retired, the amount of auth | | |
| capital will also be reduced. | | capital will also be reduced. | | |
| Number of Common share issued | | Number of Common share issued | | |
| Common stock: 1,140,970,771 | | Common share: 1,140,974,076 | | |
| 5.(See Note 7): Treasury Stock | | 5.(See Note 7): Treasury Stock | | |
| The company holds 1,364,743 shares of common stock as | | The company holds 3,548,882 shares of common stock as | | |
| treasury stock. | | treasury stock. | | |

6. Contingent Liabilities

(1) The company guarantees the debt of the following entities.

| Company Name | Amount (¥ millions) |
|---|------------------------|
| Bank borrowings | |
| Tokyu Hotel Chain Co., Ltd. | 16,636 |
| its communications Inc. | 3,000 |
| Tokyu Finance & Accounting Co., Ltd. | 2,177 |
| Staff housing loans | 506 |
| Sub-total | 22,321 |
| Operational guarantees | |
| Tokyu Tourist Corporation | 735 |
| Tokyu Navision Co., Ltd. | 76 |
| Tokyu Travel Entertainment Co., Ltd. | 53 |
| Tokyu Streamline Co., Ltd. | 16 |
| Sub-total | 881 |
| Total | 23,203 |

(2) Apart from the afore-mentioned arrangements, the company has taken out commitments to provide guarantees for bank borrowings of the following company.

| Company Name | Amount (¥ millions) |
|---------------------------|------------------------|
| Hokkaido Kitami Bus Corp. | 300 |
| Total | 300 |

135th Fiscal Year (From April 1, 2003 to March 31, 2004)

6. Contingent Liabilities

(1) The company guarantees the debt of the following entities.

| Company Name | Amount (¥ millions) |
|--------------------------------------|------------------------|
| Bank borrowings | |
| Tokyu Finance & Accounting Co., Ltd. | 25,414 |
| Izukyu Corporation | 7,201 |
| its communications Inc. | 2,200 |
| Staff housing loans | 341 |
| Sub-total | 35,157 |
| Operational guarantees | |
| Tokyu Tourist Corporation | 1,040 |
| Tokyu Navision Co., Ltd. | 96 |
| Tokyu Travel Entertainment Co., Ltd. | 60 |
| Tokyu Streamline Co., Ltd. | 19 |
| Sub-total | 1,216 |
| Total | 36,373 |

(2) Apart from the afore-mentioned arrangements, the company has taken out commitments to provide guarantees for bank borrowings of the following company.

| Company Name | Amount (¥ millions) |
|---------------------------|------------------------|
| Hokkaido Kitami Bus Corp. | 254 |
| Total | 254 |

(3)The company has submitted other financial arrangement similar to a guarantee against the bank borrowings of the following companies.

| Company Name | Amount (¥ millions) |
|---------------------------------------|------------------------|
| Tokyu Investments Singapore PTE. LTD. | 564 |
| Tokyu Finance & Accounting Co., Ltd. | 500 |
| Total | 1,064 |

The foreign currency denominated portions of the aforementioned other financial arrangement similar to guarantee amounts to Singapore Dollars of 8,300 million or 564 million yen.

7. Notes pertaining to subsidiaries and affiliates

Except where separately displayed, the subsidiaries and affiliates portion of amounts in assets and liabilities category is as follows;

(¥ million)

| | (+11111101 |
|---------------------------------|------------|
| Assets | 25,055 |
| Liabilities | |
| Advance receipts (see note 4) | 18,721 |
| Guarantee deposits (see note 4) | 19,049 |
| Others | 15,869 |

8. Dividend Limitation

As a result of accounting for assets at market value prior to amendment of Article 290, Paragraph 1, Section 6 of the Commercial Code in fiscal year 2002 net assets increased by 760 million yen.

9. (See note 5): Approval has been granted for the use of ¥5,307 million in funds from the Urban Railways

Improvement Reserve within one year.

135th Fiscal Year (From April 1, 2003 to March 31, 2004)

(3)The company has submitted other financial arrangement similar to a guarantee against the bank borrowings of the following companies.

| Company Name | Amount (¥ millions) |
|--------------------------------------|------------------------|
| Tokyu Finance & Accounting Co., Ltd. | 500 |
| | |
| Total | 500 |

7. Notes pertaining to subsidiaries and affiliates

Except where separately displayed, the subsidiaries and affiliates portion of amounts in assets and liabilities category is as follows;

(¥ million)

| | (+11111101 |
|---------------------------------|------------|
| Assets | 21,197 |
| Liabilities | |
| Guarantee Deposits (see note 4) | 17,512 |
| Others | 29,977 |
| | |
| | |

8. Dividend Limitation

As a result of accounting for assets at market value as stipulated in article 124, section 3 of the Commercial Code net assets increased by 17,845 million yen.

9. (See note 5): Same as at left

(Notes to the Income Statement)

| 134 th Fiscal Year (From April 1, 2002 to March 31, 2003) | 135 th Fiscal Year (From April 1, 2003 to March 31, 2004) |
|--|---|
| (See Note1) Includes the following entries related to dealings with Subsidiaries and affiliates. | 1.(See Note1) Includes 4,296 million yen related to dealing with subsidiaries and affiliates. |
| (¥ Millions) | |
| Dividend income 3,367 | |
| Others 895 | |
| (See Note2) Gain on sales of fixed assets (¥ Millions) | (See Note2) Gain on sales of fixed assets (¥ millions) |
| Land 48,410 Includes 10,965 million yen from gains on sales to | Cerulean Tower (Land and buildings) 4,2 |
| subsidiaries and affiliates. | Nihonbashi 1-chome project (Construction in progress 2,5 account) |
| | Setagaya-ku Yoga 4-chome (Land) 2,1 |
| | Yokohama station lot (Land) 1,6 |
| | Others 4 |
| | Total 11,1 |
| | Includes 31 million yen from gains on sales to subsidiaries and affiliates. |
| (See Note3) Loss on sales of fixed assets (\(\frac{4}{2}\) millions) | (See Note3) Loss on sales of fixed assets (¥ millions) |
| Land 16,155 Buildings 673 | Gran Deco hotel and ski resort (Buildings . Structures, etc.) 9,895 |
| Includes 11,564 million yen from losses on sales to | Hakone turnpike (Land, Structures, etc.) 6,527 |
| subsidiaries and affiliates. | Fuchu-cho, Aki-gun, Hiroshima Prefecture (Land, etc.) 1,194 |
| | Others 3,737 |
| | Total 21,354 |

| | (See Note5) Includes 2,165 million yen from dealings related with subsidiaries and affiliates. | |
|-------------|--|--|
| | | |
| | | |
| | | |

135th Fiscal Year (From April 1, 2003 to March 31, 2004)

2. Losses on impairment accounting (see note 4)

Calculations of impairment losses were conducted by grouping assets in the smallest cash flow generating unit that was largely independent of other assets or asset groups. As a result, in fiscal 2003, for 24 cases of fixed asset groups where market value was significantly below book value in line with the continued fall in land prices, and fixed asset groups exhibiting significant deteriorations in profitability based on declines in lease-property related rent-levels, book-value was written down to recoverable levels, and that write-down reported as an impairment loss resulting in an extraordinary loss of 35,521 million yen.

| Region | Main cases | Туре | Segme nt | Impairment loss (¥ million) |
|-----------------------|---|---------------------|------------------------------------|-----------------------------------|
| Tokyo metropolitan | Mainly leased commercial land, buildings, etc. Total 6 cases | Land & Buildings | Real Estate Other | 10,114 |
| Chubu and Hokuriku | Mainly leased real estate, buildings, etc. Total 6 cases | Land & Buildings | Real Estate Headq uarters | 7,373 |
| Kinki | Mainly leased golf courses, land, buildings etc. Total 6 cases | Land | Real Estate Headq uarters | 16,633 |
| Others | Mainly leased real estate, buildings, hotels etc. Total 6 cases | Land & Buildings | Real Estate Headq uarters | 1,399 |

| 134 th Fiscal Year (From April 1, 2002 to March 31, 2003) | 135 th Fiscal Year (From April 1, 2003 to March 31, 2004) |
|--|--|
| | Break down of impairment losses on a region-by-region basis. (*million) Tokyo metropolitan area 10,114 (Land=1,059; Buildings and structures=3,109; Others=5,944) Chubu and Hokuriku area 7,373 (Land=6,413; Buildings and structures 552; Others=407) Kinki area 16,633 (Land=14,165; Buildings and structures=399; Others=2,069) Other regions 1,399 (Land=1,070; Buildings and structures 291; Others=37) |
| | The recoverable value of this asset group was calculated by the fair value method, or value in use. Calculations of recoverable amount using the fair value method were assessed in line with land values and other factors or the discount cash flow method. Calculations of recoverable values using value in use were calculated by discounting future cash flows at 5.0%. |

- Finance lease transactions other than those by which the ownership of leased assets is transferred to lessees
 - Leased asset acquisition cost equivalents, accumulated depreciation equivalents, and balance equivalents at the end of the period

(Millions of Yen)

| | | (1171 | IIIIolis of Tell) |
|---|------------------------------------|--------------------------------------|---|
| | Acquisition cost equivalents | Accumulated depreciation equivalents | Balance equivalents at the end of period |
| Real estate business fixed assets | 16 | 7 | 8 |
| Hotel business fixed assets | 499 | 180 | 319 |
| Other business fixed assets | 76 | 15 | 61 |
| Fixed assets related to Headquarters | 503 | 283 | 219 |
| Total | 1,095 | 486 | 609 |

Note: Since the outstanding lease commitment equivalents (as of the end of the period) constitute an immaterial portion of tangible fixed assets (as of the end of the period), the acquisition cost equivalents are calculated using the interest expense inclusive method.

(2) Outstanding lease commitment equivalents

(Millions of Yen)

| Within 1 year | 176 |
|------------------|-----|
| More than 1 year | 432 |
| Total | 609 |

Note: Since the outstanding lease commitment (as of the end of the period) constitute an immaterial portion of tangible fixed assets (as of the end of the period), the outstanding lease commitment equivalents (as of the end of the period) are calculated using the interest expense inclusive method.

- 135th Fiscal Year (From April 1, 2003 to March 31, 2004)
- 1. Finance lease transactions other than those by which the ownership of leased assets is transferred to lessees
 - Leased asset acquisition cost equivalents, accumulated depreciation equivalents, and balance equivalents at the end of the period

(Millions of Yen)

| | Acquisition cost equivalents | Accumulated depreciation equivalents | Balance equivalents at the end of period |
|---|------------------------------|--------------------------------------|---|
| Real estate business fixed assets | 96 | 28 | 68 |
| Fixed assets related to Headquarters | 459 | 311 | 147 |
| Total | 555 | 339 | 215 |

Same as in left column

(2) Outstanding lease commitment equivalents

(Millions of Yen)

 Within 1 year
 98

 More than 1 year
 117

 Total
 215

Same as in left column

| (3)Lease rental charge and depreciation equivalents | | (3) Lease rental charge and depreciation equivalents | |
|---|-------------------|--|-------------------|
| | (Millions of Yen) | | (Millions of Yen) |
| Lease rental charge | 165 | Lease rental charge | 96 |
| Depreciation equivalents | 165 | Depreciation equivalents | 96 |

| 134 th Fiscal Year (From April 1, 2002 to March 31, 2003) | | 135 th Fiscal Year (From April 1, 2003 to March 31, 2004) | |
|--|----------------|--|-------------------|
| (4) Method of calculating depreciation equival | ents | (4) Method of calculating depreciati | on equivalents |
| Depreciation equivalents are calculated as | suming the | Same as in left col | umn |
| lease period to be the useful life and salvage | value to be | | |
| zero. | : | | |
| 2.Operating leases | | 2. Operating leases | |
| (Mil | lions of Yen) | | (Millions of Yen) |
| (Lessees) Outstanding lease commitments | | (Lessees) Outstanding lease commitments | |
| Within 1 year | 1,795 | Within 1 year | |
| More than 1 year | 20,819 | More than 1 year | 4,392 |
| Total | 22,614 | Total | 4,995 |
| (Lessors) Outstanding lease commitments | | (Lessors) Outstanding lease com | mitments |
| (Mil | llions of Yen) | | (Millions of Yen) |
| Within 1 year | 500 | Within 1 year | 506 |
| More than 1 year | 992 | More than 1 year | 853 |
| Total | 1,493 | Total | 1,359 |
| | | A remaining lease fee of 15,705 million yen in the | |
| | | Tokyu Hotel Chain Co., Ltd. lease | e agreement is |
| | | guaranteed. | |

(Marketable securities)

Investments in subsidiaries and affiliates, with market value

(Millions of Yen)

| | 134 th Fiscal Year (From April 1, 2002 to March 31, 2003) | | 135 th Fiscal Year (From April 1, 2003 to March 31, 2004) | | 0 | |
|--------------|--|--------------|--|------------------------|--------------|------------|
| | Balance sheet value | Market value | Difference | Balance sheet value | Market value | Difference |
| Subsidiaries | 52,914 | 46,597 | (6,316) | 2,554 | 6,507 | 3,953 |
| Affiliates | 24,924 | 26,424 | 1,500 | 73,559 | 268,724 | 195,164 |
| Total | 77,838 | 73,022 | (4,816) | 76,113 | 275,232 | 199,118 |

Deferred tax accounting

1. Main components of deferred tax assets and liabilities

(Millions of Yen) 134th Fiscal Year 135th Fiscal Year (as at March 31, 2004) (as at March 31, 2003) Deferred tax assets Appraisal loss on investments in subsidiaries and affiliates 43,420 14,735 Difference arising from corporate split of subsidiaries and 14,526 affiliates Losses on impairment accounting 14,453 Reserve for employees' retirement benefits 11,714 12,612 Loss on valuation of fixed assets 5,338 5,365 Allowance for doubtful accounts 5,792 4,967 4,922 Deficit brought forward Appraisal loss on real estate 1.439 3,097 2,034 Accrued expenses 1,591 1,490 Depreciation surplus Reserve for employees' bonuses 1,293 1,448 Appraisal loss on investment securities 72 720 Reserve for directors' retirement benefits 497 519 Discount on bond premiums 321 301 Accrued business tax, business office tax 1,397 23 Reserve for loss on business investment 6,250 801 743 Other 110,648 Deferred tax assets subtotal 51,245 Valuation allowances (8,083)(19,842)Total deferred tax assets 43,162 90,805 Deferred tax liabilities Gain on valuation of investments in stocks of affiliated companies accompanying the splitting off of companies (14,526)Gain from establishment of retirement benefit trust (2,850)(14,178)Unrealized holding gains (losses) on securities (551)(12,243)Other (71) (92)Total deferred tax liabilities (3,474)(41,040)

| Net deferred tax assets | 39,687 | 49,764 |
|-------------------------|--------|--------|

2. The main reasons for the difference between the legal tax rate and the corporation and other tax rate after application of tax benefit accounting. As a loss before income tax was reported for 135th fiscal term this item is not recorded here. Figures for the 134th fiscal year are shown below.

| | 134 th Fiscal Year (as at March 31, 2003) | |
|---|---|--|
| | % | |
| Statutory effective tax rate | 42.1 | |
| (Adjustment) | | |
| Deferred tax assets related to valuation allowances | 28.7 | |
| Entertainment and other expenses not permanently counted as deductibles | 0.8 | |
| Resident tax per capita levy | 0.2 | |
| Dividend income and other items not permanently counted as gains | (5.0) | |
| Downward revision of deferred tax assets at the end of the fiscal year due to changes in the tax rate | 3.4 | |
| Other | (0.2) | |
| Tax rate of corporate and other taxes, following the application of Tax Effect | 70.0 | |

3. Revision of figures for both deferred tax assets and deferred tax liabilities, as a result of changes to the tax rates of corporate and other taxes

134th fiscal term (March 31, 2003)

Accompanying the announcement on March 31, 2003 of the law (Law No. 9, 2003) to partially revise the Local Taxes Act and other laws, the statutory effective tax rate used to calculate both the deferred tax assets and deferred tax liabilities of the 135th fiscal year (limited to items expected to liquidated from April 1,2004 onwards) was changed, from the 42.1% of the 134th fiscal year to 40.5%. As a result of this change, the value of deferred tax assets (the amount minus deferred tax liabilities) declined by 781 million yen, and the adjustment figure for corporate and other taxes, recorded as an expense in 135th fiscal year, increased by the same amount.

Per share information

| 134 th Fiscal Year | | 135 th Fiscal Year | |
|---|------------------|--|------------------------|
| (From April 1, 2002 to | | (From April 1, 2003 to | |
| March 31, 2003) | - | March 31, 2004 | 1) |
| Net assets per share Net income per share | ¥239.64 ¥6.07 | Net assets per share | ¥196.02 |
| Net income per share(diluted) | ¥5.68 | Net loss per share | ¥55.57 |
| Starting from this fiscal year, the "Accounting Standards Concerning Annual Net Profit Per Share" (Accounting Standard Bulleting for Business Enterprises, No.2) and the "Guidelines for Applying the Accounting Standards Concerning Annual Net Profit Per Share" (Accounting Standards Application Guideline Bulletin for Business Enterprises, No.4) are applicable. If the above Accounting Standards and Guidelines had been applied to the previous fiscal year, per share information would be as follows: | | The company has convertible bornet loss per share was reported for income per share figures have not | or the period adjusted |
| Net assets per share | ¥229.12 | | |
| Net income per share | ¥6.79 | | |
| Net income per share(diluted) | ¥6.57 | | |
| | | | |

Note: The basis for the calculation of net income (loss) per share and the net income per share after adjustment for residual securities is as follows:

| | 134 th Fiscal Year (From April 1, 2002 to March 31, 2003) | 135 th Fiscal Year (From April 1, 2003 to March 31, 2004) |
|--|--|--|
| Net income or loss per share: | | |
| Net income (loss) (¥million) | 6,950 | (63,106) |
| Amount not attributable to ordinary shareholders (¥million) | 82 | |
| Of which bonuses paid executive officers as part of the appropriation of surplus | 82 | |
| Net income (losses) attributable to ordinary shares | 6,868 | (63,106) |
| Average number of outstanding ordinary shares during the year (thousand of shares) | 1,131,037 | 1,135,576 |
| Net income per share after adjustment for residual securities | | |
| Net income adjustment (¥million) | 34 | |

| Of which, interest expense (after deducting tax equivalent) | 34 | |
|---|---|---|
| Increase in the number of ordinary shares (thousands of shares) | 83,642 | |
| Of which, convertible bonds | 83.642 | |
| Summary of residual securities not included in the calculation of diluted net | 33 rd unsecured convertible bonds. Details as shown in 'Details of | 51 st unsecured convertible bonds. Yen convertible bonds due 2007 |
| income per share due to lack to of their dilutive effect | Convertible Bonds' | Details as shown in 'Details of Convertible Bonds' |

(Note 1): 'Details of Convertible Bonds' mentioned in the item of "Summary of residual securities not included in the calculation of diluted net income per share due lack to of their dilutive effect" of the 134th and the 135th fiscal year are described in the Security Report of the Company filed on June 30,2003 and June 30, 2004, respectively.

I . Issuance of unsecured bonds

At a board meeting of the Company held on May 27, 2003, it was resolved to issue unsecured bonds on the following conditions.

- 1. 54th unsecured bond (3-year bond)
 - (1) Total amount to be issued: 10 billion ven
 - (2) Issue price:¥100 with a nominal value of ¥100
 - (3) Interest rate: 0.48% per year
 - (4) Payment date: June 25,2003
 - (5) Redemption date: June 26, 2006
 - (6) Use of proceeds:

The proceeds will be used for the redemption of corporate bonds and capital expenditure.

- 2. 55th unsecured bond (4-year bond)
 - (1) Total amount to be issued: 20 billion yen
 - (2) Issue price: ¥100 with a nominal value of ¥100
 - (3) Interest rate: 0.58% per year
 - (4) Payment date: June 25, 2003
 - (5) Redemption date: June 26, 2007
 - (6) Use of proceeds:

The proceeds will be used for the redemption of corporate bonds and capital expenditure.

3. Special conditions (54th and 55th unsecured bonds

While ever any of the bonds listed above have an unredeemed balance outstanding, if the Company is to establish a right of pledge or offer reserved assets to back unsecured bonds that have already been issued in Japan, or other unsecured bonds that will be issued, then, based on the Secured Debenture Trust Law, the Company will also establish equal-ranking rights of pledge or offer reserved assets to back these bonds. If necessary, The Company will establish additional rights of pledge; add, exchange, or exclude reserved assets; or establish a right of pledge that the bond management company may deem appropriate.

If the Company violates these conditions, then the company shall forfeit the advantage with respect to the maturity date of the bonds.

135th Fiscal Year (From April 1, 2003 to March 31, 2004)

I . Issuance of unsecured bonds

At a board meeting of the Company. held on May 17, 2004, it was resolved to issue unsecured bonds on the following conditions.

- 1. 58th unsecured bond (5-year bond)
 - (1) Total amount to be issued: 15 billion yen
 - (2) Issue price:¥100 with a nominal value of ¥100
 - (3) Interest rate: 1.01% per year
 - (4) Payment date: June 18,2004
 - (5) Redemption date: June 18,2009
 - (6) Use of proceeds:

The proceeds will be used for the redemption of corporate bonds and capital expenditure.

- 2. 59th unsecured bond (10-year bond)
 - (1) Total amount to be issued: 15 billion yen
 - (2) Issue price: ¥100 with a nominal value of ¥100
 - (3) Interest rate: 2.06% per year
 - (4) Payment date: June 18,2004
 - (5) Redemption date: June 18,2014
 - (6) Use of proceeds:

The proceeds will be used for the redemption of corporate bonds and capital expenditure.

- 3. 60th unsecured bond (15-year bond)
 - (1) Total amount to be issued: 10 billion yen
 - (2) Issue price:\frac{\pma}{100} with a nominal value of \frac{\pma}{100}
 - (3) Interest rate: 2.70% per year
 - (4) Payment date: June 18,2004
 - (5) Redemption date: June 18,2019
 - (6) Use of proceeds:

The proceeds will be used for the redemption of corporate bonds and capital expenditure.

4. Special conditions

While ever any of the bonds listed above have an unredeemed balance outstanding, if the Company is to establish a right of pledge to back unsecured bonds that have already been issued in Japan, or other unsecured bonds that will be issued, then, based on the Secured Debenture Trust

4. 56th unsecured bond (5-year bond)

(1) Total amount to be issued: 15 billion yen

(2) Issue price:¥100 with a nominal value of ¥100

(3) Interest rate: 0.70% per year (4) Payment date: June 25, 2003

(5) Redemption date: June 25,2008

134th Fiscal Year (From April 1, 2002 to March 31, 2003) Law, the Company will also establish equalranking rights of pledge to back these bonds. In accordance, while ever any of the bonds listed above have an unredeemed balance outstanding, the claims of later unsecured bonds that have already been issued in

135th Fiscal Year (From April 1, 2003 to March 31, 2004)

(6) Use of proceeds:

The proceeds will be used for the redemption of corporate bonds and capital expenditure.

5. 57th unsecured bond (7-year bond)

- (1) Total amount to be issued: 15 billion yen
- (2) Issue price:¥100 with a nominal value of ¥100
- (3) Interest rate: 1.02% per year
- (4) Payment date: June 25,2003
- (5) Redemption date: June 25,2010
- (6) Use of proceeds:

The proceeds will be used for the redemption of corporate bonds and capital expenditure.

6. Special conditions (56th and 57th unsecured bonds)

While ever any of the bonds listed above have an unredeemed balance outstanding, if The Company is to establish a right of pledge to back unsecured bonds that have already been issued in Japan, or other unsecured bonds that will be issued (excluding bonds with a clause concerning the conversion of attached security rights), then, based on the Secured Debenture Trust Law, The Company will also establish equal-ranking rights of pledge to back these bonds.

If The Company violates these conditions, then the company shall forfeit the advantage with respect to the maturity date of the bonds.

II. Acquisition of treasury stock

At a general shareholders' meeting of the Company held on June 27, 2003, approval was granted for the company to acquire treasury stock as follows, in accordance with Article 210 of the Commercial Code of Japan.

Reason for the acquisition of treasury stock:
 In accordance with Article 210 of the
 Commercial Code, treasury stock will be
 acquired to enable capital policies to be
 conducted.

2. Details of acquisition

- (1) Type of stock to be acquired:
 - Common Shares of The Company.
- (2) Total number of shares to be acquired: 20 million shares (maximum)

(Proportion of issued stock: 1.75%)

(3) Total cost of shares acquisition:

10 billion yen (maximum)

Japan, or other bonds except for unsecured bonds that will be issued, may be subordinated.

If the Company violates these conditions, then the company shall forfeit the advantage with respect to the maturity date of the bonds.

Breakdown of Share Certificates, etc. Owned and/or Traded by Tender III. Offeror and Specially Related Parties Breakdown of Ownership of Share Certificates, etc. as of the Date hereof

1.

(1) Ownership of Share Certificates, etc. of Tender Offeror

| Breakdown | Number of Share Certificates,etc. Owned | Number of Share Certificates, etc. Provided in Article 7, Paragraph 3, Item 2 of the Cabinet Ordinance | Number of Share Certificates Provided in Article 7, Paragraph 3, Item 3 of the Cabinet Ordinance |
|--|---|--|--|
| Share Certificate | 67,483,580 | | |
| Warrant Instrument | | | |
| Certificate of Right to Acquire Shares | | | |
| Certificate of Bond with Right to Acquire Shares | | | |
| Deposit Receipt for Shares, etc. | | | |
| Total | 67,483,580 | | |
| Total Number of Share Certificates, etc. Owned | 67,483,580 | | |
| (Total Number of Latent Share Certificates, etc.) | () | | |

(2) Ownership of Share Certificates, etc. of Specially Related Parties (in aggregate)

| Breakdown | Number of Share Certificates, etc. Owned | Number of Share Certificates, etc. Provided in Article 7, Paragraph 3, Item 2 of the Cabinet Ordinance | Number of Share Certificates, etc. Provided in Article 7, Paragraph 3, Item 3 of the Cabinet Ordinance |
|---|--|--|--|
| Share Certificate | 4,849,839 | 520,000 | |
| Warrant Instrument | | | |
| Certificate of Right to Acquire Shares | | | |
| Certificate of Bond with Right to Acquires Shares | | | |
| Deposit Receipt for Shares, etc | | | |
| Total | 4,849,839 | 520,000 | |

| Breakdown | Number of Share Certificates, etc. Owned | Number of Share Certificates, etc. Provided in Article 7, Paragraph 3, Item 2 of the Cabinet Ordinance | Number of Share Certificates, etc. Provided in Article 7, Paragraph 3, Item 3 of the Cabinet Ordinance |
|---|--|--|--|
| Total Number of Share Certificates, etc. Owned | 4,849,839 | 520,000 | |
| (Total Number of Latent Share Certificates, etc.) | () | | |

(3) Ownership of Share Certificates, etc. of Each Specially Related Party

| Ownership of Share Certificates, etc. of Each Specially Related Party | | | | |
|---|--|---------|----|--|
| Name | Shiroki Corporation | | | |
| Address | 2, Kirihara-Cho, Fujisawa-shi, Kanagawa, Japan | | | |
| Contents of Business | Manufacturing of automobile parts | | | |
| Person to Contact | Mori Hamada & Matsumoto Marunouchi Kitaguchi Building, 6-5, Marunouchi -1 chome, Chiyoda-ku, Tokyo, Japan Tel: 03-5223-7777 | | | |
| Relationship with Tender Offeror | Special Capital Related Com | pany | | |
| Breakdown | Number of Share Certificates, etc. Owned Number of Share Certificates, etc. Provided in Article 7, Paragraph 3, Item 2 of the Cabinet Ordinance Number of Share Cettificates, etc. Provided in Article 7, Paragraph 3, Item 2 of the Cabinet Ordinance | | | |
| Share Certificate | 13,259 | 520,000 | | |
| Warrant Instrument | | | | |
| Certificate of Right to Acquire Shares | | | | |
| Certificate of Bond with Right to Acquire Shares | | | | |
| Deposit Receipt for Shares, etc. | | | | |
| Total | 13,259 520,000 | | | |
| Total Number of Certificates, etc. Owned | 13,259 520,000 | | | |
| (Total Number of Latent Share Certificates, etc.) | . () | () | () | |

| Name | Tokyu Air Cargo Co., Ltd. | | | | |
|--|--|------|--|--|--|
| Address | 15-13, Nampeidai-cho, Shibuya-ku, Tokyo, Japan | | | | |
| Contents of Business | Automobile transport services, air freight and ship cargo forwarding agent services | | | | |
| Person to Contact | Mori Hamada & Matsumoto Marunouchi Kitaguchi Building, 6-5, Marunouchi-1chome, Chiyoda-ku, Tokyo, Japan Tel: 03-5223-7777 | | | | |
| Relationship with Tender Offeror | Special Capital Related Com | pany | | | |
| Breakdown | Number of Share Certificates, etc. Owned Number of Share Certificates, etc. Provided in Article 7, Paragraph 3, Item 2 of the Cabinet Ordinance Number of Share Certificates, etc. Provide in Article 7, Item 3 of the Cabinet Ordinance | | | | |
| Share Certificate | 140,000 | | | | |
| Warrant Instrument | | | | | |
| Certificate of Right to Acquire Shares | | | | | |
| Certificate of Bond with Right to Acquire Shares | | | | | |
| Deposit Receipt for Shares, etc. | | | | | |
| Total | 140,000 | | | | |
| Total Number of Certificates, etc. Owned | 140,000 | | | | |
| (Total Number of Latent Share Certificates, etc.) | () | | | | |

| Name | Tokyu Facility Service Co., Ltd. | | | | |
|---|---|---------|--|--|--|
| Address | 7-1, Higashiyama-3 chome, Meguro-ku, Tokyo, Japan | | | | |
| Contents of Business | Buildings and structures maintenance services | | | | |
| Person to Contact | Mori Hamada & Matsumoto Marunouchi Kitaguchi Building, 6-5, Marunouchi-1chome, Chiyoda-ku, Tokyo, Japan Tel: 03-5223-7777 | | | | |
| Relationship with Tender Offeror | Special Capital Related Com | pany | | | |
| Breakdown | Number of Share Certificates, etc. Owned Certificates, etc. Owned Number of Share Certificates, etc. Provided in Article 7, Paragraph 3, Item 2 of the Cabinet Ordinance Number of Share Certificates, etc. Provided in Article 7, Paragraph 3 of the Cabinet Ordinance | | | | |
| Share Certificate | 126,970 | | | | |
| Warrant Instrument | | | | | |
| Certificate of Right to Acquire Shares | | | | | |
| Certificate of Bond with Right to Acquire Shares | | | | | |
| Deposit Receipt for Shares, etc. | | | | | |
| Total | 126,970 | 126,970 | | | |
| Total Number of Certificates, etc. Owned | 126,970 | | | | |
| (Total Number of Latent Share Certificates, etc.) | () | | | | |

| Name | Tokyu Logistic Co., Ltd. | | | | |
|--|---|---------|--|--|--|
| Address | 13-5, Minamiooi-1 chome, Shinagawa-ku, Tokyo, Japan | | | | |
| Contents of Business | Automobile transport services, Warehousing services | | | | |
| Person to Contact | Mori Hamada & Matsumoto Marunouchi Kitaguchi Building, 6-5, Marunouchi-1chome, Chiyoda-ku, Tokyo, Japan Tel: 03-5223-7777 | | | | |
| Relationship with Tender Offeror | Special Capital Related Com | pany | | | |
| Breakdown | Number of Share Certificates, etc. Owned Number of Share Certificates, etc. Owned Number of Share Certificates, etc. Provided in Article 7, Paragraph 3, Item 2 of the Cabinet Ordinance Number of Share Certificates, etc. Provided in Article 7, Paragraph 3, Item 2 of the Cabinet Ordinance Ordinance | | | | |
| Share Certificate | 405,143 | | | | |
| Warrant Instrument | | | | | |
| Certificate of Right to Acquire Shares | | | | | |
| Certificate of Bond with Right to Acquire Shares | | | | | |
| Deposit Receipt for Shares, etc. | | | | | |
| Total | 405,143 | 405,143 | | | |
| Total Number of Certificates, etc. Owned | 405,143 | | | | |
| (Total Number of Latent Share Certificates, etc.) | () | | | | |

| Name | Izukyu Corporation | | | | |
|--|--|--|---|--|--|
| Address | 21-6, Dogenzaka-1 chome, Shibuya, Tokyo, Japan | | | | |
| Contents of Business | Railways, Sales and leasing of real estate and buildings, Incidental services in connection with lot sales of law, Insurance agency services | | | | |
| Person to Contact | Mori Hamada & Matsumoto Marunouchi Kitaguchi Building, 6-5, Marunouchi-1chome, Chiyoda-ku, Tokyo, Japan Tel: 03-5223-7777 | | | | |
| Relationship with Tender Offeror | Special Capital Related Com | pany | | | |
| Breakdown | Number of Share Certificates, etc. Owned | Number of Share Certificates, etc. Provided in Article 7, Paragraph 3, Item 2 of the Cabinet Ordinance | Number of Share Certificates, etc. Provided in Article 7, Paragraph 3, Item 3 of the Cabinet Ordinance | | |
| Share Certificate | 136,352 | | | | |
| Warrant Instrument | | | | | |
| Certificate of Right to Acquire Shares | | | | | |
| Certificate of Bond with Right to Acquire Shares | | | | | |
| Deposit Receipt for Shares, etc. | | | | | |
| Total | 136,352 | | | | |
| Total Number of Certificates, etc. Owned | 136,352 | | | | |
| (Total Number of Latent Share Certificates ,etc.) | () | | | | |

| Name | Tokyu Agency Inc. | | | |
|---|--|--|---|--|
| Address | 8-18, Akasaka-4 chome, Minato-ku, Tokyo, Japan | | | |
| Contents of Business | Advertising agency | | | |
| Person to Contact | Mori Hamada & Matsumoto Marunouchi Kitaguchi Building, 6-5, Marunouchi-Ichome, Chiyoda-ku, Tokyo, Japan Tel: 03-5223-7777 | | | |
| Relationship with Tender Offeror | Special Capital Related Com | pany | | |
| Breakdown | Number of Share Certificates, etc. Owned | Number of Share Certificates, etc. Provided in Article 7, Paragraph 3, Item 2 of the Cabinet Ordinance | Number of Share Certificates, etc. Provided in Article 7, Paragraph 3, Item 3 of the Cabinet Ordinance | |
| Share Certificate | 492,798 | | | |
| Warrant Instrument | | | | |
| Certificate of Right to Acquire Shares | | | | |
| Certificate of Bond with Right to Acquire Shares | | | | |
| Deposit Receipt for Shares, etc. | | | | |
| Total | 492,798 | | | |
| Total Number of Certificates, etc. Owned | 492,798 | | | |
| (Total Number of Latent Share Certificates, etc.) | () | | | |

| Name | Tokyu Store Chain Co., Ltd. | | | | |
|--|--|--|---|--|--|
| Address | 21-12, Kamimeguro-1 chome, Meguro-ku, Tokyo, Japan | | | | |
| Contents of Business | Operation of supermarkets | | | | |
| Person to Contact | Mori Hamada & Matsumoto Marunouchi Kitaguchi Building, 6-5, Marunouchi-1chome, Chiyoda-ku, Tokyo, Japan Tel: 03-5223-7777 | | | | |
| Relationship with Tender Offeror | Special Capital Related Com | pany | | | |
| Breakdown | Number of Share Certificates, etc. Owned | Number of Share Certificates ,etc. Provided in Article 7, Paragraph 3, Item 2 of the Cabinet Ordinance | Number of Share Certificates, etc. Provided in Article 7, Paragraph 3, Item 3 of the Cabinet Ordinance | | |
| Share Certificate | 1,731,284 | | | | |
| Warrant Instrument | | | | | |
| Certificate of Right to Acquire Shares | | | | | |
| Certificate of Bond with Right to Acquire Shares | | | | | |
| Deposit Receipt for Shares, etc. | | | | | |
| Total | 1,731,284 | *** | | | |
| Total Number of Certificates, etc. Owned | 1,731,284 | | | | |
| (Total Number of Latent Share Certificates, etc.) | () | | | | |

| Name | Tokyu Recreation Co., Ltd. | | | |
|--|---|------|--|--|
| Address | 29-1, Kabukicho-1 chome, Shinjuku-ku, Tokyo, Japan | | | |
| Contents of Business | Operation of movie theaters and the other amusement facilities | | | |
| Person to Contact | Mori Hamada & Matsumoto Marunouchi Kitaguchi Building, 6-5, Marunouchi-1chome, Chiyoda-ku, Tokyo, Japan Tel: 03-5223-7777 | | | |
| Relationship with Tender Offeror | Special Capital Related Com | pany | | |
| Breakdown | Number of Share Certificates, etc. Owned Certificates, etc. Provided in Article 7, Paragraph 3, Item 2 of the Cabinet Ordinance Number of Share Certificates, etc. Provide Article 7, Paragraph 3, I 3 of the Cabinet Ordina | | | |
| Share Certificate | 439,605 | | | |
| Warrant Instrument | | | | |
| Certificate of Right to Acquire Shares | | | | |
| Certificate of Bond with Right to Acquire Shares | | | | |
| Deposit Receipt for Shares, etc. | | | | |
| Total | 439,605 | | | |
| Total Number of Certificates, etc. Owned | 439,605 | | | |
| (Total Number of Latent Share Certificates, etc.) | () | | | |

| Name | Shari bus, Inc. | | | | |
|--|--|--|---|--|--|
| Address | 16-16, Minato-machi, Shari-cho, Shari-gun, Hokkaido, Japan | | | | |
| Contents of Business | Operation of vehicles to serve to transport general passengers and Charter operation of vehicles to transport passengers. | | | | |
| Person to Contact | Mori Hamada & Matsumoto Marunouchi Kitaguchi Building, 6-5, Marunouchi-Ichome, Chiyoda-ku, Tokyo, Japan Tel: 03-5223-7777 | | | | |
| Relationship with Tender Offeror | Special Capital Related Cor | mpany | | | |
| Breakdown | Number of Share Certificates, etc. Owned | Number of Share Certificates, etc. Provided in Article 7, Paragraph 3, Item 2 of the Cabinet Ordinance | Number of Share Certificates, etc. Provided in Article 7, Paragraph 3, Item 3 of the Cabinet Ordinance | | |
| Share Certificate | 60,770 | | | | |
| Warrant Instrument | | | *** | | |
| Certificate of Right to Acquire Shares | | | | | |
| Certificate of Bond with Right to Acquire Shares | | | | | |
| Deposit Receipt for Shares, etc. | | | | | |
| Total | 60,770 | | | | |
| Total Number of Certificates, etc. Owned | 60,770 | | | | |
| (Total Number of Latent Share Certificates, etc.) | () | | | | |

| Name | Toyoko Industry Co., Ltd. | | | |
|--|---|--|---|--|
| Address | 55, Imaikamimachi, Nakahara-ku, Kawasaki-shi, Kanagawa, Japan | | | |
| Contents of Business | Design, manufacture of Railway rolling stocks relevant instruments, and Contracting services for renewal repairs and regular inspection | | | |
| Person to Contact | Mori Hamada & Matsumoto Marunouchi Kitaguchi Building, 6-5, Marunouchi-1chome, Chiyoda-ku, Tokyo, Japan Tel: 03-5223-7777 | | | |
| Relationship with Tender Offeror | Special Capital Related Cor | npany | | |
| Breakdown | Number of Share Certificates, etc. Owned | Number of Share Certificates ,etc. Provided in Article 7, Paragraph 3, Item 2 of the Cabinet Ordinance | Number of Share Certificates, etc. Provided in Article 7, Paragraph 3, Item 3 of the Cabinet Ordinance | |
| Share Certificate | 144,541 | | | |
| Warrant Instrument | | | | |
| Certificate of Right to Acquire Shares | | | | |
| Certificate of Bond with Right to Acquire Shares | | | | |
| Deposit Receipt for Shares, etc. | | | | |
| Total | 144,541 | | | |
| Total Number of Certificates, etc. Owned | 144,541 | | | |
| (Total Number of Latent Share Certificates, etc.) | () | | | |

| Name | Tokyu Green System Co., Ltd. | | | |
|--|--|--|--|--|
| Address | 21-13, Aobadai-3 chome, Meguro-ku, Tokyo, Japan | | | |
| Contents of Business | Landscape gardening, Civil engineering and General construction | | | |
| Person to Contact | Mori Hamada & Matsumoto Marunouchi Kitaguchi Building, 6-5, Marunouchi-1chome, Chiyoda-ku, Tokyo, Japan Tel: 03-5223-7777 | | | |
| Relationship with Tender Offeror | Special Capital Related Cor | mpany | | |
| Breakdown | Number of Share Certificates, etc. Owned | Number of Share Certificates, etc. Provided in Article 7, Paragraph 3, Item 2 of the Cabinet Ordinance | Number of Share Certificates, etc. Provided in Article 7, Paragraph 3, Item 3 of the Cabinet Ordinance | |
| Share Certificate | 6,542 | | | |
| Warrant Instrument | | | | |
| Certificate of Right to Acquire Shares | | | | |
| Certificate of Bond with Right to Acquire Shares | | | | |
| Deposit Receipt for Shares, etc. | | | | |
| Total | 6,542 | | | |
| Total Number of Certificates, etc. Owned | 6,542 | | | |
| (Total Number of Latent Share Certificates, etc.) | () | | | |

| Name | Tokyu Hakuba Corporation | | | |
|---|--|--|--|--|
| Address | 6329-1, Hokujo, Hakuba-mura, Kitaazumi-gun, Nagano, Japan | | | |
| Contents of Business | Aerial cableway operation, Hotel and restaurant operations, Travel agency | | | |
| Person to Contact | Mori Hamada & Matsumoto Marunouchi Kitaguchi Building, 6-5, Marunouchi-1chome, Chiyoda-ku, Tokyo, Japan Tel: 03-5223-7777 | | | |
| Relationship with Tender Offeror | Special Capital Related Cor | npany | | |
| Breakdown | Number of Share Certificates, etc. Owned | Number of Share Certificates, etc. Provided in Article 7, Paragraph 3, Item 2 of the Cabinet Ordinance | Number of Share Certificates, etc. Provided in Article 7, Paragraph 3, Item 3 of the Cabinet Ordinance | |
| Share Certificate | 134,430 | | | |
| Warrant Instrument | | | | |
| Certificate of Right to Acquire Shares | | | | |
| Certificate of Bond with Right to Acquire Shares | | | | |
| Deposit Receipt for Shares, etc. | | | | |
| Total | 134,430 | | | |
| Total Number of Certificates, etc .Owned | 134,430 | | | |
| (Total Number of Latent Share Certificates, etc.) | () | | | |

| Name | Abashiri Kotsu, Inc. | | |
|--|--|--|--|
| Address | 3-1, Shinmachi-2 chome, Abashiri, Hokkaido, Japan | | |
| Contents of Business | Automobile transport services | | |
| Person to Contact | Mori Hamada & Matsumoto Marunouchi Kitaguchi Building, 6-5, Marunouchi-1chome, Chiyoda-ku, Tokyo, Japan Tel: 03-5223-7777 | | |
| Relationship with Tender Offeror | Special Capital Related Com | pany | |
| Breakdown | Number of Share Certificates, etc. Owned | Number of Share Certificates, etc. Provided in Article 7, Paragraph 3, Item 2 of the Cabinet Ordinance | Number of Share Certificates, etc. Provided in Article 7, Paragraph 3, Item 3 of the Cabinet Ordinance |
| Share Certificate | 40,488 | | |
| Warrant Instrument | | | |
| Certificate of Right to Acquire Shares | | | |
| Certificate of Bond with Right to Acquire Shares | | | |
| Deposit Receipt for Shares, etc. | | | |
| Total | 40,488 | | |
| Total Number of Certificates, etc. Owned | 40,488 | | |
| (Total Number of Latent Share Certificates, etc.) | () | | |

| Name | Jotetsu Corporation | | | |
|--|--|---|--|--|
| Address | 9-1-1, Toyohira-4jo, Toyohira-ku, Sapporo-shi, Hokkaido, Japan | | | |
| Contents of Business | | Operation of vehicles to transport general passengers and Charter operation of vehicles to transport passengers, Sales and lease of real estate | | |
| Person to Contact | Mori Hamada & Matsumoto Marunouchi Kitaguchi Building, 6-5, Marunouchi-1chome, Chiyoda-ku, Tokyo, Japan Tel: 03-5223-7777 | | | |
| Relationship with Tender Offeror | Special Capital Related Com | pany | | |
| Breakdown | Number of Share Certificates, etc. Owned | Number of Share Certificates, etc. Provided in Article 7, Paragraph 3, Item 2 of the Cabinet Ordinance | Number of Share Certificates, etc. Provided in Article 7, Paragraph 3, Item 3 of the Cabinet Ordinance | |
| Share Certificate | 14,394 | | | |
| Warrant Instrument | | | | |
| Certificate of Right to Acquire Shares | | | | |
| Certificate of Bond with Right to Acquire Shares | | | | |
| Deposit Receipt for Shares, etc. | | | | |
| Total | 14,394 | | | |
| Total Number of Certificates, etc. Owned | 14,394 | | | |
| (Total Number of Latent Share Certificates, etc.) | () | | | |

(3) Ownership of Share Certificates, etc. of Each Specially Related Party

| <u> </u> | incates, etc. of Each Special | if itelated i dity | | |
|--|--|--|--|--|
| Name | Shinobu Shimizu | | | |
| Address | 5-6, Nampeidai-cho, Shibuya-ku, Tokyo, Japan (address of the Tender Offeror) | | | |
| Contents of Business | Director of Tokyu Corporatio | Director of Tokyu Corporation | | |
| | Mori Hamada & Matsumoto | | | |
| B | Marunouchi Kitaguchi Buildi | ng, 6-5, Marunouchi -1 chome, C | hiyoda-ku, Tokyo, | |
| Person to Contact | Japan | | • • • | |
| | Tel: 03-5223-7777 | | | |
| Relationship with Tender Offeror | Director of the Tender Offero | r | | |
| Breakdown | Number of Share Certificates, etc. Owned | Number of Share Certificates,etc. Provided in Article 7, Paragraph 3, Item 2 of the Cabinet Ordinance | Number of Share Certificates, etc. Provided in Article 7, Paragraph 3, Item 3 of the Cabinet Ordinance | |
| Share Certificate | 1,308 | | | |
| Warrant Instrument | | | | |
| Certificate of Right to Acquire Shares | | | | |
| Certificate of Bond with Right to Acquire Shares | | | | |
| Deposit Receipt for Shares, etc. | | | | |
| Total | 1,308 | | | |
| Total Number of Certificates,etc.Owned | 1,308 | | | |
| (Total Number of Latent Share Certificates, etc.) | () | | | |

| Name | Tetsu Goto | | | |
|--|--|---|--|--|
| Address | 5-6, Nampeidai-cho, Shibuya-ku, Tokyo, Japan (address of the Tender Offeror) | | | |
| Contents of Business | Director of Tokyu Corporation | Director of Tokyu Corporation | | |
| | Mori Hamada & Matsumoto | | | |
| Person to Contact | Marunouchi Kitaguchi Building, 6-5, Marunouchi 1-chome, Chiyoda-ku, Tokyo, Japan | | | |
| | Tel: 03-5223-7777 | | | |
| Relationship with Tender Offeror | Director of the Tender Offeror | • | | |
| Breakdown | Number of Share Certificates, etc. Owned | Number of Share Certificates,etc.Provided in Article 7, Paragraph 3, Item 2 of the Cabinet Ordinance | Number of Share Certificates, etc. Provided in Article 7, Paragraph 3, Item 3 of the Cabinet Ordinance | |
| Share Certificate | 630,360 | | | |
| Warrant Instrument | | | | |
| Certificate of Right to Acquire Shares | | | | |
| Certificate of Bond with Right to Acquire Shares | | | | |
| Deposit Receipt for Shares, etc. | | | | |
| Total | 630,360 | | | |
| Total Number of Certificates,etc.Owned | 630,360 | | | |
| (Total Number of Latent Share Certificates, etc.) | () | | | |

| Name | Uzuhiko Tanaka | | |
|--|---|---|--|
| Address | 24-1, Dougenzaka-2 chome, Shibuya-ku, Tokyo, Japan (address of Tokyu Bunkamura Inc.) | | |
| Contents of Business | Director of Tokyu Bunkam | ura Inc. | |
| Person to Contact | Mori Hamada & Matsumoto Marunouchi Kitaguchi Building, 6-5, Marunouchi -1 chome, Chiyoda-ku, Tokyo, Japan Tel: 03-5223-7777 | | |
| Relationship with Tender Offeror | Director of Special Capital | Related Company | |
| Breakdown | Number of Share Certificates, etc. Owned | Number of Share Certificates,etc. Provided in Article 7, Paragraph 3, Item 2 of the Cabinet Ordinance | Number of Share Certificates, etc. Provided in Article 7, Paragraph 3, Item 3 of the Cabinet Ordinance |
| Share Certificate | 10,000 | | |
| Warrant Instrument | | | |
| Certificate of Right to Acquire Shares | | | |
| Certificate of Bond with Right to Acquire Shares | | | |
| Deposit Receipt for Shares, etc. | | | |
| Total | 10,000 | | |
| Total Number of Certificates,etc.Owned | 10,000 | | |
| (Total Number of Latent Share Certificates, etc.) | () | | |

| Name | Junichiro Nagata | | | |
|--|--|---|--|--|
| Address | 24-1, Dougenzaka-2 chome, Shibuya-ku, Tokyo, Japan (address of Tokyu Bunkamura Inc.) | | | |
| Contents of Business | Director of Tokyu Bunkamur | a Inc. | | |
| Person to Contact | Mori Hamada & Matsumoto Marunouchi Kitaguchi Building, 6-5, Marunouchi-1chome, Chiyoda-ku, Tokyo, Japan Tel: 03-5223-7777 | | | |
| Relationship with Tender Offeror | Director of Special Capital R | elated Company | | |
| Breakdown | Number of Share Certificates, etc. Owned | Number of Share Certificates,etc. Provided in Article 7, Paragraph 3, Item 2 of the Cabinet Ordinance | Number of Share Certificates, etc. Provided in Article 7, Paragraph 3, Item 3 of the Cabinet Ordinance | |
| Share Certificate | 1,000 | | **- | |
| Warrant Instrument | | | | |
| Certificate of Right to Acquire Shares | | | | |
| Certificate of Bond with Right to Acquire Shares | | | | |
| Deposit Receipt for Shares, etc. | | | | |
| Total | 1,000 | | | |
| Total Number of Certificates,etc.Owned | 1,000 | | | |
| (Total Number of Latent Share Certificates, etc.) | () | | | |

| Name | Mamoru Miura | | | |
|--|---|---|--|--|
| Address | 441, Amanuma, Chigasaki-shi, Kanagawa, Japan (address of Three Hundred Club Co., Ltd.) | | | |
| Contents of Business | Director of Three Hundred C | Club Co., Ltd. | | |
| Person to Contact | Mori Hamada & Matsumoto Marunouchi Kitaguchi Building, 6-5, Marunouchi-1chome, Chiyoda-ku, Tokyo, Japan | | | |
| | Tel: 03-5223-7777 | | | |
| Relationship with Tender Offeror | Director of Special Capital R | telated Company | | |
| Breakdown | Number of Share Certificates, etc. Owned | Number of Share Certificates,etc. Provided in Article 7, Paragraph 3, Item 2 of the Cabinet Ordinance | Number of Share Certificates, etc. Provided in Article 7, Paragraph 3, Item 3 of the Cabinet Ordinance | |
| Share Certificate | 76,881 | | | |
| Warrant Instrument | | | | |
| Certificate of Right to Acquire Shares | ļ | | | |
| Certificate of Bond with Right to Acquire Shares | | | | |
| Deposit Receipt for Shares, etc. | | | | |
| Total | 76,881 | | | |
| Total Number of Certificates,etc.Owned | 76,881 | | | |
| (Total Number of Latent Share Certificates, etc.) | () | | | |

| Name | Rokuro Ishikawa | | |
|--|---|---|--|
| Address | 441 Amanuma, Chigasaki-shi, Kanagawa, Japan (address of Three Hundred Club Co., Ltd.) | | |
| Contents of Business | Director of Three Hundred C | Club Co., Ltd. | |
| Person to Contact | Mori Hamada & Matsumoto Marunouchi Kitaguchi Building, 6-5, Marunouchi-1chome, Chiyoda-ku, Tokyo, Japan | | |
| | Tel: 03-5223-7777 | | |
| Relationship with Tender Offeror | Director of Special Capital R | telated Company | |
| Breakdown | Number of Share Certificates, etc. Owned | Number of Share Certificates,etc. Provided in Article 7, Paragraph 3, Item 2 of the Cabinet Ordinance | Number of Share Certificates, etc. Provided in Article 7, Paragraph 3, Item 3 of the Cabinet Ordinance |
| Share Certificate | 9,355 | | |
| Warrant Instrument | | | |
| Certificate of Right to Acquire Shares | | | |
| Certificate of Bond with Right to Acquire Shares | | | |
| Deposit Receipt for Shares, etc. | | | |
| Total | 9,355 | | |
| Total Number of Certificates,etc.Owned | 9,355 | | |
| (Total Number of Latent Share Certificates, etc.) | () | | |

| Name | Yutaka Yamada | | | |
|--|---|---|--|--|
| Address | 9-1-1, Toyohira-4jo, Toyohira-ku, Sapporo-shi, Hokkaido, Japan (address of Jotetsu Corporation) | | | |
| Contents of Business | Director of Jotetsu Corpora | tion | | |
| Person to Contact | Mori Hamada & Matsumoto Marunouchi Kitaguchi Building, 6-5, Marunouchi-1chome, Chiyoda-ku, Tokyo, Japan | | | |
| | Tel: 03-5223-7777 | | | |
| Relationship with Tender Offeror | Director of Special Capital | Related Company | | |
| Breakdown | Number of Share Certificates, etc. Owned | Number of Share Certificates,etc. Provided in Article 7, Paragraph 3, Item 2 of the Cabinet Ordinance | Number of Share Certificates, etc. Provided in Article 7, Paragraph 3, Item 3 of the Cabinet Ordinance | |
| Share Certificate | 1,189 | | | |
| Warrant Instrument | | | | |
| Certificate of Right to Acquire Shares | | | | |
| Certificate of Bond with Right to Acquire Shares | | | | |
| Deposit Receipt for Shares, etc. | | | | |
| Total | 1,189 | | | |
| Total Number of Certificates,etc.Owned | 1,189 | | | |
| (Total Number of Latent Share Certificates, etc.) | () | | | |

| Name | Akira Uetake | | | |
|--|---|---|--|--|
| Address | 22-3, Shibuya-2 chome, Shibuya-ku, Tokyo, Japan (address of Tokyu Computer System Co., Ltd.) | | | |
| Contents of Business | Director of Tokyu Computer System Co., Ltd. | | | |
| Person to Contact | Mori Hamada & Matsumoto Marunouchi Kitaguchi Building, 6-5, Marunouchi-1chome, Chiyoda-ku, Tokyo, Japan | | | |
| | Tel: 03-5223-7777 | | | |
| Relationship with Tender Offeror | Director of Special Capital Related Company | | | |
| Breakdown | Number of Share Certificates, etc. Owned | Number of Share Certificates,etc. Provided in Article 7, Paragraph 3, Item 2 of the Cabinet Ordinance | Number of Share Certificates, etc. Provided in Article 7, Paragraph 3, Item 3 of the Cabinet Ordinance | |
| Share Certificate | 7,000 | | | |
| Warrant Instrument | | | | |
| Certificate of Right to Acquire Shares | | | | |
| Certificate of Bond with Right to Acquire Shares | | | | |
| Deposit Receipt for Shares, etc. | | | | |
| Total | 7,000 | | | |
| Total Number of Certificates,etc.Owned | 7,000 | | | |
| (Total Number of Latent Share Certificates, etc.) | () | | | |

| Name | Tokuji Kase | | | |
|--|---|---|--|--|
| Address | 1-18, Nishi-8 chome, Minami 7-jo, Chuo-ku, Sapporo-shi, Hokkaido, Japan (address of Hokkaidoshinkanzai) | | | |
| Contents of Business | Director of Hokkaidoshinkanzai | | | |
| Person to Contact | Mori Hamada & Matsumoto Marunouchi Kitaguchi Building, 6-5, Marunouchi-1chome, Chiyoda-ku, Tokyo, Japan | | | |
| | Tel: 03-5223-7777 | | | |
| Relationship with Tender Offeror | Director of Special Capital Related Company | | | |
| Breakdown | Number of Share Certificates, etc. Owned | Number of Share Certificates,etc. Provided in Article 7, Paragraph 3, Item 2 of the Cabinet Ordinance | Number of Share Certificates, etc. Provided in Article 7, Paragraph 3, Item 3 of the Cabinet Ordinance | |
| Share Certificate | 7,000 | | | |
| Warrant Instrument | | | | |
| Certificate of Right to Acquire Shares | | | | |
| Certificate of Bond with Right to Acquire Shares | | | | |
| Deposit Receipt for Shares, etc. | | | | |
| Total | 7,000 | | | |
| Total Number of Certificates,etc.Owned | 7,000 | | | |
| (Total Number of Latent Share Certificates, etc.) | () | | | |

| Name | Shichiro Kawasaki | | | |
|--|---|--|--|--|
| Address | 5-3, Ohashi-1 chome, Meguro-ku, Tokyo, Japan (address of Tokyu Transses Corporation) | | | |
| Contents of Business | Director of Tokyu Transses Corporation | | | |
| Person to Contact | Mori Hamada & Matsumoto Marunouchi Kitaguchi Building, 6-5, Marunouchi-1chome, Chiyoda-ku, Tokyo, Japan | | | |
| | Tel: 03-5223-7777 | | | |
| Relationship with Tender Offeror | Director of Special Capital Related Company | | | |
| Breakdown | Number of Share Certificates, etc. Owned | Number of Share Certificates, etc. Provided in Article 7, Paragraph 3, Item 2 of the Cabinet Ordinance | Number of Share Certificates, etc. Provided in Article 7, Paragraph 3, Item 3 of the Cabinet Ordinance | |
| Share Certificate | 3,000 | | | |
| Warrant Instrument | | | | |
| Certificate of Right to Acquire Shares | | | | |
| Certificate of Bond with Right to Acquire Shares | | | | |
| Deposit Receipt for Shares, etc. | | | | |
| Total | 3,000 | | | |
| Total Number of Certificates, etc. Owned | 3,000 | | | |
| (Total Number of Latent Share Certificates, etc.) | () | | | |

| Name | Hiroshi Ishizuka | | | |
|---|---|---|--|--|
| Address | 14-13, Shibuya 2-chome, Shibuya-ku, Tokyo, Japan (address of Shibuya Chikagai Co., Ltd.) | | | |
| Contents of Business | Director of Shibuya Chikagai Co., Ltd. | | | |
| Person to Contact | Mori Hamada & Matsumoto Marunouchi Kitaguchi Building, 6-5, Marunouchi-1chome, Chiyoda-ku, Tokyo, Japan | | | |
| | Tel: 03-5223-7777 | | | |
| Relationship with Tender Offeror | Director of Special Capital | Related Company | | |
| Breakdown | Number of Share Certificates, etc. Owned | Number of Share Certificates,etc. Provided in Article 7, Paragraph 3, Item 2 of the Cabinet Ordinance | Number of Share Certificates, etc. Provided in Article 7, Paragraph 3, Item 3 of the Cabinet Ordinance | |
| Share Certificate | 14,438 | | | |
| Warrant Instrument | | | | |
| Certificate of Right to Acquire Shares | | | | |
| Certificate of Bond with Right to Acquire Shares | | | | |
| Deposit Receipt for Shares, etc. | <u></u> . | | | |
| Total | 14,438 | | | |
| Total Number of Certificates,etc.Owned | 14,438 | | | |
| (Total Number of Latent Share Certificates, etc.) | () | | | |

| Name | Yasuo Shinohara | | | |
|--|---|---|--|--|
| Address | 14-13, Shibuya-2 chome, Shibuya-ku, Tokyo, Japan (address of Shibuya Chikagai Co., Ltd.) | | | |
| Contents of Business | Director of Shibuya Chikagai Co., Ltd. | | | |
| Person to Contact | Mori Hamada & Matsumoto Marunouchi Kitaguchi Building, 6-5, Marunouchi-1chome, Chiyoda-ku, Tokyo, Japan | | | |
| Deletion of in with Tourist Office | Tel: 03-5223-7777 | D-lated Commence | | |
| Relationship with Tender Offeror | Director of Special Capital | Related Company | | |
| Breakdown | Number of Share Certificates, etc. Owned | Number of Share Certificates,etc. Provided in Article 7, Paragraph 3, Item 2 of the Cabinet Ordinance | Number of Share Certificates, etc. Provided in Article 7, Paragraph 3, Item 3 of the Cabinet Ordinance | |
| Share Certificate | 6,060 | | | |
| Warrant Instrument | | | | |
| Certificate of Right to Acquire Shares | | | | |
| Certificate of Bond with Right to Acquire Shares | | | | |
| Deposit Receipt for Shares, etc. | | | | |
| Total | 6,060 | | | |
| Total Number of Certificates, etc. Owned | 6,060 | | | |
| (Total Number of Latent Share Certificates, etc.) | () | | | |

| Name | Akihito Nakamura | Akihito Nakamura | | |
|--|---|---|--|--|
| Address | 22-10, Dougenzaka 1-chome, Shibuya-ku, Tokyo, Japan (address of Gold Pak Co., Ltd.) | | | |
| Contents of Business | Director of Gold Pak Co., Ltd. | | | |
| Person to Contact | Mori Hamada & Matsumoto Marunouchi Kitaguchi Building, 6-5, Marunouchi-1chome, Chiyoda-ku, Tokyo, Japan | | | |
| | Tel: 03-5223-7777 | | | |
| Relationship with Tender Offeror | Director of Special Capital | Related Company | | |
| Breakdown | Number of Share Certificates, etc. Owned | Number of Share Certificates,etc. Provided in Article 7, Paragraph 3, Item 2 of the Cabinet Ordinance | Number of Share Certificates, etc. Provided in Article 7, Paragraph 3, Item 3 of the Cabinet Ordinance | |
| Share Certificate | 15,000 | | *** | |
| Warrant Instrument | | | | |
| Certificate of Right to Acquire Shares | | | | |
| Certificate of Bond with Right to Acquire Shares | | | | |
| Deposit Receipt for Shares, etc. | | | | |
| Total | 15,000 | | | |
| Total Number of Certificates, etc. Owned | 15,000 | | | |
| (Total Number of Latent Share Certificates, etc.) | () | | | |

| Name | Shoji Tanaka | | |
|---|--|---|--|
| Address | 28-6, Udagawa-cho, Shibuya-ku, Tokyo, Japan (address of TMD Corporation) | | |
| Contents of Business | Director of TMD Corporation | | |
| Person to Contact | Mori Hamada & Matsumoto Marunouchi Kitaguchi Building, 6-5, Marunouchi-1chome, Chiyoda-ku, Tok Japan | | |
| | Tel: 03-5223-7777 | | |
| Relationship with Tender Offeror | Director of Special Capital | Related Company | |
| Breakdown | Number of Share Certificates, etc. Owned | Number of Share Certificates,etc. Provided in Article 7, Paragraph 3, Item 2 of the Cabinet Ordinance | Number of Share Certificates, etc. Provided in Article 7, Paragraph 3, Item 3 of the Cabinet Ordinance |
| Share Certificate | 1,532 | | |
| Warrant Instrument | | | |
| Certificate of Right to Acquire Shares | | | |
| Certificate of Bond with Right to Acquire Shares | | | |
| Deposit Receipt for Shares, etc. | | | |
| Total | 1,532 | | |
| Total Number of Certificates,etc.Owned | 1,532 | | |
| (Total Number of Latent Share Certificates, etc.) | () | | |

| Name | Kazuomi Ogushi | | | | |
|--|---|---|--|--|--|
| Address | 28-6, Udagawa-cho, Shibuya-ku, Tokyo, Japan (address of TMD corporation) | | | | |
| Contents of Business | Statutory Auditor of TMD Corporation | | | | |
| Person to Contact | Mori Hamada & Matsumoto Marunouchi Kitaguchi Building, 6-5, Marunouchi-1chome, Chiyoda-ku, Tokyo, Japan | | | | |
| | Tel: 03-5223-7777 | | | | |
| Relationship with Tender Offeror | Director of Special Capital | Related Company | | | |
| Breakdown | Number of Share Certificates, etc. Owned | Number of Share Certificates,etc. Provided in Article 7, Paragraph 3, Item 2 of the Cabinet Ordinance | Number of Share Certificates, etc. Provided in Article 7, Paragraph 3, Item 3 of the Cabinet Ordinance | | |
| Share Certificate | 7,030 | | | | |
| Warrant Instrument | | | | | |
| Certificate of Right to Acquire Shares | | | | | |
| Certificate of Bond with Right to Acquire Shares | | | | | |
| Deposit Receipt for Shares, etc. | | | | | |
| Total | 7,030 | 7,030 | | | |
| Total Number of Certificates,etc.Owned | 7,030 | | | | |
| (Total Number of Latent Share Certificates, etc.) | () | | | | |

| Name | Hirokazu Mizuta | | | | |
|--|---|--|--|--|--|
| Address | 24-1, Dougenzaka-2 chome, Shibuya-ku, Tokyo, Japan (address of the Target Company) | | | | |
| Contents of Business | Director of the Target Company | | | | |
| Person to Contact | Mori Hamada & Matsumoto Marunouchi Kitaguchi Building, 6-5, Marunouchi -1 chome, Chiyoda-ku, Tokyo, Japan | | | | |
| | Tel: 03-5223-7777 | | | | |
| Relationship with Tender Offeror | Director of the Target Com | oany | | | |
| Breakdown | Number of Share Certificates, etc. Owned | Number of Share Certificates, etc. Provided in Article 7, Paragraph 3, Item 2 of the Cabinet Ordinance | Number of Share Certificates, etc. Provided in Article 7, Paragraph 3, Item 3 of the Cabinet Ordinance | | |
| Share Certificate | 26,000 | | | | |
| Warrant Instrument | | | | | |
| Certificate of Right to Acquire Shares | | | | | |
| Certificate of Bond with Right to Acquire Shares | | | | | |
| Deposit Receipt for Shares, etc. | | | | | |
| Total | 26,000 | 26,000 | | | |
| Total Number of Certificates, etc. Owned | 26,000 | | | | |
| (Total Number of Latent Share Certificates, etc.) | () | | | | |

| Name | Hideo Fukushima | Hideo Fukushima | | |
|---|---|--|--|--|
| Address | 24-1, Dougenzaka-2 chome, Shibuya-ku, Tokyo, Japan (address of the Target Company) | | | |
| Contents of Business | Director of the Target Company | | | |
| Person to Contact | Mori Hamada & Matsumoto Marunouchi Kitaguchi Building, 6-5, Marunouchi -1chome, Chiyoda-ku, Tokyo Japan | | | |
| | Tel: 03-5223-7777 | | | |
| Relationship with Tender Offeror | Director of the Target Com | pany | | |
| Breakdown | Number of Share Certificates, etc. Owned | Number of Share Certificates, etc. Provided in Article 7, Paragraph 3, Item 2 of the Cabinet Ordinance | Number of Share Certificates, etc. Provided in Article 7, Paragraph 3, Item 3 of the Cabinet Ordinance | |
| Share Certificate | 29,000 | | | |
| Warrant Instrument | | | | |
| Certificate of Right to Acquire Shares | | | | |
| Certificate of Bond with Right to Acquire Shares | | | | |
| Deposit Receipt for Shares, etc. | | | | |
| Total | 29,000 | | | |
| Total Number of Certificates, etc. Owned | 29,000 | | | |
| (Total Number of Latent Share Certificates, etc.) | () | () | () | |

| Name | Katsuo Shiobara | | | |
|---|--|--|--|--|
| Address | 24-1, Dougenzaka-2 chome, Shibuya-ku, Tokyo, Japan (address of the Target Company) | | | |
| Contents of Business | Director of the Target Company | | | |
| Person to Contact | Mori Hamada & Matsumoto Marunouchi Kitaguchi Building, 6-5, Marunouchi -1 chome, Chiyoda-ku, Tokyo Japan | | | |
| | Tel: 03-5223-7777 | | | |
| Relationship with Tender Offeror | Director of the Target Com | pany | · · · · · · · · · · · · · · · · · · · | |
| Breakdown | Number of Share Certificates, etc. Owned | Number of Share Certificates, etc. Provided in Article 7, Paragraph 3, Item 2 of the Cabinet Ordinance | Number of Share Certificates, etc. Provided in Article 7, Paragraph 3, Item 3 of the Cabinet Ordinance | |
| Share Certificate | 1,000 | | | |
| Warrant Instrument | | | | |
| Certificate of Right to Acquire Shares | | | | |
| Certificate of Bond with Right to Acquire Shares | | | | |
| Deposit Receipt for Shares, etc. | | | | |
| Total | 1,000 | | | |
| Total Number of Certificates, etc. Owned | 1,000 | | | |
| (Total Number of Latent Share Certificates, etc.) | () | | | |

| Name | Akira Sone | | | |
|--|---|--|--|--|
| Address | 24-1, Dougenzaka-2 chome, Shibuya-ku, Tokyo, Japan (address of the Target Company) | | | |
| Contents of Business | Director of the Target Company | | | |
| Person to Contact | Mori Hamada & Matsumoto Marunouchi Kitaguchi Building, 6-5, Marunouchi -1 chome, Chiyoda-ku, Tokyo, Japan | | | |
| | Tel: 03-5223-7777 | | | |
| Relationship with Tender Offeror | Director of the Target Com | pany | | |
| Breakdown | Number of Share Certificates, etc. Owned | Number of Share Certificates, etc. Provided in Article 7, Paragraph 3, Item 2 of the Cabinet Ordinance | Number of Share Certificates, etc. Provided in Article 7, Paragraph 3, Item 3 of the Cabinet Ordinance | |
| Share Certificate | 17,180 | | | |
| Warrant Instrument | | | | |
| Certificate of Right to Acquire Shares | | | | |
| Certificate of Bond with Right to Acquire Shares | | | | |
| Deposit Receipt for Shares, etc. | | | *** | |
| Total | 17,180 | | | |
| Total Number of Certificates, etc Owned | 17,180 | | | |
| (Total Number of Latent Share Certificates, etc.) | () | | | |

| Name | Ichiro Kaneda | Ichiro Kaneda | | | |
|--|---|--|--|--|--|
| Address | 24-1, Dougenzaka-2 chome, Shibuya-ku, Tokyo, Japan (address of the Target Company) | | | | |
| Contents of Business | Director of the Target Company | | | | |
| Person to Contact | Mori Hamada & Matsumoto Marunouchi Kitaguchi Building, 6-5, Marunouchi -1 chome, Chiyoda-ku, Tokyo, Japan Tel: 03-5223-7777 | | | | |
| Relationship with Tender Offeror | Director of the Target Com | nany | | | |
| Breakdown | Number of Share Certificates, etc. Owned | Number of Share etc. Provided in Article 7, Paragraph 3, Item 2 of the Cabinet Ordinance | Number of Share Certificates, etc. Provided in Article 7, Paragraph 3, Item 3 of the Cabinet Ordinance | | |
| Share Certificate | 1,308 | | | | |
| Warrant Instrument | | | | | |
| Certificate of Right to Acquire Shares | | | | | |
| Certificate of Bond with Right to Acquire Shares | | | | | |
| Deposit Receipt for Shares, etc. | | | | | |
| Total | 1,308 | 1,308 | | | |
| Total Number of Certificates, etc. Owned | 1,308 | | | | |
| (Total Number of Latent Share Certificates, etc.) | () | | | | |

| Name | Kunio Konda | | | | |
|--|--|--|--|--|--|
| Address | 24-1, Dougenzaka-2 chome, Shibuya-ku, Tokyo, Japan (address of the Target Company) | | | | |
| Contents of Business | Director of the Target Company | | | | |
| Person to Contact | Mori Hamada & Matsumoto Marunouchi Kitaguchi Building, 6-5, Marunouchi -1 chome, Chiyoda-ku, Tokyo Japan | | | | |
| | Tel: 03-5223-7777 | | | | |
| Relationship with Tender Offeror | Director of the Target Com | pany | | | |
| Breakdown | Number of Share Certificates, etc. Owned | Number of Share etc. Provided in Article 7, Paragraph 3, Item 2 of the Cabinet Ordinance | Number of Share Certificates, etc. Provided in Article 7, Paragraph 3, Item 3 of the Cabinet Ordinance | | |
| Share Certificate | 18,000 | | | | |
| Warrant Instrument | | | | | |
| Certificate of Right to Acquire Shares | | | | | |
| Certificate of Bond with Right to Acquire Shares | | | | | |
| Deposit Receipt for Shares, etc. | | | | | |
| Total | 18,000 | 18,000 | | | |
| Total Number of Certificates, etc. Owned | 18,000 | | | | |
| (Total Number of Latent Share Certificates, etc.) | () | | | | |

| Name | Kunitaka Tsujimoto | | | |
|--|---|--|--|--|
| Address | 24-1, Dougenzaka-2 chome, Shibuya-ku, Tokyo, Japan (address of the Target Company) | | | |
| Contents of Business | Director of the Target Company | | | |
| Person to Contact | Mori Hamada & Matsumoto Marunouchi Kitaguchi Building, 6-5, Marunouchi -1 chome, Chiyoda-ku, Tokyo, Japan Tel: 03-5223-7777 | | | |
| Relationship with Tender Offeror | Director of the Target Com | npany | · · · · | |
| Breakdown | Number of Share Certificates, etc. Owned | Number of Share etc. Provided in Article 7, Paragraph 3, Item 2 of the Cabinet Ordinance | Number of Share Certificates, etc. Provided in Article 7, Paragraph 3, Item 3 of the Cabinet Ordinance | |
| Share Certificate | 7,000 | | | |
| Warrant Instrument | | | | |
| Certificate of Right to Acquire Shares | | | | |
| Certificate of Bond with Right to Acquire Shares | | | | |
| Deposit Receipt for Shares, etc. | | | | |
| Total | 7,000 | | | |
| Total Number of Certificates, etc. Owned | 7,000 | | | |
| (Total Number of Latent Share Certificates, etc.) | () | | | |

| Name | Hideki Hoshino | | | | | | | |
|--|--|--|--|--|--|--|--|--|
| Address | 24-1, Dougenzaka-2 chome, Shibuya-ku, Tokyo, Japan (address of the Target Company) | | | | | | | |
| Contents of Business | Director of the Target Company | | | | | | | |
| Person to Contact | Mori Hamada & Matsumoto Marunouchi Kitaguchi Building, 6-5, Marunouchi -1 chome, Chiyoda-ku, Tokyo, Japan Tel: 03-5223-7777 | | | | | | | |
| Relationship with Tender Offeror | Director of the Target Com | pany | | | | | | |
| Breakdown | Number of Share Certificates, etc. Owned | Number of Share Certificates, etc. Provided in Article 7, Paragraph 3, Item 2 of the Cabinet Ordinance | Number of Share Certificates, etc. Provided in Article 7, Paragraph 3, Item 3 of the Cabinet Ordinance | | | | | |
| Share Certificate | 15,000 | | | | | | | |
| Warrant Instrument | | | | | | | | |
| Certificate of Right to Acquire Shares | | | | | | | | |
| Certificate of Bond with Right to Acquire Shares | | | | | | | | |
| Deposit Receipt for Shares, etc. | | | | | | | | |
| Total | 15,000 | | | | | | | |
| Total Number of Certificates, etc. Owned | 15,000 | | | | | | | |
| (Total Number of Latent Share Certificates, etc.) | () | () | | | | | | |

| Name | Noriyuki Niwa | | | | | |
|--|---|--|--|--|--|--|
| Address | 24-1, Dougenzaka-2 chome, Shibuya-ku, Tokyo, Japan (address of the Target Company) | | | | | |
| Contents of Business | Director of the Target Com | pany | | | | |
| Person to Contact | Mori Hamada & Matsumoto Marunouchi Kitaguchi Building, 6-5, Marunouchi -1 chome, Chiyoda-ku, Tokyo, Japan Tel: 03-5223-7777 | | | | | |
| Relationship with Tender Offeror | Director of the Target Com | pany | | | | |
| Breakdown | Number of Share Certificates, etc. Owned | Number of Share etc. Provided in Article 7, Paragraph 3, Item 2 of the Cabinet Ordinance | Number of Share Certificates, etc. Provided in Article 7, Paragraph 3, Item 3 of the Cabinet Ordinance | | | |
| Share Certificate | 2,000 | | | | | |
| Warrant Instrument | | | | | | |
| Certificate of Right to Acquire Shares | | | | | | |
| Certificate of Bond with Right to Acquire Shares | | | | | | |
| Deposit Receipt for Shares, etc. | | | | | | |
| Total | 2,000 | | | | | |
| Total Number of Certificates, etc. Owned | 2,000 | | | | | |
| (Total Number of Latent Share Certificates, etc.) | () | | | | | |

| Name | Kiyoshi Harada | | | | | |
|--|--|--|--|--|--|--|
| Address | 24-1, Dougenzaka-2 chome, Shibuya-ku, Tokyo, Japan (address of the Target Company) | | | | | |
| Contents of Business | Director of the Target Company | | | | | |
| Person to Contact | Mori Hamada & Matsumoto Marunouchi Kitaguchi Building, 6-5, Marunouchi -1 chome, Chiyoda-ku, Tokyo, Japan Tel: 03-5223-7777 | | | | | |
| Relationship with Tender Offeror | Director of the Target Com | pany | | | | |
| Breakdown | Number of Share Certificates, etc. Owned | Number of Share etc. Provided in Article 7, Paragraph 3, Item 2 of the Cabinet Ordinance | Number of Share Certificates, etc. Provided in Article 7, Paragraph 3, Item 3 of the Cabinet Ordinance | | | |
| Share Certificate | 1,000 | | | | | |
| Warrant Instrument | | | | | | |
| Certificate of Right to Acquire Shares | | | | | | |
| Certificate of Bond with Right to Acquire Shares | | | | | | |
| Deposit Receipt for Shares, etc. | | | | | | |
| Total | 1,000 | | | | | |
| Total Number of Certificates, etc. Owned | 1,000 | | | | | |
| (Total Number of Latent Share Certificates, etc.) | () | | | | | |

| Name | Hiroyuki Nakamura | | | | | | |
|---|--|--|--|--|--|--|--|
| Address | 24-1, Dougenzaka-2 chome, Shibuya-ku, Tokyo, Japan (address of the Target Company) | | | | | | |
| Contents of Business | Director of the Target Com | Director of the Target Company | | | | | |
| Person to Contact | Mori Hamada & Matsumoto Marunouchi Kitaguchi Building, 6-5, Marunouchi -1 chome, Chiyoda-ku, Tokyo, Japan Tel: 03-5223-7777 | | | | | | |
| Relationship with Tender Offeror | Director of the Target Company | | | | | | |
| Breakdown | Number of Share Certificates, etc. Owned | Number of Share Certificates, etc. Provided in Article 7, Paragraph 3, Item 2 of the Cabinet Ordinance | Number of Share Certificates, etc. Provided in Article 7, Paragraph 3, Item 3 of the Cabinet Ordinance | | | | |
| Share Certificate | 10,000 | | | | | | |
| Warrant Instrument | | | | | | | |
| Certificate of Right to Acquire Shares | | | | | | | |
| Certificate of Bond with Right to Acquire Shares | | | | | | | |
| Deposit Receipt for Shares, etc. | | | | | | | |
| Total | 10,000 | | | | | | |
| Total Number of Certificates, etc. Owned | 10,000 | | | | | | |
| (Total Number of Latent Share Certificates, etc.) | () | | | | | | |

| Name | Hidenao Sekine | | | | | |
|--|--|--|--|--|--|--|
| Address | 24-1, Dougenzaka-2 chome, Shibuya-ku, Tokyo, Japan (address of the Target Company) | | | | | |
| Contents of Business | Director of the Target Company | | | | | |
| Person to Contact | Mori Hamada & Matsumoto Marunouchi Kitaguchi Building, 6-5, Marunouchi -1 chome, Chiyoda-ku, Tokyo, Japan Tel: 03-5223-7777 | | | | | |
| Relationship with Tender Offeror | Director of the Target Com | pany | | | | |
| Breakdown | Number of Share Certificates, etc. Owned | Number of Share Certificates, etc. Provided in Article 7, Paragraph 3, Item 2 of the Cabinet Ordinance | Number of Share Certificates, etc. Provided in Article 7, Paragraph 3, Item 3 of the Cabinet Ordinance | | | |
| Share Certificate | 12,100 | | | | | |
| Warrant Instrument | | | | | | |
| Certificate of Right to Acquire Shares | | | | | | |
| Certificate of Bond with Right to Acquire Shares | | | | | | |
| Deposit Receipt for Shares, etc. | | | | | | |
| Total | 12,100 | | | | | |
| Total Number of Certificates, etc. Owned | 12,100 | 12,100 | | | | |
| (Total Number of Latent Share Certificates, etc.) | () | | | | | |

| Name | Koichiro Eguchi | | | | | | |
|--|--|--|--|--|--|--|--|
| Address | 24-1, Dougenzaka-2 chome, Shibuya-ku, Tokyo, Japan (address of the Target Company) | | | | | | |
| Contents of Business | Statutory Auditor | Statutory Auditor | | | | | |
| Person to Contact | Mori Hamada & Matsumoto Marunouchi Kitaguchi Building, 6-5, Marunouchi -1 chome, Chiyoda-ku, Tokyo, Japan Tel: 03-5223-7777 | | | | | | |
| Relationship with Tender Offeror | Cender Offeror Statutory Auditor of the Target Company | | | | | | |
| Breakdown | Number of Share Certificates, etc. Owned | Number of Share Certificates, etc. Provided in Article 7, Paragraph 3, Item 2 of the Cabinet Ordinance | Number of Share Certificates, etc. Provided in Article 7, Paragraph 3, Item 3 of the Cabinet Ordinance | | | | |
| Share Certificate | 19,562 | | | | | | |
| Warrant Instrument | | | | | | | |
| Certificate of Right to Acquire Shares | | | | | | | |
| Certificate of Bond with Right to Acquire Shares | | | | | | | |
| Deposit Receipt for Shares, etc. | | | | | | | |
| Total | 19,562 | | | | | | |
| Total Number of Certificates, etc. Owned | 19,562 | | | | | | |
| (Total Number of Latent Share Certificates, etc.) | () | | | | | | |

| Name | Toshiyuki Tsujii | | | | | | |
|--|---|--|--|--|--|--|--|
| Address | 24-1, Dougenzaka-2 chome, Shibuya-ku, Tokyo, Japan (address of the Target Company) | | | | | | |
| Contents of Business | Statutory Auditor | | | | | | |
| Person to Contact | Mori Hamada & Matsumoto Marunouchi Kitaguchi Building, 6-5, Marunouchi -1 chome, Chiyoda-ku, Tokyo, Japan Tel: 03-5223-7777 | | | | | | |
| Relationship with Tender Offeror | Statutory Auditor of the Ta | rget Company | | | | | |
| Breakdown | Number of Share Certificates, etc. Owned | Number of Share Certificates, etc. Provided in Article 7 | | | | | |
| Share Certificate | 13,000 | | | | | | |
| Warrant Instrument | | | | | | | |
| Certificate of Right to Acquire Shares | | · | | | | | |
| Certificate of Bond with Right to Acquire Shares | | | | | | | |
| Deposit Receipt for Shares, etc. | | | | | | | |
| Total | 13,000 | | | | | | |
| Total Number of Certificates, etc. Owned | 13,000 | | | | | | |
| (Total Number of Latent Share Certificates, etc.) | () | | | | | | |

2. Trading of Share Certificates, etc. (for 60 days before the notification day)

N/A

3. Material Contracts Concerning Share Certificates, etc.

Tokyu Agency Inc. has executed a certain agreement with regard to 214,000 shares of the Target Company which it has pledged as security.

Please also refer to Part IV, Section 2.

4. Contract of Purchase, etc. of Share Certificates, etc. after the Date hereof

N/A

IV. Transactions between Tender Offeror and Target Company

1. Transactions between Tender Offeror and Target Company or its Directors and Officers, and the Details thereof.

(¥:millions)

| Fiscal Year Transaction | 133rd Term from April 1,2001 to March 31,2002 | 134th Term from April 1,2002 to March 31,2003 | 135th Term from April 1,2003 to March 31,2004 |
|--|---|---|---|
| Real estate leasing revenue from the Target Company | 1,039 | 1,452 | 1,792 |
| Purchase of commercial goods, etc. from the Target Company | 1,736 | 1,041 | 494 |
| Purchase of land and buildings from the Target Company | · | 16,495 (Note 1) | |
| Purchase of securities from the Target | | 15,951 (Note 2) | |

⁽Note 1) The Tender Offeror purchased half of Tokyu Toyoko Stores' land and building owned by the Target Company. The value of the purchase referred to a third party appraisal, and it was ultimately determined through negotiation.

2. Agreements between Tender Offeror and Target Company or its Directors and Officers, and the Details thereof.

The Board of Directors of the Target Company has already resolved that the Board supports the Tender Offer.

The Company and the Target Company held meetings of their respective boards of directors on September 27, 2004 at which it was decided to make the Target Company a wholly-owned subsidiary of the Company through a share exchange following the conclusion of this tender offer, and a memorandum of understanding in respect of the share exchange was signed. The memorandum of understanding sets the share exchange ratio at 0.32 common shares of the Company for each one common share of the Target Company and the effective date of share exchange shall be April 1, 2005.

⁽Note 2) The Tender Offeror purchased the subsidiaries' stocks of the Target Company and investments in affiliates. The value of the purchase is referred to a third party appraisal and it was determined through negotiation.

V. Conditions of the Target Company

1. Profit & Losses etc. for the Recent 3 Years

(¥: millions, except for amounts per share)

| | Figaal waar | January 2002 | January 2003 | January 2004 |
|------------------------------|-------------------------|--------------|--------------|--------------|
| Fiscal year | | 139th Term | 140th Term | 141st Term |
| | Sales | 250,466 | 241,015 | 222,215 |
| | Cost of Sales | 186,657 | 179,422 | 164,609 |
| Profit/ | Selling, General and | 61,659 | 59,219 | 52,743 |
| Losses | Administrative Expenses | 1,846 | 1,301 | 1,096 |
| Losses | Non-operating income | 5,481 | 5,004 | 4,670 |
| | Non-operating expenses | | | |
| | Net profit (loss) | (11,085) | 4,835 | (10,625) |
| Net Prof | fit (loss) per share | (40.04) | 17.47 | (38.41) |
| Annual Dividend per share | | | | |
| (Interim Dividend per share) | | () | () | _ () |
| Net Ass | ets per share | 97.99 | 98.31 | 62.48 |

(Note1) Consumption tax, etc. are not included in Net sales.

(Note2) From the January 2003 Term, the amounts indicated for Net Assets per share and Net Profit per share are calculated based on the total number of the issued shares less the number of treasury shares.

(Note3) Above information (including Notes 1 and 2) is based on the Securities Reports filed by Target Company on April 26, 2002, April 25, 2003, April 27, 2004, respectively.

2. Status of Share Price

| Names of Exchange Securities Dealers Associate | e or s | First Section of Tokyo Stock Exchange Inc. | | | | | | |
|--|-----------|--|--------|--------|--------|--------|--------|--------|
| Month | | 3/2004 | 4/2004 | 5/2004 | 6/2004 | 7/2004 | 8/2004 | 9/2004 |
| Share | High | 185 | 222 | 194 | 194 | 184 | 165 | 176 |
| price (Yen) | Low | 110 | 163 | 140 | 161 | 157 | 148 | 143 |

Note 1: As of September 2004, the above information is up to and including September 27, 2004.

3. Status of Shareholders

(1) Ownership Status

| 1 | _ C 1 | r | 2 1 | 1 | 2004) | |
|-----|-------|---------|-----|----|-------|--|
| tas | OI J | Tanuary | ٥. | ı. | 20041 | |

| | Status of Shares (1,000 Shares constitute 1 unit) | | | | | | Status of | |
|--|---|--------------------------|-------------------------|-------------------|--|----------------------|-----------|------------------------------|
| Description | National and Local Governments | Financial Institution | Securities Companies | Other Entities | Foreign Entities, etc. (Foreign Individuals) | Individual or Others | Total | Fractional Unit Shares |
| Number of Shareholders (Persons) | | 56 | 43 | 361 | 92 (10) | 26,909 | 27,461 | |

| Number of shares owned (Units) | 56,518 | 4,667 | 91,271 | 14,877 (22) | 107,001 | 274,334 | 2,525,147 |
|--------------------------------------|------------|-------|--------|----------------|---------|---------|-----------|
| Shareholding Ratio (%) | 20.6 | 1.7 | 33.3 | 5.4 (0.0) | 39.0 | 100.0 | |

- (Note 1) There are 258,687 treasury shares, 258 units of which are included in the shares of "Individual or Other" and 687 shares of which are included in the shares of "Status of Fractional Unit Shares". The number of treasury shares (i.e., 258,687) is that listed in its shareholders' registry, and the number of treasury shares held by the Target Company substantially as of January 31, 2004 is 255,687.
- (Note 2) "Other Entities" includes 135 units held in the name of JSDC.
- (Note 3) Above information (including Notes 1 and 2) is based on the Securities Reports filed by the Target Company on April 27, 2004.
 - (2) Number of Shares held by Major Shareholders and Officers

Major Shareholders

(as of January 31, 2004)

| Name | Address | Number of Shares Held (thousands) | Total Shares Issued Ratio (%) |
|---|--|---|-------------------------------|
| Tokyu Corporation | 5-6, Nampeidai-cho Shibuya-ku, Tokyo, Japan | 67,469 | 24.4 |
| Tokyu Department Store Stock Mate (Vendors' Stock Ownership Association) | 24-1, Dougenzaka 2-chome, Shibuya-ku, Tokyo, Japan | 7,639 | 2.8 |
| The Dai-ichi Mutual Life Insurance Company | 13-1, Yurakucho 1-chome, Chiyoda-ku, Tokyo, Japan | 7,478 | 2.7 |
| The Master Trust Bank of Japan ,Ltd. (Trust Account) Note 1* | 11-3, Hamamatsu-cho 2-chome, Minato-ku, Tokyo, Japan | 7,409 | 2.7 |
| Nippon Life Insurance Company | 2-2, Yurakucho 1-chome, Chiyoda-ku, Tokyo, Japan | 6,542 | 2.4 |
| Japan Trustee Services Bank, Ltd. (Trust Account) Note 2* | 8-11, Harumi 1-chome, Chuo-ku, Tokyo, Japan | 5,209 | 1.9 |
| Aioi Insurance Company, Limited | 28-1, Ebisu 1-chome, Shibuya-ku, Tokyo, Japan | 4,435 | 1.6 |
| Japan Trustee Services Bank, Ltd. (Re-trusted by Mitsui Asset Trust and Banking Co.,Ltd. Composite trust account held for CMTB Equity Investments Co.,Ltd.) | 8-11, Harumi 1-chome, Chuo-ku, Tokyo, Japan | 4,112 | 1.5 |
| Tokyu Department Store Employee Stock Ownership Association | 24-1, Dougenzaka 2-chome, Shibuya-ku, Tokyo, Japan | 3,077 | 1.1 |
| Miyaji Shoji | 29-18 Nakamiyajimacho, Chichibu-shi, Saitama, Japan | 3,003 | 1.1 |
| Total | | 116,376 | 42.0 |

- (Note 1) Shares owned by The Master Trust Bank of Japan ,Ltd. (Trust Account) include 7,409 thousands shares related to trust business.
- (Note 2) Shares owned by Japan Trustee Services Bank, Ltd. (Trust Account) include 5,209 thousands shares related to trust business.

- (Note 3) Shares owned by Japan Trustee Services Bank, Ltd. (Re-trusted by Mitsui Asset Trust and Banking Co., Ltd. Composite trust account held for CMTB Equity Investments Co., Ltd.) include 4,112 thousands shares related to trust business.
- (Note 4) The information above (including Notes 1, 2 and 3) is based on the Securities Reports filed by the Target Company on April 27, 2004.

Officers

(as of April 27, 2004)

| Name | Title | Number of Shares Owned (thousands) | Total Shares Issued Ratio (%) |
|--------------------|---|---|-------------------------------------|
| Hirokazu Mizuta | President and Represidentative Director | 27 | 0.01 |
| Hideo Fukushima | Senior Managing and Represidentative Director | 30 | 0.01 |
| Katsuo Shiobara | Managing Director | 1 | 0.00 |
| Akira Sone | Managing Director | 18 | 0.01 |
| Ichiro Kaneda | Managing Director | 2 | 0.00 |
| Kunio Konda | Director | 18 | 0.01 |
| Kunitaka Tsujimoto | Director | 8 | 0.00 |
| Hideki Hoshino | Director | 15 | 0.01 |
| Noriyuki Niwa | Director | 2 | 0.00 |
| Kiyoshi Harada | Director | 1 | 0.00 |
| Hiroyuki Nakamura | Director | 9 | 0.00 |
| Kiyofumi Kamijo | Director | | |
| Hiroshi Kawashima | Director | | |
| Hidenao Sekine | Director | 12 | 0.00 |
| Koichiro Eguchi | Standing Statutory Auditor | 19 | 0.01 |
| Toshiyuki Tsujii | Standing Statutory Auditor | 13 | 0.00 |
| Shigetada Miyazaki | Statutory Auditor | | |
| Katsuhisa Suzuki | Statutory Auditor | | |
| Total | | 176 | 0.06 |

⁽Note 1) Above information is based on the Securities Reports filed by the Target Company on April 27, 2004. (Except for the Total shares Issued Ratio.).

(Note 2) The Total Shares Issued Ratio are rounded to the nearest third decimal.

4. Others

The Company and the Target Company held meetings of their respective boards of directors on September 27, 2004 at which it was decided to make the Target Company a wholly-owned subsidiary of the Company through a share exchange following the conclusion of this tender offer, and a memorandum of understanding in respect of the share exchange was signed. The memorandum of understanding sets the share exchange ratio at 0.32 common shares of the Company for each one common share of the Target Company and the effective date of share exchange shall be April 1, 2005.